



CANTERBURY-BANKSTOWN BULLDOGS

**ANNUAL REPORT**

**2021**

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# OFFICE BEARERS

## JOINT PATRONS

The Hon. Tony Burke, M.P.  
The Hon. David Littleproud, M.P.  
John Fahey, AC\*

## CHAIR OF THE BOARD

John Khoury

## CHIEF EXECUTIVE

Aaron Warburton

## DIRECTORS

Adrian Turner  
Andrew Gifford  
Dimitrios Koutsouklakis  
Peter Mortimer  
Peter McMahon  
Joseph Thomas

## Auditors

KPMG

## Club Solicitor

John Carmody

## FULL TIME FOOTBALL STAFF

### GM Football

Phil Gould

### Head Coach

Trent Barrett

### Assistant Coach

David Furner

### Assistant Coach

Craig Sandercock

### Assistant/Transition Coach

David Tangata-Toa

### Football Manager

Stephen Litvensky

### Head of Performance

Daniel Ferris

### Head Trainer

Mervyn Lopez

### Sports Scientist

Ryan Simmons

### Strength & Conditioning Coach

Luke Portese

### Head Physiotherapist

Adrian Low

### Assistant Physiotherapist

James Wall

### NRL Team Manager

Fred Ciraldo

### Strategic Analyst

Mohamed Ali

### Chief Medical Officer

Luke Inman

### Wellbeing Manager

Steve Pike

### Club Career Coach

Renee Robson

### Wellbeing Coordinator

Luke Goodwin

### Pathways & Development Manager

Dave Hamilton

### Pathways & Development Officer

Craig Wilson

### Head of Recruitment

Peter Sharp

### Head of CBDJRL

John Grealy

\*John Fahey passed away  
12/9/20



# OFFICE BEARERS

## ADMINISTRATION

**Executive Assistant to the CEO & Chair**  
Monica Shakya

**Accounts Receivable**  
Pamela Knight

**Chief Operating Officer**  
John White

**GM Finance & Administration**  
Lisa-Marie Kaliappan

**GM Community**  
Fayssal El Sari

**GM Pathways & JRL**  
Barry Ward

**GM Media & Communications**  
David Townsend

**Senior Content Producer**  
Steve Turner

**Content Producer**  
Paul Teiotu  
Arthur Meredith

**Senior Design & Brand Executive**  
Andreas Strauss

**Digital Marketing Executive**  
Isabelle O'Brien

**Club Ambassador**  
Terry Lamb  
Hazem El Masri

**Head of Partnerships**  
Stuart Martin

**Business Development Executive**  
Byron Geddes

**Business Connector**  
Glenn Cox

**Partnerships Coordinator**  
Michaela Dwyer

**Senior Membership & Fan Engagement Manager**  
Stacie Brand

**Membership & Ticketing Sales Lead**  
Peter Ayoub

**Membership & Ticketing Operations Coordinator**  
Damon Koulouris

**Head of Retail**  
Georgia Ravics

**Merchandise Assistant**  
Teigan Crowe

**Receptionist**  
Julie Gesovska

## PART TIME STAFF

**Club Chaplain**  
Ken Clendinning

**Club Dietician**  
Caitlin Reed

**Club Historian**  
Phil Pellizzeri

**Football Operations Asst**  
Paul Arraj

**Goal Kicking Coach**  
Daryl Halligan

**Harold Matthews Head Coach**  
Pierre Tabet

**Harold Matthews Asst Coach**  
Ray Daher

**SG Ball Head Coach**  
Mitch Lewis

**SG Ball Assistant Coach**  
Shannon Rushworth

**Jersey Flegg Head Coach**  
Luke Vella

**Jersey Flegg Asst Coach**  
Wade Humphreys

**Tarsha Gale Cup Head Coach**  
Mick Daley

**Tarsha Gale Cup Asst Coach**  
Gary Hart

**Junior League Coordinator**  
Annemaree Poole  
Donna Okunbor

**Junior League Assistant**  
Alanah Poole

**NRL Assistant Medical**  
Alvina Ng

**NRL Assistant**  
Mark Ciraldo  
Sean White

**York St Caregiver**  
Vivian Sos





BELM

*Canterbury*  DATE 14 JUNE 2021

PAYABLE TO: NSW STATE EMERGENCY SERVICE **\$10,000**

THE SUM OF: TEN THOUSAND DOLLARS

CANTERBURY LEAGUE CLUB LIMITED  
A BN 44 100 101 248   
FOR AND ON BEHALF OF BULLDOGS RUGBY LEAGUE LTD AND CANTERBURY LEAGUE CLUB  
GREG PICKERING

\*00150 \* 23 2945 51179883 \*12

# EXECUTIVE OFFICIALS & LIFE MEMBERS Since Foundation

Year	President	Secretary	Treasurer
1935	Mr T. Johns	Mr F. Miller	Mr G. Russell
1936	Mr T. Johns	Mr F. Miller	Mr G. Russell
1937	Mr T. Johns	Mr F. Miller	Mr G. Russell
1938	Mr T. Johns	Mr F. Miller	Mr G. Russell
1939	Mr T. Johns	Mr A. Bray	Mr G. Russell
1940	Mr T. Johns	Mr A. Bray	Mr G. Russell
1941	Mr T. Johns	Mr B. Russell	Mr G. Russell
1942	Mr T. Johns	Mr B. Russell	Mr G. Russell
1943	Mr T. Johns	Mr B. Russell	Mr G. Russell
1944	Mr T. Johns	Mr B. Russell	Mr G. Russell
1945	Mr T. Johns	Mr B. Russell	Mr G. Russell
1946	Mr T. Johns	Mr B. Russell	Mr G. Russell
1947	Mr T. Johns	Mr B. Russell	Mr G. Russell
1948	Mr T. Johns	Mr B. Russell	Mr G. Russell
1949	Mr T. Johns	Mr B. Russell	Mr G. Russell
1950	Mr T. Johns	Mr A. Bray	Mr J. Ford
1951	Mr T. Johns	Mr A. Bray	Mr J. Ford
1952	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore
1953	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore
1954	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore
1955	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1956	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1957	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1958	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1959	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1960	Mr F. Stewart	Mr R. Ibbitson	Mr F. Dunn
1961	Mr F. Stewart	Mr R. Ibbitson	Mr F. Dunn
1962	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1963	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1964	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1965	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1966	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1967	Mr E. Burns	Mr R. Ibbitson	Mr F. Dunn
1968	Mr E. Burns	Mr R. Ibbitson	Mr F. Dunn
1969	Mr R. Schwebel	Mr R. Ibbitson	Mr F. Dunn
1970	Mr G. Ferrier	Mr P. Moore	Mr F. Dunn
1971	Mr G. Ferrier	Mr P. Moore	
1972	Mr G. Ferrier	Mr P. Moore	
1973	Mr G. Ferrier	Mr P. Moore	
1974	Mr G. Ferrier	Mr P. Moore	
1975	Mr G. Ferrier	Mr P. Moore	
1976	Mr J. Collins	Mr P. Moore	
1977	Mr J. Collins	Mr P. Moore	
1978	Mr J. Collins	Mr P. Moore	
1979	Mr J. Collins	Mr P. Moore	
1980	Mr J. Collins	Mr P. Moore	

## Life Members

Messrs: C.Gartner, C.Brown, M.Clift, N.Thomas, B.Phillis, C.Anderson, S.Cutler, L.Brown, Garry Hughes, Dr. G.Peponis (OAM), R.Thompson, P.Cassilles, M.Hughes, Graeme Hughes, S.Mortimer (OAM), G.Robinson, P.Mortimer, C.Mortimer, A.Farrar, K.Lotty, T.Lamb (OAM), K.Moore, L.Britton, S.Gillies, M.Newton, R.Relf, S.Reardon, Glen Hughes, G.McIntyre, R.Harborne, C.Polla-Mounter, S.Hughes, S.Price, B.Ward, H.El Masri, G.Carden, A.Coorey (OAM), A.Perry, D.Cooper, A.Brideson, L.Johns, P.Langmack, A.Ryan, L.Patten, A.Elias, B.Sherwin, B.Morrin, M.Utai, F.Ciraldo, T.Cutler, W.Mason, J.Feeney, T.Grimaldi, C.Hughes, F.Walker, P.Durose, S. Gearin

Year	President	Secretary	Assistant Secretary
1981	Mr J. Collins	Mr P. Moore	Mr Garry Hughes
1982	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1983	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1984	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1985	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
		<b>Chief Executive</b>	<b>Executive Assistant</b>
1986	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1987	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1988	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1989	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1990	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1991	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
			<b>General Manager</b>
1992	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1993	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1994	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1995	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
			<b>Football Manager</b>
1996	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
1997	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
1998	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
1999	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
2000	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
2001	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
2002	Mr B. Nelson (OAM)	Mr R. Hagan	Mr Garry Hughes
	Dr G. Peponis	Mr S. Mortimer (OAM)	
2003	Dr G. Peponis	Mr S. Mortimer (OAM)	Mr Garry Hughes
2004	Dr G. Peponis	Mr S. Mortimer (OAM)	Mr Garry Hughes
		Mr M. Noad	Mr B. Clyde
2005	Dr G. Peponis	Mr M. Noad	Mr B. Clyde
2006	Dr G. Peponis	Mr M. Noad	Mr B. Clyde
2007	Dr G. Peponis	Mr M. Noad	Mr B. Clyde
2008	Dr G. Peponis	Mr T. Greenberg	Mr B. Clyde
2009	Dr G. Peponis	Mr T. Greenberg	Mr F. Barrett
2010	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
2011	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
2012	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
2013	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
		Ms R. Castle	
2014	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2015	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2016	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2017	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2018	Ms L. Anderson	Mr A. Hill	Mr A. Farrar/G. Holmes
2019	Ms L. Anderson	Mr A. Hill	Mr S. Price
2020	Ms L. Anderson/ Mr J.Khoury	Mr A. Hill	Mr S. Price
2021	Mr J.Khoury	Mr A. Warburton (since February)	Mr P. Gould (since July)

## Deceased

Messrs: F.Miller, F.Stewart Snr, T.Johns, B.Russell, H.Culbert, A.Dunn, G.Cairns, J.Elliott, G.Whitmore, A.Bray, G.Russell, R.Kirkaldy, S.Parry CBE, G.Clunas, V.Murray, F.Dunn, R.Gartner, C.Bloom, G.Garland, H.Porter, J.Hartwell, J.Ford, V.Saunders, Bernie Williams, J.Collins, R.Ibbitson, R.Buchanan, F.Sponger, P.Moore (OAM), A.Nelson, S.Garland (OAM), E.Burns, J.Gartner, B.Smith, K.Stewart (AO), W.Delauney, J.O'Brien, Bob Williams, K.Ingall, R.Baxter, F.Anderson, G.Ferrier, A.Schwebel, K.Charlton, G.Connell, K.Dawes, L.White, S.Folkes, Dr. H.Hazard (AM), R.Nicey, K. Cox, B. Numapo, D. Tiller, P. Charlton, B.Nelson (OAM), T.Pickup, D.Tiller



# AGENDA FOR THE 87TH AGM

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## BUSINESS TO BE CONDUCTED

- 1. Annual Report**  
To receive and consider the Annual Report for the 12 months ended 31 October 2021.
- 2. Chair's Address**
- 3. Minutes of Previous General Meeting**  
To receive and consider the Minutes of the previous Annual General Meeting held on 14 February 2021.
- 4. Financial Statements**  
To receive and consider the Financial Statements for the 12 months ended 31 October 2021 and the Reports of the Directors and the Auditors for the 12 months ended 31 October 2021.
- 5. Auditors**  
KPMG, Chartered Accountants continue in office as the Auditors of the Club in accordance with the Corporations Act.
- 6. Chief Executive's Report**
- 7. General Manager Football's Presentation**
- 8. Nominations for Life Membership**  
To consider the recommendation by the Board of Directors that the honour of Life Membership of the Club be bestowed upon Peter Winchester, Peter Tunks & Josh Morris.
- 9. General Business**  
To deal with general business.

“  
*Through hard work and unity we  
can all enjoy the rise of the club  
together.*



# CHAIRMAN'S REPORT

When you look back over the last year, there is the understanding that it was an incredibly difficult time for everyone with the impact of COVID being felt around the world.

As a Football Club, we experienced the same issues that many others did in terms of an uncertainty around what the future would hold, but I am incredibly grateful and proud of our Staff, Members, Fans, Players and Board for working together to get us through the year under extremely difficult circumstances.

There is no shying away from the fact that it was a very disappointing season on the field. However, the club has responded quickly to put us in a strong position for 2022 and beyond, and there is a real air of optimism around the club about what lies ahead.

Much of that optimism has centred on the appointment of Phil Gould as our new General Manager of Football. 'Gus' has an incredible history in the game at all levels - as a player, coach, manager and commentator. Moreover, he has a deep understanding and respect for the Bulldogs Club and its history.

We have moved quickly to return to being a 'Development' club once again, starting with the appointment of former player, Barry Ward, as our new General Manager of Pathways. In addition to Barry, we have also welcomed Shane Millard as the new Head Coach of the Bulldogs Academy and Pathways, and Gurpreet Singh as the new Pathways' Head of Strength and Conditioning. They will help create a smoother transition from junior football to the NRL. Furthermore, we are actively investing in Junior Rugby League in our local Canterbury Bankstown Junior League as well as regional NSW and QLD.

As part of our promise to return to traditional Bulldogs' values, we decided that it was vital that we ran our own NSW Cup side next season. This will allow our players to train at Belmore and run out in the blue and white of the Bulldogs. In addition to that, we will continue to support the Mounties side in 2022, through the provision of players until the end of the contractual agreement with Mounties ending 31 October 2022.

We also recognise the importance of our 'spiritual home' at Belmore and what that means to our Members and fans.

As such, after some extremely positive discussions with Federal, State and Local Government representatives, we have commissioned the first stage of a feasibility study to see how we can create a facility that will allow all of our teams and support staff to base themselves at Belmore Sports Ground. This idea of creating a 'whole of club' base, where all of our younger players get a chance to rub shoulders with the NRL squad and to see how they operate, will be a major part of our development strategy moving forward.

As a starting point work is already underway on refurbishing our whole administration office space, with the idea being that we need to be a leader in everything we do, both on and off the field.

On the playing front we have made some outstanding signings that we believe will make a major impact for us on the field. Players of the calibre of Josh Addo-Carr, Matt Burton, Tevita Pangai Junior, Paul Vaughan, Brent Naden, Matt Dufty, Braidon Burns, Max King and Josh Cook will complement our current squad and we look forward to seeing what our 'new look' side can achieve.

We have also been extremely active in the community, with the first-ever partnership between the Bulldogs and the Community Care Kitchens, which has seen former player Hazem El Masri lead the program and help deliver over 200 fresh meals per week to those people experiencing difficulties during the lockdown period.

In addition, the creation of the 'Bulldogs by your Side' program has allowed local primary school students to have 'zoom' calls with members of our current NRL squad. We have actively reengaged with local school visits to promote junior rugby league and the Bulldogs in the community.

On top of each of these programs has been the Vaccination Hub at Belmore, that has seen thousands of members of the local community receive vaccinations in a 'drive through' system. We also believed that it was important to show our support and appreciation for all Healthcare workers by having a 'Thank You - Healthcare Workers' message on the sleeve of our NRL jerseys throughout the second half of last season.

In these challenging times it was great to see so many groups work together to care about those in need.

On the sponsorship front we would like to thank the Laundry family for their continued support. We have been extremely busy with Ultimate Security, Sydney Tools and Kia extending their partnerships with the club, while we welcome The Air Conditioning Guys on board as our new back-of-shorts sponsor and Accolade Wines as the Bulldogs' Official Wine Partner for season 2022.

We have also recently unveiled our new range of merchandise for next season which is available both online and through our store in Belmore. This has coincided with some great early news around Membership, with our retention numbers being very strong. After two difficult seasons that have seen Membership greatly affected by COVID, we are extremely grateful for the patience and loyalty all of our Members have shown. We now look forward to rewarding that loyalty this coming season.

Our 2022 draw is also now out and we can look forward to some great match-ups.

Some of the key dates to look forward to are our return to Belmore in Round 12 to take on the Dragons, plus a new look Queen's Birthday fixture against the Eels, where we will look to create a 'local derby' occasion on the Public Holiday. We will also take a match to Bundaberg for the first time in an initiative that will include community visits and school clinics as part of an overall drive to promote the game.

There is a real optimism again about being a Bulldog. Through hard work and unity we can all enjoy the rise of the club together.

It has been a tough 12 months for everyone and not being able to go to the football has been a major part of that. I know that everyone here at the Bulldogs is looking forward to the upcoming season with a real sense of optimism.

As always we thank you for your loyalty and ongoing support. It never wavers and is what makes this club special.

We are all looking forward to the start of the 2022 season with a real sense of excitement.

I look forward to seeing you all soon.



**John Khoury**  
Chairman



NRL TELSTRA  
PREMIERSHIP



# NRL SEASON REPORT

Despite the disappointment of the 2021 campaign, the ensuing months have seen some major decisions made that herald a 'new beginning' for the coming season and beyond. A total of three wins was disappointing by any stretch of the imagination, however, the side was in the contest for the majority of matches and it was difficult to fault the effort level throughout.

Wins against the Sharks, Dragons and Tigers showed what could happen when the team played to potential and it was a great learning curve for the likes of Brad Deitz, Jackson Topine, Aaron Schoupp, Bailey Biondi-Odo, Kiko Manu and Chris Patolo, who all made their NRL debuts and will have learnt a great deal from the experience.

With the whole competition moving to Queensland from mid-July onwards, there was also an opportunity for the team to gel and set a platform for the 2022 campaign.

The post-season awards highlighted the contribution of several players, with Bailey Biondi-Odo (Rookie of the Year), Jake Averillo (Coaches Award) and Josh Jackson (Player of the Year), all receiving special mention.

With a number of players joining the squad for next season that include: Josh Addo-Carr, Matt Burton, Tevita Pangai Junior, Paul Vaughan, Matt Dufty, Brent Naden, Josh Cook, Braidon Burns and Max King, Bulldogs fans can look forward to an exciting year.





Laundy  
HOTELS  
MAJOR PARTNER

CANTERBURY  
**BULLDOGS**



**Back Row:** Brandon Wakeham, Raymond Faitala-Mariner, Dean Britt,

**Middle Row:** James Roumanos, Corey Waddell, Joe Stimson, Ofahiki Ogden,

**Front Row:** Sione Katoa, Christian Crichton, Nick Cotric, Kyle Flanagan, Adam Elliott, Trent Barrett (Head Coach),



# -BANKSTOWN DOGS



NRL TELSTRA  
PREMIERSHIP



Renouf Atoni, Lachlan Lewis, Nick Meaney, Tui Katoa, Jake Averillo

Jayden Okunbor, Dylan Napa, Jack Hetherington, Tyrone Harding, Will Hopoate, Chris Smith

Josh Jackson, Jeremy Marshall-King, Matt Doorey, Luke Thompson, Dallin Watene-Zelezniak

**Absent:** Corey Allan

*Canterbury*  
LEAGUE CLUB

CLASSIC

HITACHI  
Cooling & Heating

TOOHEYS  
NEW



# NSW CUP REPORT

The Bulldogs played under the banner of Mounties in season 2021, and finished the season in 6th place after compiling a record that saw six wins, before COVID shut the season down in July.

There were some highlights throughout, with the best win taking place against an undefeated Penrith in Round 12, where the 38-16 scoreboard was an indication of what the team was capable of when everything clicked. At this stage the development of defensive patterns and communication, was creating a level of trust within the playing group and allowing them to play their best football.

The flow of Bulldogs players into the side provided some experience and leadership, with particular mention going to Joe Stimson and Jackson Topine in this area.

Others to prosper were Josh Daley (291 tackles), Watson Heleta (9 tries) and Aaron Schoupp (12 goals), while players such as Kiko Manu were able to transfer their skills to the NRL, resulting in a NRL debut for the Bulldogs in Round 16 against the Manly Sea Eagles.

The side were also able to link up with the Bulldogs squad for several training sessions and special thanks here must go to Trent Barrett and his coaching staff for seeing this as an important part of the players development.

Finally, a big thank you to all of the Coaching and Management staff, who put in an enormous effort throughout the year and made sure that the team was well looked after at all times.





# JERSEY FLEGG REPORT

In a season that was cut short by COVID, the Jersey Flegg side finished in 4th place on the ladder, with thoughts of what might have been.

Despite the disappointment of not being able to complete the season, there was some great optimism to be taken from the performances, with the side eventually winning seven games out of fifteen.

Of the five losses, both the Souths and Dragons results came down to last-minute field goals, while the Parramatta defeat was due to a late intercept.

Of the victories, the standout performances came against the Sharks (28-12), despite losing two players to injury, Parramatta (32-16), and the Panthers (22-12). This display of ball control and defence, was the type of performance we had been aiming for all season.

Of the players who represented the side during the season, seven trained with the NRL squad during the pre-season, while 24 made their Jersey Flegg debut for the club in 2021. Individually, there were some standout performers throughout the season, with Kurt Morrin leading from the front, both on and off the field. A move to lock saw him average 109 running metres and 21 tackles per game, while his leg speed and ball

playing ability caused problems for all opposition teams.

Mateo Tatolo, also had an excellent season, with his professional attitude and strong defence resulting in an average of over 30 tackles per game

Others such as Ryan Gray, Bailey Biondi-Odo, Chris Patolo, Josh Kalati and Bailey Haywood, also showed great consistency on a weekly basis.

This season also showed that there is much to look forward to with the development of this group, with two players debuting at NSW Cup level, while four players who were eligible to play Jersey Flegg (Aaron Schoupp, Jackson Topine, Bailey Biondi-Odo and Chris Patolo), made their NRL debuts.

There was also great development below, with eleven players making the transition from U19 to U21 football by the end of the season. For Rajab, Lawrence, Clark, Bravo-Graham, Lennon, Hopoi, Cox, Todd, Williams, O'Neill and Alamoti, the challenge of stepping up a level will be of enormous benefit to their development going forward.

With half of the squad returning in 2022, there is a great deal to be excited about leading into next season.



# AWARD WINNERS

**Dr George Peponis Medal;**  
**Bulldogs 2021 NRL Player of the Year**  
Josh Jackson

**Steve Mortimer Medal;**  
**Bulldogs 2021 Rookie of the Year**  
Bailey Biondi-Odo

**Les Johns Medal;**  
**Bulldogs 2021 Clubman of the Year**  
Adrian Low

**Peter Warren Medal;**  
**Bulldogs 2021 Community Award**  
Raymond Faitala-Mariner

**Coaches Award**  
Jake Averillo

**Employee of the Year**  
Luke Goodwin



# DEBUTANTS & MILESTONES

## DEBUTANTS

Player Name	Milestone	Round	Date
Corey Allan	Bulldogs NRL Debut	Rd 1 vs Newcastle	12/03/2021
Nick Cotric	Bulldogs NRL Debut	Rd 1 vs Newcastle	12/03/2021
Kyle Flanagan	Bulldogs NRL Debut	Rd 1 vs Newcastle	12/03/2021
Jack Hetherington	Bulldogs NRL Debut	Rd 1 vs Newcastle	12/03/2021
Corey Waddell	Bulldogs NRL Debut	Rd 1 vs Newcastle	12/03/2021
Bradley Deitz	Bulldogs NRL Debut	Rd 1 vs Newcastle	12/03/2021
Jackson Topine	Bulldogs NRL Debut	Rd 4 vs Souths	02/04/2021
Ava Seumanufagai	Bulldogs NRL Debut	Rd 7 vs Sharks	24/04/2021
Aaron Schoupp	Bulldogs NRL Debut	Rd 11 vs Titans	22/05/2021
Kiko Manu	Bulldogs NRL Debut	Rd 16 vs Manly	03/07/2021
Bailey Biondi-Odo	Bulldogs NRL Debut	Rd 16 vs Manly	03/07/2021
Chris Patolo	Bulldogs NRL Debut	Rd 16 vs Manly	03/07/2021
Corey Horsburgh	Bulldogs NRL Debut	Rd 22 vs Warriors	15/08/2021
Ryan James	Bulldogs NRL Debut	Rd 22 vs Warriors	15/08/2021

## MILESTONES

Player Name	Milestone	Round	Date
Tui Katoa	50 Bulldogs Club Games	2 v Panthers (NSWC)	20/03/2021
Adam Elliott	150 Bulldogs Club Games	3 v Broncos	27/03/2021
	100 NRL Games	22 v Warriors	15/08/2021
Nick Cotric	100 NRL Games	7 v Sharks	24/04/2021
Kiko Manu	50 Bulldogs Club Games	7 v Newtown (NSWC)	24/04/2021
Nick Meaney	50 NRL Games	9 v Dragons	09/05/2021
	50 Bulldogs Club Games	12 v Panthers	29/05/2021
Jake Averillo	50 Bulldogs Club Games	16 v Manly	03/07/2021
Corey Waddell	50 NRL Games	17 v Roosters	10/07/2021
Dylan Napa	50 Bulldogs Club Games	18 v Souths	18/07/2021



# REPRESENTATIVE PLAYERS

Jeremy Marshall-King



Maori All Stars

Chris Smith



Indigenous All Stars

Jackson Topine



Maori All Stars

Dallin Watene-Zelezniak



Maori All Stars





# CURRENT PLAYER RECORDS

PLAYER		NRL	RES	NYC	ALL	T	G	FG	PTS
Paul	Alamoti	0	0	1	1	1	0	0	4
Corey	Allan	18	1	0	19	3	0	0	12
Renouf	Atoni	43	73	56	172	44	0	0	176
Jake	Averillo	34	4	19	57	19	98	0	272
Bailey	Biondi-Odo	9	0	7	16	5	7	0	34
Diego	Bravo-Graham	0	0	5	5	5	0	0	20
Dean	Britt	12	8	0	20	0	0	0	0
Declan	Casey	0	12	23	35	14	0	0	56
Chase	Chapman	0	0	13	13	3	0	0	12
Brady	Cheshire	0	1	0	1	0	0	0	0
Eli	Clarke	0	0	11	11	5	26	0	72
Nic	Cotric	14	0	0	14	3	0	0	12
Bayley	Cox	0	0	6	6	1	0	0	4
Christian	Crichton	13	12	0	25	11	0	0	44
Kamran	Cryer	0	4	0	4	0	10	0	20
Larsen	Dale-Doyle	0	3	6	9	2	0	0	8
Josh	Daley	0	7	0	7	2	0	0	8
Rhys	Davies	0	12	0	12	3	0	0	12
Bradley	Deitz	7	5	0	12	1	0	0	4
Matthew	Doorey	18	11	19	48	8	0	0	32
Adam	Elliott	101	34	30	165	24	2	0	100
Raymond	Faitala-Mariner	75	15	0	90	11	0	0	44
Justin	Filo	0	0	26	26	2	0	0	8
Kyle	Flanagan	13	2	0	15	2	21	0	50
John-Lee	Gabriel	0	0	4	4	3	0	0	12
Atini	Gafa	0	1	0	1	0	0	0	0
Ryan	Gray	0	1	23	24	6	1	0	26
Bailey	Haywood	0	0	13	13	2	1	0	10
Watson	Heleta	0	13	0	13	9	0	0	36
Jack	Hetherington	17	0	0	17	1	0	0	4
Haimona	Hiroti	0	4	0	4	0	0	0	0
William	Hopoate	124	1	0	125	24	1	0	98
Vikilifi	Hopoi	0	0	4	4	1	0	0	4
Lipoi	Hopoi	0	0	6	6	0	0	0	0
Corey	Horsburgh	2	0	0	2	0	0	0	0
Roman	Ioelu	0	2	0	2	1	0	0	4
Josh	Jackson	218	14	54	286	43	0	0	172
Ryan	James	2	0	0	2	1	0	0	4
Josh	Kalati	0	0	9	9	0	0	0	0
Paul	Karaitana	0	0	24	24	2	0	0	8
Sione	Katoa	28	0	0	28	0	0	0	0
Tui	Katoa	10	20	31	61	28	0	0	112
Cameron	Lawrence	0	0	3	3	0	0	0	0
Blake	Layton	0	0	4	4	0	0	0	0
Harry	Leddy	0	1	0	1	0	0	0	0
Charlie	Lennon	0	0	2	2	0	0	0	0
Harrison	Leonard	0	1	0	1	0	0	0	0
Lachlan	Lewis	43	43	10	96	20	0	1	81

PLAYER		NRL	RES	NYC	ALL	T	G	FG	PTS
Aiden	Manowski	0	0	7	7	1	0	0	4
Kiko	Manu	4	13	43	60	22	0	0	88
Jeremy	Marshall-King	75	0	0	75	5	0	0	20
Dean	Matterson	0	9	0	9	2	0	0	8
Cleveland	McGhie	0	1	0	1	0	0	0	0
Kane	McQuiggin	0	2	0	2	0	0	0	0
Nick	Meaney	60	2	0	62	23	59	0	210
Jack	Miller	0	6	0	6	1	0	0	4
Laitia	Moceidreke	0	0	7	7	5	0	0	20
Kurt	Morrin	0	0	12	12	6	0	0	24
Kieran	Moss	0	3	0	3	1	0	0	4
Dylan	Napa	54	0	0	54	4	0	0	16
Ofahiki	Ogden	45	38	0	83	3	0	0	12
Jayden	Okunbor	20	35	39	94	49	0	0	196
Joseph	O'Neill	0	0	2	2	1	0	0	4
Chris	Patolo	6	1	11	18	4	0	0	16
Anthony	Pele	0	0	2	2	1	0	0	4
Kurt	Picken	0	0	3	3	2	0	0	8
Javvier	Pitovao	0	6	33	39	5	0	0	20
Mosese	Pope	0	0	8	8	0	0	0	0
Rueben	Porter	0	5	0	5	0	0	0	0
Paea	Pua	0	5	0	5	0	0	0	0
Khaleb	Rajab	0	0	4	4	2	1	0	10
Jordan	Remphrey	0	2	0	2	1	0	0	4
Rueben	Rennie	0	31	15	46	12	0	0	48
Vincent	Rennie	0	10	0	10	3	0	0	12
James	Roumanos	0	32	5	37	4	0	0	16
Zac	Rumble	0	0	10	10	4	0	0	16
Kaylib	Savage	0	0	7	7	0	6	0	12
Aaron	Schoupp	13	6	1	20	7	13	0	54
Ben	Seufale	0	11	0	11	1	0	0	4
Ava	Seumanufagai	16	4	0	20	1	0	0	4
Chris	Smith	30	13	0	43	5	0	0	20
Joe	Stimson	13	8	0	21	1	0	0	4
Terii	Taia	0	0	1	1	0	0	0	0
Cooper	Talau	0	0	9	9	0	0	0	0
Mateo	Tatola	0	0	24	24	3	0	0	12
Peni	Teaupa	0	0	30	30	0	0	0	0
Luke	Thompson	25	0	0	25	3	0	0	12
Jack	Todd	0	0	1	1	0	0	0	0
Jackson	Topine	8	7	13	28	6	11	0	46
John	Valevatu	0	0	10	10	5	0	0	20
Corey	Waddell	20	1	0	21	1	0	0	4
Brandon	Wakeham	21	18	26	65	5	82	0	184
Dallin	Watene-Zelezniak	37	0	0	37	8	0	0	32
Turoa	Williams	0	0	5	5	1	0	0	4
Isaac	Williams	0	0	1	1	1	0	0	4



# SG BALL CUP REPORT

The Canterbury-Bankstown Bulldogs SG Ball Squad of 2021, finished the regular season in 5th position, eventually being knocked out in the semi-finals by this season's premiers the Canberra Raiders.

The squad consisted of 25 players and seven staff who worked tirelessly, with the final season tally being 5 wins, 1 draw and 1 loss, with another fixture lost to COVID.

This group were able to remain undefeated until their match against South Sydney, which was a tremendous effort considering the incredibly tough draw. The coaching staff could not have asked for more effort from the group and were incredibly proud.

Not only did the SG Ball squad have a successful year but they were able to transition 11 out of 25 players through to the Bulldogs Jersey Flegg Squad. These players were; Cameron Lawrence, Turoa Williams, Eli Clark, Paul Alamoti, Khaled Rajab, Joseph O'Neill, Bayley Cox, Jack Todd, Charlie Lennon, Diego Bravo-Graham and Lipoi Hopoi.

The side was also lucky enough to have two players, Bayley Cox and Turoa Williams, progress into the Under 18's City Squad who played Country at Bankwest Stadium. This was a great achievement for those two boys.

On behalf of the SG Ball Squad, I would like to take some time to thank Dave Hamilton, Craig Wilson & Paul Arraj, for their tireless efforts throughout the 2021 season.

The squad couldn't have asked for more.

To John Khoury and the Board of Directors, your support was enormous and it was great to see you at our games throughout the season.

To the team at Easts Hills for allowing us to use Smith Park as our facility to train, we appreciate all of your support from November through to April.

To all of the sponsors, in particular Arthur Laundry, we thank you for continuously showing up and supporting us on a week-to-week basis.

To the SG Ball Staff of Shannon, Fady, Nirendra, Bou, Michael and Jim, thank you for all of your efforts, sacrifices and, most importantly, your friendship.

To Danny Ghantous, Lipoi Hopoi and Khaled Rajab, who were the three men in our leadership group, congratulations! Danny, who was our captain, led the squad along with Lipoi and Khaled.

To the players, thank you for a great 2021. I have never been a part of, or coached a team, who developed relationships and friendships like this squad did. It was an absolute privilege and honour to coach you all, and I wish you the best of luck in all of your future endeavours.

Pos	Team	Played	Win	Draw	Loss	For	Against	Diff	Points
1	Wests Tigers	17	8	0	9	354	214	140	29
2	St George Illawarra Dragons	17	8	4	5	247	254	-7	25
3	Canterbury-Bankstown Bulldogs	18	8	4	6	320	255	65	24
4	Penrith Panthers	17	6	4	7	305	237	68	23
5	Cronulla-Sutherland Sharks	17	5	6	6	232	235	-3	20
6	South Sydney Rabbitohs	17	5	6	6	257	264	-7	20
7	Sydney Roosters	17	5	6	6	308	316	-8	20
8	Parramatta Eels	17	3	8	6	238	290	-52	16
9	Manly-Warringah Sea Eagles	17	3	8	6	203	308	-105	16
10	Victoria Thunderbolts	18	1	6	11	254	345	-91	15



# HAROLD MATTHEWS CUP REPORT

After having a successful season cut short in 2020 due to Covid, the Canterbury-Bankstown Bulldogs Harold Matthews side looked to re-create that form in 2021. Football seasons can often be unpredictable, and this season started off with some unexpected obstacles with players absent due to injuries, suspensions, and geographical movement.

This situation, although not what had first been anticipated, provided opportunities to welcome new talent to the program such as Bailey Myers, Deacon Mautama and William Afualo.

In addition Iverson Matai, Lujan Vito, Amir Yatim, Joash Papalli and Josese Lanyon continued to progress and develop within the pathways system. These players are an example of the exciting young local talent that will be coming through in the next few years.

The 2021 season consisted of 8 games. Three were won and five lost, as the team finished in ninth position. The majority of these losses were by two to four points, most notably against the top two teams in the competition in Manly and Penrith.

The team, however, completed the season as one of the best defensive sides in the competition. A strong finish saw the team winning their last three games against Newcastle (26-20), the Dragons (34-10) and South Sydney (44-0).

While the season didn't start well, it did provide opportunities to grow, learn and step up each week within the group. All the players took away a wealth of experience and made the choice to continue to turn up every week and work hard, even in the face of adversity.

A special mention must go to the Player of the Year, Lujan Vito, who capped off a great season by making the Under-18's NSW Team.

Congratulations, also, to the following players who made their respective School representative squads:

CHS/CCC/CIS - Lujan Vito, Iverson Teo, Junior Tupau, Amir Yatem, Lachlan Broaderlow and Joash Papalli.

Pos	Team	Played	Win	Draw	Loss	For	Against	Diff	Points
1	Manly-Warringah Sea Eagles	8	8	0	0	250	88	162	18
2	Parramatta Eels	8	7	1	0	212	92	120	16
3	Penrith Panthers	8	6	2	0	180	118	62	14
4	Western Suburbs Magpies	8	6	2	0	194	138	56	14
5	Central Coast Roosters	8	5	3	0	184	116	68	12
6	Sydney Roosters	8	5	3	0	194	142	52	12
7	Newcastle Knights	8	5	3	0	158	164	-6	12
8	Illawarra Steelers	8	3	4	1	212	186	26	9
9	Canterbury-Bankstown Bulldogs	8	3	5	0	148	96	52	8
10	North Sydney Bears	8	3	5	0	166	212	-46	8
11	Balmain Tigers	8	3	5	0	122	196	-74	8
12	Cronulla-Sutherland Sharks	8	2	5	1	142	188	-46	7
13	St George Dragons	8	2	6	0	122	198	-76	6
14	South Sydney Rabbitohs	8	1	7	0	88	258	-170	4
15	Canberra Raiders	8	0	8	0	70	250	-180	2



# TARSHA GALE CUP REPORT

After Trials in October, 35 players were selected for the squad, however, with players taking up offers from NSW Rugby, the Aussie 7's squad and other Tarsha Gale Cup teams, 22 players were selected for the final squad.

Despite this, there was confidence amongst the squad that a good season lay ahead. The girls had trained well under difficult conditions due to Covid restrictions and not having access to a regular weights room, which had an impact on injuries as the season wore on. Performances in pre-season were good, but we also lost two players through injury during this period.

As the season started, we were drawn to play the Sydney Roosters, who were seen as the favourites for the title. Unfortunately, during that game we lost two girls in Shem Tagaloamatua and Lily Marsters, to season ending ACL injuries. Both had really strong pre seasons and were in great form leading into the main part of the year. Unfortunately, on the day we just weren't up to the challenge. We had less than half the possession the opposition had and our injury toll made life difficult.

In Round Three, we then lost Precious Papalii to a season ending injury against the Tigers. Precious, was in for a huge season until injury hit and these setbacks put a huge strain on our roster as we only had 19 girls by season's end. To their credit the girls never stopped competing.

As the season progressed, we were improving each week and were very competitive in every game. With some luck and a little more concentration over the 60 minutes, we could have won several games.

The girls remained positive, however, as the season went on, and were encouraged to keep working hard and to continue to learn from their setbacks.

A huge highlight for the season was a 'backs to the wall' win in Maitland against the undefeated Minor Premiers of 2021, the Newcastle Knights.

The week leading into the game we lost our starting hooker and reserve hooker, which left a big hole in the team, however, we came up with a plan to utilise our fullback, Addy Winterstein, as our dummy-half and our lock, Anjali Mence, to cover the last two tackles of the set which worked well for the first half of the game. Again injuries hit, and we were required to bring our winger, Monique Najjar, into dummy-half for the majority of the second half. Her speed immediately caused issues for the Knights defence, with her willingness to compete on every play turning the game in our favour.

It was a great team effort overall, which led to us scoring a late try to take the win. The girls deserved so much credit for the way they dug in, with the season all but gone. They fought hard for a great win, which was a highlight of our season.

Overall, things didn't go to plan in terms of results, but we did manage to help develop some players who went on to represent NSW City & Queensland, with two players making their State of Origin debuts.

Leilani Wilson & Anneka Wilson were both selected for NSW City, while Sara Sautia & Indee Brown were both selected for Queensland. The girls competed in the Australian U/19's Championships in Queensland, which were held over a week. Sara Sautia & Leilani Wilson were then both selected for higher honours, with Sara representing Queensland State of Origin and Leilani, NSW State of Origin.

Angelina Teakaraanga-Katoa & Indee Brown, were both then afforded the opportunity to go up and play with the Mounties Harvey Norman Open Women's team at the conclusion of the Tarsha Gale Cup season, which was a major achievement for the girls.

Finally, congratulations to Sara Sautia, who was our Player of the Year for the Tarsha Gale, and has also signed with the Brisbane Broncos for the upcoming WNRL season.

Pos	Team	Played	Win	Draw	Loss	For	Against	Diff	Points
1	Newcastle Knights	8	7	1	0	204	64	140	16
2	Illawarra Steelers	8	6	2	0	196	115	81	14
3	Sydney Roosters	8	5	3	0	184	110	74	12
4	Wests Tigers	8	5	3	0	145	150	-5	12
5	St George Dragons	8	4	3	1	194	116	78	11
6	Cronulla-Sutherland Sharks	8	3	5	0	88	172	-84	8
7	Parramatta Eels	8	2	5	1	96	226	-130	7
8	Canberra Raiders	8	1	5	2	128	170	-42	6
9	Canterbury-Bankstown Bulldogs	8	1	7	0	96	208	-112	4

# CBDJRL PREMIERS

U9 D2 St George Dragons

U9 D1 St Johns Eagles

U10 D2 Chester Hill Hornets

U10 D1 Moorebank Rams

U11 D3 Bankstown Sports

U11 D2 Moorebank Rams

U11 D1 St Johns Eagles

U12 D2 Berala Bears

U12 D1 St Johns Eagles



# JUNIOR LEAGUE REPORT

2021 was the 100th season for the Canterbury Bankstown Junior Rugby League (CBJRL), but, unfortunately, lengthy lockdowns soured all plans for the year. Unlike last season when Covid forced a 3 month delay to kick off, this season all community sport ceased from late June. This meant 9 rounds were played for the under 5s to under 12s, while the combined competitions for under 13s and above only managed 7 rounds. The CBDJRL did declare 'first past the post' winners in the 9s to 12s, but NSWRL correctly declared 'no competitions' for the 13s up.

Though the business end of the season was lost and the 100 year celebrations postponed, the good news was the CBDJRL registered 3,599 players in 228 teams! These numbers were in line with the seasons of 2019 (3,616) and 2016 (3,691), and would not have been possible without the fantastic work of all junior club volunteers. All worked tirelessly to get back the players lost in 2020, and there is no doubt without their drive, passion and commitment, there would be no Junior Rugby League.

We thank the Canterbury Bankstown District Rugby League Referees Association for their dedication and professionalism. Once again they were tested with late changes, Friday night games and extra-long Saturdays, but as always, they met every demand. A very big thank you to Paul Archer, Daniel Gardner and all the refs.

We must also thank Canterbury-Bankstown City Council. For the second year in a row Council waived ground hire fees which was a saving the junior league passed on to all 12 clubs. Thank you.

This season saw two local juniors make their NRL debuts. Congratulations to Jackson Topine from St George Dragons and Chris Patolo from Bankstown Sports. In 2022 these young men will join Jayden Okunbor, Jake Averillo and Brandon Wakeham to make it 5 local juniors in our NRL top 30 squad.

The appointment of Barry Ward as General Manager Pathways and Junior League during the season, will ensure our pathways systems continue to improve and that is an example to local clubs and players there is a pathway to the NRL through the Bulldogs.

Finally, we must thank our major partner Canterbury League Club for their generous and continuous support and sponsors Dental on Evaline and Bankstown Physiotherapy, who ensure the CBDJRL can be run in a professional manner.

## Season 2021 Awards & Highlights

Due to the shortened season it was not possible for the CBDJRL to present the usual array of awards. Some championship awards could be calculated and congratulations to the clubs below:

Mini Club Championship Award	Moorebank Rams
Mod Club Championship Award	Bankstown Sports
Junior Club Championship Award	Bankstown Sports





# MEMBERSHIP REVIEW

Following a comprehensive review of the membership program, the key objective of the 2021 Season and beyond was to ensure that fans had as many options as possible to feel connected to our Club. The proceeding campaign was built on 3 key strategic pillars or areas of interest. Whether fans wanted to watch games 'In Stadium', from the comfort of their couch at home, or they wanted to financially support the Club with a tax deductible donation as an inaugural Foundation Member, there was an option for everyone!

This campaign also included the release of the very popular 2021 Member's Jersey, which was based on the Club's heritage butcher stripe design and featured the names of the ticketed members who generously pledged their 2020 membership fee to the club. This jersey was worn by the NRL team for Members Appreciation Round in Round 21 against the Wests Tigers at Cbus Super Stadium.

We acknowledge that the experience of our Members was again affected by the ongoing impacts and restrictions of the COVID-19 pandemic. We are incredibly grateful for the 16,855 Members that stayed strong with us through it all. When the 2021 NRL Telstra Premiership season was relocated to Queensland in July, our ability to fulfill the entire range of membership benefits was severely impacted, so we remained committed to updating members throughout this period with emails, website articles and social media posts.

At the close of the season when the implications for our Members and Fans were fully understood, we finalised and announced our COVID-19 compensation plan for the 'In Stadium' Members that did not receive their game day entitlements from Round 16 onward, as the games were played behind closed doors in Sydney, before being relocated to Queensland.

Although the range of member events and game day initiatives were again limited in 2021, we welcomed members to Belmore Sports Ground for Members Day in February, an Open Training session in June, in addition to an interstate meet and greet in Townsville for Round 6, and Brisbane for Magic Round. Due to the relocation of the competition to Queensland, Members Appreciation Round was again executed predominately across our digital channels. Activities included an entire week of exclusive content, competitions and offers. And in December we welcomed members back to Belmore for the first time since the lock down, for an Open Training session.

In 2021, we continued to reward members for their long-term commitment through the loyalty program. Members who reached a 2, 5, 10, 20, 30, 40, 50 or 60 - year milestone in 2021, received a commemorative certificate and lapel pin in their membership pack. Furthermore, the 18 Jersey initiative was continued, highlighting the incredible stories and lifelong memories of our members. Congratulations to all of our members celebrating a milestone year in 2021, and the following winners of the 18 Jersey:

## 18 Jersey Winners

Michael Gibson
James Blondahl
Lachlan Booth
Pat Gleeson
Johnny Chen
Dylan King
Sudesh Kumaran
Margaret McDonald
Matthew Button
Sharon O'Neil
Paul Vaccarella



# COMMERCIAL REVIEW

## EVENTS

Although the 2021 calendar of Match Day and Events was again limited, the Events Team continued to adapt throughout the season to deliver experiences that were not only entertaining, but also complied with the ever-changing NSW Health COVID Safe Guidelines and Restrictions.

We would like to thank our Members, Fans and Corporate Partners for joining us for the Season Launch, Member and Fan Day, Open Training Sessions, Business Club Functions, and the five home games hosted in Sydney, prior to the Greater Sydney Lockdown and relocation to Queensland. From Round 16 onwards, the Events Team operated Round 16 and 17 in Sydney behind closed doors with no crowds, before managing the games in Queensland remotely, with the guidance and support of the NRL, Brisbane Broncos and Gold Coast Titans.

Moving into the 2022 season, the Events Team are working closely with all key stakeholders to drive a collaborative event planning approach that leverages the wide array of skills, experience, ideas, and insights that exist within our business. The key objectives for the 2022 season are to enhance the engagement, entertainment, and customer satisfaction levels of each of our events, with a strong focus on driving match day attendance.

We look forward to welcoming you to our events in 2022.

## MERCHANDISE

2021 was a turbulent period for Australian retail, including the Bulldogs.

While we were forced to close our doors for over 16 weeks our team continued to work behind the scenes to ensure our fans were still able to connect with our Club.

The ¼ zip warm up fleece was our most popular item in 2021, along with Bulldogs branded facemasks and training apparel.

After a successful launch of the 2022 Jersey and training range we are looking forward to the growth of the program in 2022.





## CORPORATE PROGRAM

The 2021 season saw the challenges of the previous year continue in a different way in the Partnerships space, with COVID-19 placing half the season behind closed doors to NSW. This resulted in our contracted Sponsors and Corporate Partners needing to be compensated in some form for the lost games and value across the season, particularly in the hospitality & events space.

With planning well underway for the 2022 season, the Bulldogs in Business product is going from strength to strength, with a new dedicated Business Connector added to the team with immediate results. With the purpose of this program being to create meaningful introductions amongst the Bulldogs Business Network, the Business Connector has already had success in connecting brands together to do business before the season has even begun.

Moving into the 2022 season, the Partnerships team has seen the majority of the key assets on the Club's apparel taken by existing partner renewals or new arrivals to the club, whilst the Partnerships team has undergone a rebuild. A key renewal will see CPE on the team's playing shorts, taking their affiliation with the Club into its 15th season.

A decision to partner with the Bulldogs is a vote of confidence in the Bulldogs brand, but more importantly, the decision is linked to the passion of the Members and fans. We would like to thank the Members and fans for sticking by the club and always showing their support for our corporate partners. Without your support the club would not be able to attract the loyal and engaged partners that we have over the years.

Thank you also to the Board, Executive Team, Commercial Divisions, Players and Football Staff, for supporting and assisting the club in delivering the level of quality and service that has been a trademark of the Bulldogs Club for many years.



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COMMUNITY PARTNER



# BULLDOGS IN THE COMMUNITY

Through player visits and volunteering programs, the Bulldogs in the Community team continued to be active in both our local and broader communities. This continued throughout the season despite the challenges of Covid and the subsequent lockdown across NSW.

The lockdown period saw an increase in demand for the Bulldogs to provide support to our community. To this end, we ramped up our efforts to deliver critical initiatives.

One of the challenges for our Community Team was the low vaccination rates in our local area which led to increased levels of patients in hospital, as well as people experiencing long term isolation from friends and family.

Some of the key initiatives we implemented were:

- The Bulldogs were at the forefront of delivering safety and health messaging in partnership with NSW Health. We provided support through multi language messaging across our communications channels, and the Bulldogs alumni video messaging
- We supported the Sydney Local Health District Campaign Sports Super Sunday vaccination drive at Canterbury Hospital
- We donated \$2.8m in media value by allocating our NRL jersey sleeve to show our support for all healthcare workers
- Through our partnership with key community leaders, we helped vaccinate over 7,000 locals by opening NSW's first drive-thru vaccination hub at Belmore Sports Ground
- With community partner Community Minds, we launched online educational program Bulldogs Creating Belonging, for primary school aged students during lockdown to learn more about their community
- To help make online classroom lessons exciting, we invited schools to submit requests to NRL players for a surprise online class drop in through our Bulldogs by Your Side initiative
- Led by Bulldogs great Hazem El Masri, we partnered with Community Care Kitchens and Canterbury Leagues Club to feed families in need across southwest Sydney with freshly prepared meals
- Post Covid lockdown, Bulldogs Community partnered with local high school Birrong Boys to deliver a wellbeing program for students affected by the lockdown period









# DIRECTORS' REPORT

The Directors present their report together with the financial report of Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company) and of the Consolidated entity, being the Company and its Controlled entity (Canterbury League Club Limited) for the financial year ended 31 October 2021 and the auditor's report thereon.

## 1 Directors

The Directors of the Company at any time during or since the end of the financial year are:

Name, qualifications and independence status	Experience, special responsibilities and other directorships
<p><b>John Khoury</b> Chair of the Board Age 50</p> 	<p>Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since February 2018 GM of Technology &amp; Change Management at My Muscle Chef since October 2021 Group CIO at Allied Pinnacle March 2019 – October 2021 GM of Technology, Change Management &amp; Sales Operations at Hills Limited July 2017 - March 2019 2017 Rugby League World Cup community ambassador and SBS media tournament correspondent Chief Technology Officer at Allied Pinnacle August 2015 - July 2017 National IT Business Platforms &amp; Project Manager at Cater Care December 2014 - August 2015 IT Manager - APAC Region at Zodiac Marine &amp; Pool October 2006 - December 2014 UNSW (AGSM) Business and Technology, Business and Technology Specialisation Diploma of Information Technology, Information Technology Prince2 Project Management Diploma of Management, Business Administration and Management Advanced Certificate in Logistics and Supply Chain Management Former CBJRL player, coach and team manager at Greenacre Grasshoppers, St John's Eagles and St Christopher's Panania (1984 – 2017)</p>
<p><b>Joe Thomas</b> Deputy Chair of the Board Age 58</p> 	<p>Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since October 2019 Member of Canterbury Bankstown Bulldogs Rugby League Club Limited Ambassadors Club – Former Chairman 2007 - 2012 Former player of Canterbury Bankstown Bulldogs Rugby League Club Limited - Premiership Winner 1988 Owner and Director of CEJ Fashion Promotions P/L – Est. Oct 1999</p>
<p><b>Andrew Robert Gifford</b> Age 55</p> 	<p>Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since October 2020 Member of the Finance, Risk &amp; Audit Sub Committee (March 2018 – present) Bachelor of Business (B Bus) Accounting CPA Justice of the Peace Member IML ANZ ( Institute of Management and Leaders Australia and New Zealand) Director of ARG Financial Services Pty Ltd Director of Australian Surgical Innovations Pty Ltd 30-year recognition Australian Society of CPA's Director of Canterbury League Club Limited - (May 21 - present) Member Audit and Risk Committee (May 21 - present)</p>

# DIRECTORS' REPORT

## 1 Directors (continued)

The directors of the Company at any time during or since the end of the financial year are:

Name, qualifications and independence status	Experience, special responsibilities and other directorships
<p><b>Peter Chanel McMahon</b> Age 65</p> 	<p>Director of Canterbury Bankstown Bulldogs Rugby League Club Limited (November 2011 to February 2018) (October 2020 – present) Bachelor of Arts (University of Sydney, 1977) Bachelor of Laws (University of Sydney, 1979) Principal of Peter McMahon Advisory (July 2017 – present) Partner, Clayton Utz 1989 to 2017 (including term as National Managing Partner, 2000-2001) Fellow of Australian Property Institute (from 20 May 2015) Leadership in Professional Service Firms, Harvard Business School (USA), 1998 Regional Vice Chair (Asia Pacific) for Real Estate in Lex Mundi (the world's leading association of independent law firms) (2009 - 2014) Chair Elect for Lex Mundi Real Estate (2014 - 2015) Global Chair for Lex Mundi Real Estate (from 8 May 2015 to 1 May 2017) Regional Vice Chair (Asia Pacific) for Agribusiness in Lex Mundi (2011 - 2017) Member of Property Council of Australia Past Chairman of Property Law Reform Alliance and Property Council representative on PLRA Trustee of Committee for the Economic Development of Australia (CEDA) (2000 to 2017) Life Member of University of Sydney Union (since 1979) Foundation Member of Australian Turf Club (formerly being member of both Australian Jockey Club and Sydney Turf Club) Member of Sydney Cricket Ground Trust (since 1985) Director of Canterbury League Club Limited (March 2014 – March 2018) Member of Canterbury League Club Audit &amp; Risk Committee (March 2016 – March 2018) Member of Canterbury League Club Remuneration Committee (March 2015 – March 2018) Member of Canterbury League Club Members Disciplinary Sub Committee (October 2017 – March 2018) Member of Canterbury Bankstown Bulldogs Rugby League Club Limited Finance, Risk &amp; Audit Committee (October 2017 – February 2018) Club Director Training: Director Foundation and Management Collaboration Club Director Training: Finance for Club Boards</p>
<p><b>Peter Mortimer</b> Age 64</p> 	<p>Director of Canterbury Bankstown Bulldogs Rugby League Club Limited (2002 - 2004) (October 2019 - present) Player Canterbury Bankstown Bulldogs Rugby League Club Limited 1977 to 1988 Marketing Manager Canterbury Bankstown Bulldogs Rugby League Club Limited 1986-1992 Chief Executive Cronulla Sutherland Sharks 1992 - 1993 Founder and owner of Mortimer's Wines Pty Ltd Orange since 1995 Director Mortimer's Australian Wines Export division 2016</p>

# DIRECTORS' REPORT

Name, qualifications and independence status	Experience, special responsibilities and other directorships
<p><b>Dimitrios (Jim) Koutsouklakis</b> Age 41</p> 	<p>Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since October 2020 Managing Director – Alpha One Advisory; Commercial and Residential Finance Broking Diploma of Finance &amp; Mortgage Broking Management Certificate IV in Finance &amp; Mortgage Broking Member – Mortgage &amp; Finance Association of Australia Senior Manager – ANZ Banking Group (2007 – 2018) Master of Business - Sports Management (Deakin University) Executive Course in Leadership &amp; Negotiation (Harvard School of Law) Diploma in Advanced Insolvency Law &amp; Practice (University of Southern Queensland) Bachelor of Commerce (Macquarie University) Director of Canterbury League Club Limited, March 2020 - present Vice President of Canterbury League Club Limited, June 2021 - present Member, Audit &amp; Risk Sub-Committee Member, Member Disciplinary Sub-Committee Member, Remuneration Committee Member, Growth &amp; Innovation Committee Mandatory Director Training, Finance for Club Boards 2020 Mandatory Director Training, Director Foundation and Management Collaboration 2020 Member of The Australian Institute of Company Directors Chair of Bulldogs Business Development Committee</p>
<p><b>Adrian Paul Turner</b> Age 47</p> 	<p>Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since February 2020 Member of the Finance, Risk &amp; Audit Sub Committee since April 2020 Over 20 years senior management experience for large corporates across 4 industries (Hospitality, Financial Services, Utilities &amp; Transport) Senior Manager Financial Governance at Transport for NSW since October 2021 Associate Member - Governance Institute of Australia (AGIA) 2019 to 2021 Fellow - Governance Institute of Australia (FGIA) since October 2021 Member of Director Institute since 2013 Master of Business Administration - MGSM (MBA) Master of Management – MGSM (MMgt) Post Graduate Diploma of Management – MGSM (PGDipMgt) Certificate Corporate Governance &amp; Risk Management – GIA</p>

# DIRECTORS' REPORT

## 2 Company secretary

Mr Aaron Warburton (the Company's Chief Executive Officer) was appointed as Company Secretary on 6 April 2021 and remained in the position for the entirety of the year, replacing Andrew Hill, who resigned as Company Secretary on 12 January 2021, with John White being interim Company Secretary during this period.

## 3 Directors' meetings

The number of Directors' meetings held (including meetings of committees of directors) and attendance by each of the directors of the Company during the financial year were as follows:

Director	Board Meetings		Finance, Risk & Audit Committee Meetings	
	A	B	A	B
J Khoury	18	18	-	-
J Thomas	18	18	-	-
P Mortimer	18	18	-	-
A Turner	18	18	18	18
A Gifford	18	18	18	18
P McMahon	18	18	-	-
D Koutsouklakis	18	18	-	-
J Carmody*	-	-	18	18
J.Heraghty*	-	-	18	18

**A** - Number of meetings attended      **B** - Number of meetings held during the time the director held office during the year

(\*) - Denotes external advisory committee members who are not directors

## 4 Company strategy, objectives and principal activities

### Company strategy and objectives

**Vision:** Bulldogs, the family club that unites and inspires.

**Values:** Tough, Resilient, Family,

### Mission Objectives:

1. Deliver an innovative football program that delivers consistent, unmatched on field success and nurtures local talent.
2. Leverage 'the Bulldogs effect' to support harmony and social change.
3. Set the benchmark for the game day and fan experience.
4. Maximise the Bulldogs strong brand and the commercialisation of assets.
5. Build a resilient organisation to protect and grow the Bulldogs' legacy.

### Principal activities

The principal activities of the Consolidated entity during the course of the financial year were the operation of registered clubs and the promotion of rugby league.

There were no significant changes in the nature of the activities of the Consolidated entity during the year.

## 5 Operating and financial review and performance measurement

### Overview of the consolidated group

The earnings before depreciation, grants, net finance cost and tax of the Consolidated entity for the year ended 31 October 2021 was \$19,044,039 (2020: \$19,924,511). The profit after tax of the Consolidated entity for the year ended 31 October 2021 was \$4,550,713 (2020: \$4,449,829).

### Overview of the Controlled entity

The earnings before depreciation, grants, net finance cost and tax of the Controlled entity for the year ended 31 October 2021 was \$19,594,366 (2020: \$18,989,107) The profit after tax of the Controlled entity for the year ended 31 October 2021 was \$2,930,153 (2020: \$1,529,200).

### Overview of the Company

The profit after tax of the Company for the year ended 31 October 2021 was \$1,620,560 (2020: \$2,918,964).

### Performance measurement

The Consolidated entity's financial performance is continually measured against internally set Key Performance Indicators (KPIs) in core business activities including commercial revenues and football operations.

# DIRECTORS' REPORT

Industry benchmarks, past performance and current economic conditions are also used when setting internal KPIs.

## *Coronavirus COVID-19*

The significance of the economic and financial impacts from the downturn in trade and the related quarantine and isolation practices resulting from COVID-19 is unprecedented.

## *Controlled entity*

The continuing economic and financial impacts from government restrictions associated with COVID-19 have impacted the operational performance in FY21. The club was closed for 16 weeks during the lockdown period.

The club mitigated the impacts on cashflow by deferring payments in consultation with its creditors, reducing operating costs and delaying capital expenditure. Staff obtained a direct benefit through the Federal Government Covid Disaster Payment for the duration of the lockdown, and the club benefitted from the NSW Government Jobsaver scheme.

The NSW Health Order permitted reopening from 11 October 2021, this was subject to capacity restrictions and a raft of safety requirements. The Covid Safety responsibility passed to the management team generally and is implemented through customer facing Covid marshals daily.

Limited services and facilities have been operational since reopening and a return to full service was programmed from December 1, 2021.

The Club continues with its commitment to prioritising the health, safety and wellbeing of its people, partners, customers and the community.

## *Company*

The Company was and remains well placed to deal with the challenges posted by COVID-19 due to its strong member base and balance sheet. The onset of the pandemic resulted in the NRL competition to be played in Queensland, impacting the number of home games played as well as the crowd numbers in attendance. As a result of this, the Company experienced an impact in revenue from services and the sale of goods, however, the Company has acted swiftly in implementing cost control measures. The situation is continuously evolving and is dependent on measures imposed by the government and relevant regulatory authorities which are outside of the Company's control and the effects of which are far reaching in Australia and globally.

## **6 Membership**

The Company is a Company limited by guarantee and without share capital. The numbers of members as at 31 October 2021 were 1,732 (2020: 1,745). In accordance with the Constitution of the Company, every member of the Company undertakes to contribute an amount limited to \$10 per member in the event of the winding up of the Company during the time that he or she is a member or within one year thereafter. Total amount that members are liable as at 31 October 2021 is \$17,320 (2020: \$17,450).

## **7 Likely future developments**

Further information about likely future developments in the operations of the Consolidated entity and the expected results of those operations in future financial years has not been included in this report because disclosure of the information would be likely to result in unreasonable prejudice to the Consolidated entity.

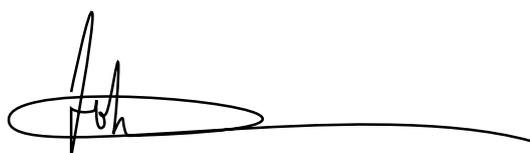
## **8 Events subsequent to reporting date**

There has not arisen in the interval between the end of the financial period and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors of the Company and Controlled entity, to affect significantly the operations of the Consolidated entity, the results of those operations, or the state of affairs of the Consolidated entity, in future financial years.

## **9 Lead auditor's independence declaration**

The Lead auditor's independence declaration under S307C is set out on page 50 and forms part of the directors' report for financial year ended 31 October 2021.

This report is made in accordance with a resolution of the Directors:



## **John Khoury**

Chairman of Board of Directors

Dated at Belmore this 21st day of December 2021.

# AUDITOR'S INDEPENDENCE DECLARATION

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## Lead Auditor's Independence Declaration under Section 307C of the Corporations Act 2001

To: the directors of Canterbury Bankstown Bulldogs Rugby League Club Limited

I declare that, to the best of my knowledge and belief, in relation to the audit of Canterbury Bankstown Bulldogs Rugby League Club Limited for the financial year ended 31 October 2021 there have been:

- i. no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit.

A handwritten signature in black ink, appearing to read 'Cameron Roan'. The signature is written in a cursive style with a large, stylized initial 'C'.

**Cameron Roan**  
Partner  
Sydney  
21 December 2021

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# STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 October 2021

In AUD	Note	Consolidated		Company	
		2021	2020	2021	2020
<b>Continuing Operations</b>					
Revenue	4 (a)	88,536,905	88,115,559	28,182,150	22,506,861
Other income	4 (b)	1,748,130	8,726,975	-	2,329,000
Net gain arising from changes in the fair value of investment property	11	975,000	119,389	-	-
Gain on disposal of non-current assets		365,218	69,506	-	-
Changes in inventories		161,008	403,161	275,443	275,443
Materials and consumables used		(2,761,585)	(4,027,965)	(1,000,564)	(1,065,387)
Poker machine licences and taxes		(14,791,504)	(16,346,665)	-	-
Personnel expenses	5	(37,249,058)	(40,488,081)	(19,666,088)	(16,933,091)
Property expenses		(4,727,895)	(4,955,903)	(534,286)	(591,127)
Members' amenities expense		(2,220,696)	(2,371,286)	-	-
Donations and sponsorships		(712,497)	(512,132)	-	-
Security expense		(162,782)	(155,111)	-	-
Repairs and maintenance		(2,531,291)	(2,910,463)	(178,097)	(115,517)
Consulting and professional fees		(745,609)	(789,393)	(340,700)	(151,501)
Other expenses		(3,615,067)	(3,168,352)	(1,349,375)	(1,021,642)
Hospitality and promotional expenses		(1,355,948)	(360,588)	(1,412,187)	(416,827)
Game day and on field expenses		(1,868,290)	(1,424,140)	(1,868,290)	(1,424,140)
<b>Earnings before depreciation, grants, net finance cost and tax</b>		<b>19,044,039</b>	<b>19,924,511</b>	<b>2,108,006</b>	<b>3,392,072</b>
Depreciation expense		(12,548,822)	(13,877,263)	(440,504)	(424,726)
Sponsorship and grant expenses		(1,261,667)	(166,667)	-	-
<b>Results from operating activities</b>		<b>5,233,550</b>	<b>5,880,581</b>	<b>1,667,502</b>	<b>2,967,346</b>
Finance income	6	1,293	951	-	79
Finance cost	6	(271,255)	(936,692)	(46,942)	(48,461)
<b>Net finance cost</b>	6	<b>(269,962)</b>	<b>(935,741)</b>	<b>(46,942)</b>	<b>(48,382)</b>
<b>Profit / (loss) before income tax</b>		<b>4,963,588</b>	<b>4,944,840</b>	<b>1,620,560</b>	<b>2,918,964</b>
Tax (expense) / benefit	7	(412,875)	(495,011)	-	-
<b>Profit / (loss) for the year</b>		<b>4,550,713</b>	<b>4,449,829</b>	<b>1,620,560</b>	<b>2,918,964</b>
Other comprehensive income, net of tax		-	-	-	-
<b>Total comprehensive income / (loss) for the year</b>		<b>4,550,713</b>	<b>4,449,829</b>	<b>1,620,560</b>	<b>2,918,964</b>

The notes on pages 55 to 73 are an integral part of these consolidated financial statements.

# STATEMENT OF FINANCIAL POSITION

For the year ended 31 October 2021

<i>In AUD</i>		Consolidated		Company	
Assets	Note	2021	2020	2021	2020
Cash on hand and at bank	8	11,345,614	19,622,537	3,798,967	4,390,031
Trade and other receivables	9	2,483,316	620,323	2,406,244	583,485
Inventories	10	964,392	1,125,400	98,121	172,306
Prepayments		314,683	323,955	72,000	33,999
<b>Total current assets</b>		<b>15,108,005</b>	<b>21,692,215</b>	<b>6,375,332</b>	<b>5,179,821</b>
Trade and other receivables	9	79,124	106,907	79,124	106,907
Investment property	11	14,700,000	13,725,000	-	-
Deferred tax assets	12	-	485,252	-	-
Property, plant and equipment	13	188,944,871	195,934,969	1,445,350	1,659,954
Intangible assets	15	6,217,682	6,217,682	-	-
Right of use asset	20 (a)	1,717,505	2,185,177	665,527	718,539
<b>Total non-current assets</b>		<b>211,659,182</b>	<b>218,654,987</b>	<b>2,190,001</b>	<b>2,485,400</b>
<b>Total assets</b>		<b>226,767,187</b>	<b>240,347,202</b>	<b>8,565,333</b>	<b>7,665,221</b>
<b>Liabilities</b>					
Bank overdraft	8	-	-	-	-
Trade and other payables	16	12,094,686	20,469,405	5,047,260	5,263,279
Provisions	17	785,929	253,795	529,506	-
Loans and borrowings	18	11,753	11,753	11,753	11,753
Employee benefits	19	3,329,642	3,088,569	260,377	183,539
Lease liabilities	20	464,872	450,641	44,042	44,042
Current tax payable		-	72,377	-	-
<b>Total current liabilities</b>		<b>16,686,882</b>	<b>24,346,540</b>	<b>5,892,938</b>	<b>5,502,613</b>
Trade and other payables	16	-	1,081,117	-	1,081,117
Loans and borrowings	18	23,464,832	32,664,832	64,832	64,832
Employee benefits	19	415,211	220,947	32,935	18,549
Provisions	17	2,000	2,000	2,000	2,000
Lease liabilities	20 (b)	1,500,835	1,885,052	770,558	814,600
<b>Total non-current liabilities</b>		<b>25,382,878</b>	<b>35,853,948</b>	<b>870,325</b>	<b>1,981,098</b>
<b>Total liabilities</b>		<b>42,069,760</b>	<b>60,200,488</b>	<b>6,763,263</b>	<b>7,483,711</b>
<b>Net assets</b>		<b>184,697,427</b>	<b>180,146,714</b>	<b>1,802,070</b>	<b>181,510</b>
<b>Members' funds</b>					
Amalgamation reserve		12,901,167	12,901,167	-	-
Retained earnings / (accumulated losses)		171,796,260	167,245,547	1,802,070	181,510
<b>Total members' funds</b>		<b>184,697,427</b>	<b>180,146,714</b>	<b>1,802,070</b>	<b>181,510</b>

The notes on pages 55 to 73 are an integral part of these consolidated financial statements.

# STATEMENT OF CHANGES IN MEMBERS' FUNDS

For the year ended 31 October 2021

Consolidated				
<i>In AUD</i>	Note	Amalgamation reserve	Retained earnings	Total members' funds
Balance at 1 November 2019		12,901,167	162,795,718	175,696,885
Profit for the year		-	4,449,829	4,449,829
Other comprehensive income, net of tax		-	-	-
<b>Total comprehensive income for the year</b>		-	4,449,829	4,449,829
<b>Balance at 31 October 2020</b>		12,901,167	167,245,547	180,146,714
Balance at 1 November 2020		12,901,167	167,245,547	180,146,714
Profit for the year		-	4,550,713	4,550,713
Other comprehensive income, net of tax		-	-	-
<b>Total comprehensive income for the year</b>		-	4,550,713	4,550,713
<b>Balance at 31 October 2021</b>		12,901,167	171,796,260	184,697,427

Company				
<i>In AUD</i>	Note	Amalgamation reserve	Retained earnings	Total members' funds
Balance at 1 November 2019			(2,737,454)	(2,737,454)
Profit for the year			2,918,964	2,918,964
Other comprehensive income, net of tax			-	-
<b>Total comprehensive loss for the year</b>			2,918,964	2,918,964
<b>Balance at 31 October 2020</b>			181,510	181,510
Balance at 1 November 2020			181,510	181,510
Profit for the year			1,620,560	1,620,560
Other comprehensive income, net of tax			-	-
<b>Total comprehensive loss for the year</b>			1,620,560	1,620,560
<b>Balance at 31 October 2021</b>			1,802,070	1,802,070

The notes on pages 55 to 73 are an integral part of these consolidated financial statements.

# STATEMENT OF CASH FLOWS

For the year ended 31 October 2021

<i>In AUD</i>		Consolidated		Company	
<b>Cash flows from operating activities</b>	Note	2021	2020	2021	2020
Cash receipts from customers, sponsors and grant providers		97,478,329	106,440,374	29,205,389	27,120,459
Cash paid to suppliers and employees		(91,189,470)	(78,059,914)	(29,532,581)	(21,247,735)
Cash generated from operations		6,288,859	28,380,460	(327,192)	5,872,724
Interest paid	6	(271,255)	(936,692)	(46,942)	(48,461)
Income tax received		-	-	-	-
Interest received	6	1,293	951	-	79
<b>Net cash from / (used in) operating activities</b>		<b>6,018,897</b>	<b>27,444,719</b>	<b>(374,134)</b>	<b>5,824,342</b>
<b>Cash flows from investing activities</b>					
Proceeds from sale of property, plant and equipment		564,574	228,788	-	-
Acquisition of property, plant and equipment	13	(5,290,408)	(2,685,219)	(172,888)	(132,112)
Acquisition of investment property	11	-	-	-	-
<b>Net cash used in investing activities</b>		<b>(4,725,834)</b>	<b>(2,456,431)</b>	<b>(172,888)</b>	<b>(132,112)</b>
<b>Cash flows from financing activities</b>					
Payments of lease liabilities	20 (d)	(369,986)	(383,539)	(44,042)	(46,030)
Repayment of borrowings		-	(40,260,000)	-	-
Proceeds from borrowings		(9,200,000)	32,600,000	-	-
<b>Net cash (used in) / from financing activities</b>		<b>(9,569,986)</b>	<b>(8,043,539)</b>	<b>(44,042)</b>	<b>(46,030)</b>
Net increase / (decrease) in cash and cash equivalents		(8,276,923)	16,944,749	(591,064)	5,646,200
Cash and cash equivalents at beginning of year		19,622,537	2,677,788	4,390,031	(1,256,169)
<b>Cash and cash equivalents at end of year</b>	8	<b>11,345,614</b>	<b>19,622,537</b>	<b>3,798,967</b>	<b>4,390,031</b>

The notes on pages 55 to 73 are an integral part of these consolidated financial statements.

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

## 1 Reporting entity

Canterbury Bankstown Bulldogs Rugby League Club Limited (the "Company") is a company incorporated and domiciled in Australia. The consolidated financial statements of the Company as at and for the year ended 31 October 2021 comprise the Company and its controlled entity (Canterbury League Club Limited) (together referred to as the 'Consolidated entity' and individually as 'Controlled entity').

The Company is a Company limited by guarantee and without share capital. In accordance with the Constitution of the Company, every member of the Company undertakes to contribute an amount limited to \$10 per member in the event of the winding up of the Company during the time that he or she is a member or within one year thereafter.

The Consolidated entity is a not-for-profit entity and is primarily involved in the operation of registered clubs and the promotion of rugby league.

## 2 Basis of preparation

### (a) Statement of compliance

In the opinion of the Directors, the Consolidated entity and the Company are not publicly accountable. The financial statements of the Consolidated entity and the Company are Tier 2 general purpose financial statements which have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements (AASB-RDRs) adopted by the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. These financial statements comply with Australian Accounting Standards - Reduced Disclosure Requirements.

ASIC Class Order 10/654 Inclusion of parent entity financial statements in financial reports has been applied to permit the inclusion of parent entity financial statements in this consolidated financial report.

The financial statements were approved by the Board of Directors on 21 December 2021.

### (b) Basis of measurement

These consolidated financial statements have been prepared on the historical cost basis, except for investment property which is measured at fair value.

### (c) Functional and presentation currency

These consolidated financial statements are presented in Australian dollars, which is also the Consolidated entity's functional currency.

### (d) Use of estimates and judgements

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment within the next financial year are included in the following notes:

- Note 11 Investment property
- Note 13 Property, plant and equipment
- Note 15 Intangible assets
- Note 16 Trade and other payables
- Note 20 Leases
- Note 22 Contingent assets and contingent liabilities

### (e) Going concern

The financial statements of the Company and its Controlled entity have been prepared on the going concern basis of accounting, which assumes the continuity of normal business activities and the realisation of assets and settlement of liabilities in the ordinary course of business.

#### (i) Company

The Company has reported a working capital surplus of \$449,458 (2020: deficiency of \$322,792) as at 31 October 2021. Notwithstanding the above, the Directors believe the going concern assumption is appropriate given:

- The Controlled entity has committed grant funding to the Company for the year ending 31 October 2022 of \$3,320,000;
- The Company has an unutilised overdraft facility of \$1,500,000 available from Commonwealth Bank of Australia; and

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

## 2 Basis of preparation (continued)

- In addition to the committed funding above, the Controlled entity has undertaken to continue to provide such financial and other support that the Directors determine, is within its capacity and that is necessary (including grants or loans) to the Company for at least the next twelve months from the date of approval of the Company's financial statements for the year ended 31 October 2021 to enable the Company to continue to trade and to meet its financial obligations and be able to pay its debts as and when they become due and payable.

### (ii) Controlled entity

As at 31 October 2021, the Controlled entity recorded a net working capital deficiency of \$2,061,271 (2020:\$2,331,533) and net assets of \$182,895,357 (2020: \$179,965,204). The Controlled entity recorded a net profit for the year of \$2,930,153 (2019: \$1,529,200) and positive operating cash flows of \$6,393,031 (2020:\$21,620,377).

The Directors have prepared the cash flow forecasts for the 13 months post year end date of 31 October 2021 (1 November 2021 to 31 November 2022) and are comfortable that the Controlled entity will be able to meet its financial obligations as and when they fall due.

Accordingly, the Directors have prepared the financial report on a going concern basis in the belief that the Controlled entity will realise its assets and settle its liabilities and commitments in the normal course of business and for at least the amounts stated in the financial report.

## 3 Significant accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these consolidated financial statements, except for the adoption of new accounting standards.

### (a) Basis of consolidation

#### (i) Subsidiaries

Subsidiaries are entities controlled by the Consolidated entity. Control exists when the Consolidated entity has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that currently are exercisable are taken into account. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases. The accounting policies of subsidiaries have been changed when necessary to align them with the policies adopted by the Consolidated entity.

#### (ii) Transactions eliminated on consolidation

Intra-group balances, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements.

#### (iii) Amalgamation reserve

An amalgamation reserve in members' funds is utilised for amalgamations with other registered clubs. The amount presented is equal to the fair value of the net assets of the club acquired at the date of acquisition. The individual assets and liabilities acquired are presented in the consolidated statement of financial position. This policy is effective for amalgamations occurring after 1 November 2010.

### (b) Financial instruments

#### (i) Recognition and derecognition

Financial assets and financial liabilities are recognised when the Consolidated entity becomes a party to the contractual provision of a financial instrument.

Financial assets are derecognised when the contractual rights to the cash flows from the financial assets expire, or when the financial asset and substantially all the risks and rewards are transferred.

A financial liability is derecognised when it is extinguished, discharged, cancelled or expires.

Loans and receivables comprise cash and trade and other receivables and call deposits with maturities greater than three months from the acquisition date that are subject to an insignificant risk of changes in their fair value.

#### (ii) Classification and measurement of financial assets

Financial assets are classified according to their business model and the characteristics of their contractual cash flows. Except for those receivables that do not contain a significant financing component and are measured at the transaction price, all financial assets are initially measured at fair value adjusted for transactions costs (where applicable).

#### (iii) Subsequent measurement of financial assets

For the purpose of subsequent measurement, financial assets, other than those designated and effective as hedging instruments, are classified into the following four categories:

- Financial assets at fair value through profit or loss (FVTPL);

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

- Financial assets at amortised cost;
- Debt instruments at fair value through other comprehensive income (FVTOCI); and
- Equity Instruments at FVTOCI.

Financial assets are not reclassified subsequent to their initial recognition unless the Consolidated entity changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

All income and expenses relating to financial assets that are recognised in profit or loss are presented within finance income and finance expenses, except for impairment of trade receivables which is presented within other expenses.

Financial assets with contractual cash flows representing solely payments of principal and interest and held within a business model of 'hold to collect' contractual cash flows are accounted for at amortised cost using the effective interest method.

Financial assets at amortised costs comprise of cash at bank and trade and other receivables. There are no financial assets classified under the FVPTL, debt instruments at FVTOCI and equity instruments at FVTOCI categories.

#### *(iv) Classification and measurement of financial liabilities*

Financial liabilities are initially measured at fair value, and, where applicable, adjusted for transaction costs unless the Consolidated entity designated a financial liability at fair value through profit or loss.

Subsequently, financial liabilities are measured at amortised cost using the effective interest method except for derivatives and financial liabilities designated at FVPL, which are carried subsequently at fair value with gains or losses recognised in profit or loss (other than derivative financial instruments that are designated and effective as hedging instruments).

### **(c) Property, plant and equipment**

#### *(i) Recognition and measurement*

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Any gains and losses on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

#### *(ii) Subsequent costs*

Subsequent expenditure is capitalised only when it is probable that the future economic benefits associated with the expenditure will flow to the Consolidated entity. Ongoing repairs and maintenance are expensed as incurred.

#### *(iii) Depreciation*

Depreciation is calculated over the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value.

Depreciation is recognised in profit or loss over the estimated useful lives of each part of an item of property, plant and equipment, since this most closely reflects the expected pattern of consumption of the future economic benefits embodied in the asset. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Consolidated entity will obtain ownership by the end of the lease term. Land is not depreciated.

The depreciation methods and estimated depreciation rates for the current and comparative periods are as follows:

	Depreciation rates	Depreciation methods
Leasehold improvements	33.30%	Straight line
Buildings	2.50%	Straight line
Furniture and fittings, plant and equipment	10 - 40%	Diminishing value
Poker machines	20 - 40%	Diminishing value
Assets under lease/hire purchase	25%	Straight line

Depreciation methods, useful lives and residual values are reviewed at each financial year-end and adjusted if appropriate.

- Land is not depreciated.

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

## 3 Significant accounting policies (continued)

### (d) Intangible assets

#### *Poker machine entitlements*

Poker machine entitlements have infinite useful lives given they have no expiry date. They are measured at cost less accumulated impairment losses. Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognised in profit or loss as incurred. Poker machine entitlements have indefinite useful lives as they have no expiry date. Accordingly, such intangible assets are not amortised but are systematically tested for impairment at each reporting date.

### (e) Investment property

Investment property is property held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes. Investment property is measured at cost on initial recognition and subsequently at fair value with any change therein recognised in profit or loss. Cost includes expenditure that is directly attributable to the acquisition of the investment property.

When the use of a property changes such that it is reclassified as property, plant and equipment, its fair value at the date of reclassification becomes its cost for subsequent accounting.

### (f) Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventories is based on the first-in first-out principle, and includes expenditure incurred in acquiring the inventories and other costs incurred in bringing them to their existing location and condition.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

### (g) Impairment

#### *(i) Non-derivatives financial assets*

The Consolidated entity recognises loss allowances for Expected credit losses (ECL) on financial assets measured at amortised cost.

The Consolidated entity measures loss allowances for cash at bank balances as 12-month ECL as credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECL, the Consolidated entity considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Consolidated entity's historical experience and informed credit assessment and including forward-looking information.

The Consolidated entity considers cash balance to have low credit risk when its credit risk rating is equivalent to the globally understood definition of "investment grade". The Consolidated entity considers this to be Baa3 or a higher rating per Moody's or BBB- or higher per Standards and Poor's.

12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months).

The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.

#### *Measurement of ECLs*

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flow due to the entity in accordance with the contract and the cash flows that the Company expects to receive).

ECLs are discounted at the effective interest rate of the financial asset.

At each reporting date, the Consolidated entity assesses whether financial assets carried at amortised cost are credit impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

#### *Presentation of allowance for ECL in the statement of financial position*

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

#### *Trade and other receivables*

A provision for impairment of trade receivables is established when there is objective evidence that the Consolidated entity will not be able to collect all amounts due according to the original terms of the receivables. Provision is raised on a specific debtor

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

as well as on a collective basis. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments are considered indicators that a specific debtor balance is impaired. The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in profit or loss. When a receivable is uncollectable, it is written off against the allowance for receivables. Subsequent recoveries of amounts previously written off are credited against profit or loss.

## *(ii) Non-financial assets*

At each reporting date, the Consolidated entity reviews the carrying amounts of its non-financial assets (other than investment property, inventories and deferred tax assets) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs.

The recoverable amount of asset of CGU is the greater of its value in use and its fair value less costs to sell. Value in use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risk specific to the asset or CGU.

An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its recoverable amount.

Impairment losses are recognised in profit or loss. They are allocated to the carrying amounts of the assets in the CGU on a pro rata basis.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

## **(h) Employee benefits**

### *(i) Defined contribution plans*

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution plans are recognised as an employee benefit expense in profit or loss in the periods during which services are rendered by employees.

### *(ii) Other long-term employee benefits*

The Consolidated entity's net obligation in respect of long-term employee benefits other than defined benefit plans is the amount of future benefit that employees have earned in return for their service in the current and prior periods plus related on-costs; that benefit is discounted to determine its present value, and the fair value of any related assets is deducted. The discount rate is the yield at the reporting date on government bonds that have maturity dates approximating the terms of the Consolidated entity's obligations.

### *(iii) Short-term benefits*

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

## **(i) Provisions**

A provision is recognised if, as a result of a past event, the Consolidated entity has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

The Consolidated entity operates a loyalty program where customers accumulate points for dollars spent. The provision represents the current estimate of future cash outflows that will result from future redemption of unredeemed points as at year end.

### *Make good provision*

In accordance with the Consolidated entity's leases of premises, the Consolidated entity must restore leased premises to their original condition. Because of the long-term nature of the liability, the greatest uncertainty in estimating the provision is the costs that will ultimately be incurred.

The provision is the best estimate of the present value of the expenditure required to settle the make good obligation at the reporting date, based on current market conditions. Future restoration costs are reviewed annually and any changes are reflected in the present value of the make good provision at the end of the reporting period.

## **(j) Revenue**

### *Provision of services*

Revenue from the provision of services includes sponsorship and corporate hospitality, membership subscriptions, merchandise royalties and commissions. Revenue from the provision of services is recognised in the period over which the Consolidated entity

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

## 3 Significant accounting policies (continued)

### (j) Revenue (continued)

satisfies its performance obligations or series of performance obligations to its customers. Revenue is recognised to the extent that recovery of the contract consideration is considered probable and the amount of revenue can be measured reliably. Revenue is deferred to the extent that the Consolidated entity has not met its performance obligations to its customers. Revenue is recognised using the output method under the terms of each contractual arrangement with customers.

#### *Gaming revenue*

Revenue from gaming is recognised at a point-in-time being the net difference between gaming wins and losses for the day and is recognised at the close of business each day.

#### *Food and beverage revenue*

Food and beverage revenue is recognised at the point in time the goods are provided and payment is collected.

#### *Function and other revenues*

Function and other revenues are recognised at the point in time services are performed.

#### *Jobkeeper government grant*

Jobkeeper government grant revenue is recognised on a gross basis when there is reasonable assurance that the Consolidated entity is able to comply with the conditions attached to the program, receipt of monies is considered probable and related employee expenses are incurred.

#### *Commissions*

When the Consolidated entity acts in the capacity of an agent rather than as the principal in a transaction, the revenue recognised is the net amount of commission made by the Consolidated entity.

#### *Grant revenue*

Grants are initially recognised as deferred income at fair value if there is reasonable assurance that the grants will be received, and that the Consolidated entity will satisfy the performance obligations associated with the grant. Grant revenue is recognised on a systematic basis over the period to which the grant relates.

### (k) Finance income and finance costs

Finance income comprises interest income on cash and cash equivalents. Interest income is recognised as it accrues in profit or loss, using the effective interest method.

Finance costs comprise interest expense on loans and borrowings. Borrowing costs that are not directly attributable to the acquisition, construction or productions of a qualifying asset are recognised in profit or loss using the effective interest method.

### (l) Taxation

#### *(i) Company*

The Company is exempt from income tax under Taxation Ruling 97/22 as the Company is regarded as being established for the encouragement of a game and sport.

#### *(ii) Consolidated entity*

##### *a) Current tax*

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

##### *b) Deferred tax*

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

The measurement of deferred tax reflects the tax consequences that could follow the manner in which the Consolidated entity expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted by the reporting date.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

## *c) Tax exposure*

In determining the amount of current and deferred tax the Consolidated entity takes into account the impact of uncertain tax positions and whether additional taxes and interest may be due. This assessment relies on estimates and assumptions and may involve a series of judgements about future events. New information may become available that causes the Consolidated entity to change its judgement regarding the adequacy of existing tax liabilities; such changes to tax liabilities will impact tax expense in the period that such a determination is made.

## **(m) Goods and services tax**

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the Australian Taxation Office (ATO) is included as a current asset or liability in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

## **(n) Leases**

At inception of a contract, the Consolidated entity assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Consolidated entity assesses whether:

- the contract involves the use of an identified asset – this may be specified explicitly or implicitly, and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the supplier has a substantive substitution right, then the asset is not identified;
- the Consolidated entity has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and
- the Consolidated entity has the right to direct the use of the asset. The Consolidated entity has this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used. In rare cases where the decision about how and for what purpose the asset is used is predetermined, the Consolidated entity has the right to direct the use of the asset if either:
  - » the Consolidated entity has the right to operate the asset; or
  - » the Consolidated entity designed the asset in a way that predetermines how and for what purpose it will be used.

At inception or on reassessment of a contract that contains a lease component, the Consolidated entity allocates the consideration in the contract to each lease component on the basis of their relative stand-alone prices.

For contracts entered into before, the Consolidated entity determined whether the arrangement was or contained a lease based on the assessment of whether:

- fulfilment of the arrangement was dependent on the use of a specific asset or assets; and
- the arrangement had conveyed a right to use the asset. An arrangement conveyed the right to use the asset if one of the following was met:
  - » the purchaser had the ability or right to operate the asset while obtaining or controlling more than an insignificant amount of the output;
  - » the purchaser had the ability or right to control physical access to the asset while obtaining or controlling more than an insignificant amount of the output; or
  - » facts and circumstances indicated that it was remote that other parties would take more than an insignificant amount of the output, and the price per unit was neither fixed per unit of output nor equal to the current market price per unit of output.

## *(i) As a lessee*

The Consolidated entity recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date and plus any initial direct costs incurred.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of right-of-use assets are determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, and the Consolidated entity's incremental borrowing rate. Generally, the Consolidated entity uses its incremental borrowing rate as the discount rate.

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

## 3 Significant accounting policies (continued)

### (n) Leases (continued)

Lease payment included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date; and
- lease payments in an optional renewal period if the Consolidated entity is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Consolidated entity is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Controlled entity's estimate of the amount expected to be payable under a residual value guarantee, or if the Controlled entity changes its assessment of whether it will exercise a purchase, extension or termination option.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero. The Consolidated entity presents right-of-use assets and lease liabilities separately in the statement of financial position.

#### *(ii) As a lessor*

When the Consolidated entity acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. To classify each lease, the Consolidated entity makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Consolidated entity considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

The Consolidated entity recognises lease payments received under operating leases as income on a straight line basis over the lease term as part of "other revenue".

The accounting policies applicable to the Consolidated entity as a lessor in the comparative period were not different from AASB 16.

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

4 (a) Revenue <i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
Revenue from catering	4,937,930	5,650,556	-	-
Redemption of complimentary & discounted food	(978,099)	(1,874,503)	-	-
	3,959,831	3,776,053	-	-
Revenue from beverages	3,209,699	3,720,728	-	-
Redemption of complimentary & discounted drinks	(541,606)	(2,048,928)	-	-
	2,668,093	1,671,800	-	-
Revenue from gaming	57,324,935	61,466,208	-	-
Loyalty points issued	(2,980,986)	(1,025,342)	-	-
	54,343,949	60,440,866	-	-
Revenue from fitness centre	1,332,346	1,544,751	-	-
Revenue from functions	345,868	504,039	41,800	3,105
Subscriptions and joining fees	178,302	207,810	14,204	25,668
Sponsorship and corporate partnership revenue	5,666,072	3,585,291	5,666,072	3,685,291
Commissions revenue	88,703	113,040	-	-
Season tickets and gate receipts	1,468,927	879,267	1,468,927	879,267
Other revenue	739,558	673,636	787,558	736,191
Grant revenue	17,115,667	14,393,490	19,574,000	16,851,823
Merchandise sales and royalties	629,589	325,516	629,589	325,516
	88,536,905	88,115,559	28,182,150	22,506,861

4 (b) Other Income <i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
Government grants received	1,384,054	8,368,000	-	2,329,000
Rent received	323,997	272,517	-	-
Sundry Income	40,079	86,458	-	-
	1,748,130	8,726,975	-	2,329,000

5 Personnel expenses <i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
Wages and salaries	28,407,756	32,136,936	16,923,819	14,312,958
Other associated personnel expenses	6,285,435	5,847,770	1,501,536	1,616,932
Contributions to defined contribution plans	2,555,867	2,503,375	1,240,733	1,003,201
	37,249,058	40,488,081	19,666,088	16,933,091

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

6 Finance income and finance costs	Consolidated		Company	
	2021	2020	2021	2020
<i>In AUD</i>				
Interest income	1,293	951	-	79
<b>Finance income</b>	<b>1,293</b>	<b>951</b>	<b>-</b>	<b>79</b>
Interest expense – bank loans	-	(828,293)	-	-
Interest expense – others	(271,255)	(108,399)	(46,942)	(48,461)
<b>Finance cost</b>	<b>(271,255)</b>	<b>(936,692)</b>	<b>(46,942)</b>	<b>(48,461)</b>
<b>Net finance cost recognised in profit or loss</b>	<b>(269,962)</b>	<b>(935,741)</b>	<b>(46,942)</b>	<b>(48,382)</b>

7 Tax expense	Consolidated		Company	
	2021	2020	2021	2020
<i>In AUD</i>				
<b>Current tax expense</b>	-	-	-	-
Current year	-	-	-	-
	-	-	-	-
<b>Deferred tax expense</b>				
Origination and reversal of temporary differences	(412,875)	(495,011)	-	-
	(412,875)	(495,011)	-	-
<b>Total tax benefit/(expense)</b>	<b>(412,875)</b>	<b>(495,011)</b>	<b>-</b>	<b>-</b>

## Numerical reconciliation between tax expense and pre-tax accounting profit

The Income Tax Assessment Act 1997 (amended) provides that under the concept of mutuality, registered clubs are only liable for income tax on income derived from non-members and from outside entities.

The Company is exempt from income tax (see note 3(l)).

*The amount set aside for income tax in the statement of comprehensive income has been calculated as follows:*

<i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
Proportion of net taxable income attributable to non-members	(861,461)	(718,083)	-	-
Tax losses not brought to account	861,461	718,083	-	-
	-	-	-	-
Less: Other deductible expenses	-	-	-	-
<b>Net taxable income subject to tax</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Income tax using the Company's statutory income tax rate of 30% (2020: 30%)				
Movement in deferred tax assets	(412,875)	(495,011)	-	-
	(412,875)	(495,011)	-	-

## Unrecognised deferred tax assets

Deferred tax assets have not been recognised in respect of carried forward tax losses amounting to \$1,927,358 (2020: \$1,065,897).

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

8 Cash and cash equivalents	Consolidated		Company	
	In AUD		2021	2020
Cash on hand	4,773,732	3,567,239	1,535,851	400
Cash at bank	6,571,882	16,055,298	2,263,116	4,389,631
	11,345,614	19,622,537	3,798,967	4,390,031
Bank overdraft	-	-	-	-
<b>Cash and cash equivalents in the statement of cash flows</b>	<b>11,345,614</b>	<b>19,622,537</b>	<b>3,798,967</b>	<b>4,390,031</b>

9 Trade and other receivables	Consolidated		Company	
	In AUD		2021	2020
<b>Current</b>				
Trade receivables	2,389,788	607,416	2,312,716	570,578
Other receivables	83,866	3,245	83,866	3,245
Finance lease receivable	9,662	9,662	9,662	9,662
	2,483,316	620,323	2,406,244	583,485
<b>Non-current</b>				
Finance lease receivable	79,124	106,907	79,124	106,907
	79,124	106,907	79,124	106,907

10 Inventories	Consolidated		Company	
	In AUD		2021	2020
Bar	468,044	422,318	98,121	-
Bistro	68,962	71,634	-	-
Other	427,386	459,142	-	-
Merchandise	-	172,306	-	172,306
	964,392	1,125,400	98,121	172,306

11 Investment property	Consolidated		Company	
	In AUD		2021	2020
Balance at 1 November	13,725,000	13,605,611	-	-
Acquisitions	-	-	-	-
Net gain arising from changes in the fair value of investment properties	975,000	119,389	-	-
<b>Balance at 31 October</b>	<b>14,700,000</b>	<b>13,725,000</b>	<b>-</b>	<b>-</b>

Investment property represents the Consolidated entity's land and building holdings located in Liverpool, Lakemba and Belmore NSW, and is stated at fair value. The determination of fair value has been based on a valuation carried out in October 2021 by an independent valuer (Hymans Assets Management) which holds a recognised and relevant professional qualification and have recent experience in the location and category of the investment properties. The open market value for these properties was \$14,700,000 as at 31 October 2021.

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

## 12 Tax assets and liabilities

### Recognised deferred tax assets and liabilities

Deferred tax assets and liabilities are attributable to the following:

Consolidated <i>In AUD</i>	Deferred tax assets		Deferred tax Liabilities		Net	
	2021	2020	2021	2020	2021	2020
Property, plant and equipment	362,880	712,375	-	-	362,880	712,375
Investment property	-	-	591,120	352,359	(591,120)	(352,359)
Leases	4,805	556	-	-	4,805	556
Employee benefits	167,318	166,054	-	-	167,318	166,054
Trade and other payables	31,733	67,106	-	-	31,733	67,106
Prepayments	-	-	(24,384)	8,017	24,384	(8,017)
Donations	-	-	-	100,463	-	(100,463)
Provisions	-	-	-	-	-	-
<b>Net tax assets</b>	<b>566,736</b>	<b>946,091</b>	<b>566,736</b>	<b>460,839</b>	<b>-</b>	<b>485,252</b>

<i>In AUD</i>	Movement in temporary differences during the year		
	Balance 1 November 2019	Consolidated Recognised in profit or loss	Balance 31 October 2020
Property, plant and equipment	935,832	(223,457)	712,375
Investment property	(316,542)	(35,817)	(352,359)
Leases	12,456	(11,900)	556
Employee benefits	237,425	(71,371)	166,054
Trade and other payables	92,399	(25,293)	67,106
Prepayments	-	(8,017)	(8,017)
Donations	-	(100,463)	(100,463)
Provisions	18,693	(18,693)	-
	<b>980,263</b>	<b>(495,011)</b>	<b>485,252</b>

<i>In AUD</i>	Balance 1 November 2020	Recognised in profit or loss	Balance 31 October 2021
Property, plant and equipment	712,375	(349,495)	362,880
Investment property	(352,359)	(238,761)	(591,120)
Leases	556	4,249	4,805
Employee benefits	166,054	1,264	167,318
Trade and other payables	67,106	(35,373)	31,733
Prepayments	(8,017)	32,401	24,384
Donations	(100,463)	100,463	-
	<b>485,252</b>	<b>(485,252)</b>	<b>-</b>

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

13 Property, plant and equipment			Consolidated				
<i>In AUD</i>	Land and buildings	Leasehold improvements	Furniture and fittings, plant and equipment	Poker machines	Asset under lease/hire purchase	Work in progress	Total
<b>Cost</b>							
Balance at 1 November 2020	218,669,901	1,053,911	75,026,620	28,192,182	411,004	582,162	323,935,780
Additions	1,533,377	-	1,216,014	2,541,017	-	-	5,290,408
Disposals/write-offs	-	-	(695,157)	(2,760,590)	-	(8,885)	(3,464,632)
<b>Balance at 31 October 2021</b>	<b>220,203,278</b>	<b>1,053,911</b>	<b>75,547,477</b>	<b>27,972,609</b>	<b>411,004</b>	<b>573,277</b>	<b>325,761,556</b>
<b>Depreciation and impairment</b>							
Balance at 1 November 2020	62,073,263	782,540	41,630,048	23,235,657	279,303	-	128,000,811
Depreciation for the year	4,851,689	-	4,750,470	2,478,991	-	-	12,081,150
Disposals	-	-	(675,516)	(2,589,760)	-	-	(3,265,276)
<b>Balance at 31 October 2021</b>	<b>66,924,952</b>	<b>782,540</b>	<b>45,705,002</b>	<b>23,124,888</b>	<b>279,303</b>	<b>-</b>	<b>136,816,685</b>
<b>Carrying Amounts</b>							
At 1 November 2020	156,596,638	271,371	33,396,572	4,956,525	131,701	582,162	195,934,969
<b>At 31 October 2021</b>	<b>153,278,326</b>	<b>271,371</b>	<b>29,842,475</b>	<b>4,847,721</b>	<b>131,701</b>	<b>573,277</b>	<b>188,944,871</b>

## Valuation of land and buildings

The latest independent valuations of the Consolidated entity's land and buildings, carried out in October 2018 by Hymans Assets Management on the basis of open market value for existing use, resulted in a valuation of land and buildings of \$219,000,000. Any additions or transfers since the valuations are expected to be reflected in an equivalent increase in the recoverable amount of the Consolidated entity's land and buildings. The written down value of land and buildings as at 31 October 2021 is \$153,278,326 (2020: \$156,596,638). The Directors are comfortable that the carrying amounts of the land and buildings are not impaired.

13 Property, plant and equipment (continued)			Company	
<i>In AUD</i>	Leasehold improvements	Furniture and fittings, plant and equipment	Asset under lease/hire purchase	Total
<b>Cost</b>				
Balance at 1 November 2020	1,053,911	3,966,100	411,004	5,431,015
Additions	-	172,888	-	172,888
<b>Balance at 31 October 2021</b>	<b>1,053,911</b>	<b>4,138,988</b>	<b>411,004</b>	<b>5,603,903</b>
<b>Depreciation and impairment</b>				
Balance at 1 November 2020	782,540	2,709,218	279,303	3,771,061
Depreciation for the year	-	387,492	-	387,492
<b>Balance at 31 October 2021</b>	<b>782,540</b>	<b>3,096,710</b>	<b>279,303</b>	<b>4,158,553</b>
<b>Carrying Amounts</b>				
At 1 November 2020	271,371	1,256,882	131,701	1,659,954
<b>At 31 October 2021</b>	<b>271,371</b>	<b>1,042,278</b>	<b>131,701</b>	<b>1,445,350</b>

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

## 14 Core and non-core properties

Pursuant to Section 41J of the Registered Clubs Amendment Act 2006, the Consolidated entity defines property as follows:

<i>In AUD</i>	Consolidated	
	2021	2020
Core property	152,163,068	155,611,312
Non-core property	15,815,257	14,710,325
<b>Balance at 31 October</b>	<b>167,978,325</b>	<b>170,321,637</b>

*Core properties are located at:*

26 Bridge Road, Belmore, NSW  
26 Quigg Street, Lakemba, NSW  
61 Moxon Road, Punchbowl NSW

*Non core properties are located at:*

32 Quigg Street, Lakemba, NSW  
82 Memorial Avenue, Liverpool, NSW  
20 The Boulevard, Lakemba, NSW  
21 The Boulevard, Lakemba, NSW  
84 Memorial Avenue, Liverpool, NSW

*Non core properties are located at:*

70 Bridge Road, Belmore, NSW  
64 Bridge Road, Belmore, NSW  
376 Burwood Road, Belmore, NSW  
4 York Street, Belmore, NSW  
28 Gladstone Street, Belmore, NSW

<i>In AUD</i>	Consolidated		
	Poker machine entitlements	Rights to a domain name	Total
Cost			
Balance as at 1 November 2020	6,209,500	8,182	6,217,682
<b>Balance as at 31 October 2021</b>	<b>6,209,500</b>	<b>8,182</b>	<b>6,217,682</b>

Poker machine entitlements represent the licence held by the Controlled entity to operate gaming machines at its premises. They are measured at cost less accumulated impairment losses. They have been tested for impairment losses through analysis of fair value less cost to sell and value in use. From this assessment no impairment losses were identified (2020: nil).

<i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
<b>16 Trade and other payables</b>				
<b>Current</b>				
Trade payables	3,755,991	4,261,014	747,059	189,604
Other payables and accrued expenses	6,270,101	14,419,870	2,495,401	3,603,547
Income received in advance	2,068,594	1,788,521	1,804,800	1,470,128
	<b>12,094,686</b>	<b>20,469,405</b>	<b>5,047,260</b>	<b>5,263,279</b>
<b>Non-current</b>				
Income received in advance	-	600,000	-	600,000
Other payables and accrued expenses	-	481,117	-	481,117
	<b>-</b>	<b>1,081,117</b>	<b>-</b>	<b>1,081,117</b>

<i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
<b>17 Provisions</b>				
<b>Current</b>				
Loyalty Points	256,423	253,795	-	-
Employee termination	529,506	-	529,506	-
	<b>785,929</b>	<b>253,795</b>	<b>529,506</b>	<b>-</b>
<b>Non-current</b>				
Make good provision	2,000	2,000	2,000	2,000
	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

18 Loans and Borrowings <i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
<b>Current</b>				
Bank loan facility	-	-	-	-
Other facilities	11,753	11,753	11,753	11,753
	11,753	11,753	11,753	11,753
<b>Non-current</b>				
Bank loan facility	23,400,000	32,600,000	-	-
Other facilities	64,832	64,832	64,832	64,832
	23,464,832	32,664,832	64,832	64,832

## (a) Bank Loan Facilities

The Consolidated entity's borrowings as at 31 October 2021 were \$23,400,000 and have been classified as non-current liabilities as the facility has a date of maturity of 30 October 2023.

The Consolidated entity has access to the following lines of credit:

<i>In AUD</i>	Cash Advance Facility 1	Cash Advance Facility 2	Overdraft	Asset Finance Facility	Total loan facility
<b>Total facility limit</b>	32,000,000	13,500,000	1,500,000	3,500,000	50,500,000
<b>Facilities utilised at reporting date</b>	23,400,000	-	-	-	23,400,000
<b>Facilities not utilised at reporting date</b>	8,600,000	13,500,000	1,500,000	3,500,000	27,100,000
<b>Maturity date</b>	30/10/2023	30/10/2023	N/A	30/10/2023	

## Security

The facilities are secured by registered first mortgages over certain properties of the entity.

- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 26, 64 and 70 Bridge Road, Belmore, NSW 2192.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 82 and 84 Memorial Ave, Liverpool, NSW 2170.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 376 Burwood Road, Belmore, NSW 2192.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 28 Gladstone Street, Belmore, NSW 2192.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 26 and 32 Quigg Street, Lakemba, NSW 2195.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 20-21 The Boulevard, Lakemba, NSW 2195.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 61 Moxon Road, Punchbowl, NSW 2196.

The Consolidated entity is in compliance with all the restrictive loan covenants as at reporting date.

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

19 Employee benefits <i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
<b>Current</b>				
Liability for long service leave	1,430,544	1,501,650	43,934	24,934
Liability for annual leave	1,899,098	1,586,919	216,443	158,605
	3,329,642	3,088,569	260,377	183,539
<b>Non-current</b>				
Liability for long service leave	415,211	220,947	32,935	18,549

## 20 Leases

### As lessee

a) Right of use assets <i>In AUD</i>	Consolidated		Company	
	Gaming machine entitlements	Rental property	Total	Rental property
Balance at 1 November 2020	1,466,638	718,539	2,185,177	718,539
Additions during the year	-	-	-	-
Depreciation charge for the year	(414,660)	(53,012)	(467,672)	(53,012)
<b>Balance at 31 October 2021</b>	<b>1,051,978</b>	<b>665,527</b>	<b>1,717,505</b>	<b>665,527</b>

b) Lease liabilities <i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
Current	464,872	450,641	44,042	44,042
Non-current	1,500,835	1,885,052	770,558	814,600
	1,965,707	2,335,693	814,600	858,642

c) Amounts recognised in profit or loss <i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
Interest on lease liabilities	271,255	108,399	46,942	48,461

d) Amounts recognised in statement of cash flows <i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
Total cash outflow for leases	369,986	383,539	44,042	46,030

### Leases as lessor

The Company leases out its investment property. At 31 October, the future minimum lease payments under non-cancellable leases were receivable as follows.

<i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
Less than one year	120,500	75,000	10,000	10,000
Two to five years	238,333	348,000	130,000	140,000
	358,833	423,000	140,000	150,000

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

## 21 Commitments

Employee compensation commitments Key management personnel <i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
<i>Commitments under non-cancellable employment contracts not provided for in the financial statements and payable:</i>				
Within one year	423,568	521,694	423,568	521,694
One year or later and no later than five years	423,568	-	423,568	-
	847,136	521,694	847,136	521,694

Other employees <i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
<i>Commitments under non-cancellable employment contracts not provided for in the financial statements and payable:</i>				
Within one year	13,640,048	11,313,760	13,640,048	11,313,760
One year or later and no later than five years	20,388,297	6,085,452	20,388,297	6,085,452
	34,028,345	17,399,212	34,028,345	17,399,212

Capital works <i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
Construction works contracted for but not yet completed	1,135,985	153,780	-	-

## 22 Contingent assets and contingent liabilities

The Directors are of the opinion that provisions are not required in respect of these matters, as it is not probable that a future sacrifice of economic benefits will be required or the amount is not capable of reliable measurement.

Contingent liabilities not considered remote <i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
<i>Guarantee</i>				
(i) Bank performance guarantees	210,300	210,300	-	-
(ii) Canterbury League Club Limited has provided a bank guarantee to the Company's financiers				
	1,500,000	1,500,000	-	-

## 23 Related parties

### Key management personnel compensation

Amounts paid to non-executive Directors during the year were as follows:

<i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
Director honorariums and other related expenses	266,978	87,495	122,000	-

The key management personnel compensation included in 'personnel expenses' (see note 5) are as follows:

<i>In AUD</i>	Consolidated		Company	
	2021	2020	2021	2020
Short-term and long-term employee benefits and termination payments	1,998,598	2,220,549	748,641	550,000

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

## Key management personnel and director transactions

From time to time Directors of the consolidated entity may purchase goods from the Consolidated entity or participate in the Consolidated entity's activities. These purchases and participations are on the same terms and conditions as those entered into by other employees or members of the Consolidated entity and are trivial or domestic in nature.

The aggregate amounts recognised during the year relating to key management personnel were as follows:

- a). During the 2021 financial year, the Controlled Entity paid nil (2020: nil) for shuffleboard supplies to Steve Mortimer Marketing Promotions Pty Ltd, a company associated with Mr Stephen Mortimer. The Company also paid nil (2020: \$10,000) to the same company for sponsorship of Steve Mortimer in the Sunday Telegraph's Footy Tipping Competition. Both transactions are under arm's length terms and conditions.
- b). During the 2021 financial year, the Company received nil (2020: \$15,000) from sponsorship income from The Wood Fired Oven Company, a company associated with Mr Andrew Gifford under arm's length terms and conditions.

## Transactions with the controlled entity - Canterbury League Club Limited

The Company had the following transactions with its controlled entity:

- c). During the year the Controlled entity paid \$3,653,333 (2020: \$2,458,333) as sponsorship to the Company. Furthermore the Controlled entity paid grants to the Junior League amounting to \$266,667 (2020: \$166,667 )
- d). An amount of nil (2020: \$100,000) was paid as corporate hospitality by the Controlled entity to the Company.
- e). Certain players of the Company have paid rent amounting to nil (2020: \$14,555) to the Controlled entity. All transactions have been executed at commercial rates. Furthermore, additional property was provided to certain junior players by the Controlled entity free of charge.
- f). The Company operates a Teamstore in a property owned by the Controlled entity located at Burwood Road, Belmore. Total rent paid to the Controlled entity for the year amounts to \$39,000 (2020: \$48,000).
- g). The Company had a number of transactions with the Controlled entity during the year for reimbursements of shared Directors expenses amounting to \$909 (2020: nil).
- h). Other transactions by the Company with the Controlled entity include functions and in-house dining charged to the Company amounting to \$91,979 as at 31 October 2021 (2020: \$56,239).
- i). Staff from the Controlled entity has been seconded to the Company during the period. Total payment received was \$111,939 (2020: \$9,167).
- j). At year end, an amount of nil (2020: \$19,750) was payable to the controlled entity and nil (2020: \$210,486) receivable from the Controlled entity in the Company's financials.
- k). There have been other transactions between the Company and the Controlled entity, such as purchases of merchandise and game tickets. All transactions have been executed at commercial rates.

## 24 Group entities

	Country of incorporation	Controlling interest	
		2021	2020
<b>Parent entity</b>			
Canterbury Bankstown Bulldogs Rugby League Club Limited	Australia	-	-
<b>Parent entity</b>			
Canterbury League Club Limited	Australia	100%	100%

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2021

## 25 Fair value measurement recognised in the Statement of Financial Position

The fair value measurement disclosures use a three-tier value hierarchy that reflects the significance of the inputs used in measuring fair values. The fair value hierarchy is comprised of the following levels:

- Level 1 – fair values measured using quoted prices (unadjusted) in active markets for identical instruments;
- Level 2 – fair values measured using directly (i.e. as prices) or indirectly (i.e. derived from prices) observable inputs, other than quoted prices included in Level 1; and
- Level 3 – fair values measured using inputs that are not based on observable market data (unobservable inputs).

The fair value of investment property was determined by external, independent property valuers, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. The fair value measurement for all of the investment properties has been categorised as a Level 2 fair value given the valuation methodology used by the valuer is the direct comparison approach.

## 26 Impact of COVID-19

The significance of the economic and financial impacts from the downturn in trade and the related quarantine and isolation practices resulting from COVID-19 is unprecedented.

### Controlled entity

On 25 June 2021 registered clubs in NSW were forced to close by a Health Order of the NSW Government. During the closure the Club sought to mitigate the financial and earnings impacts through a range of actions including: deferring payments in consultation with its creditors, reducing operating and capital expenditure, reduced hours (salaries) of all staff, and accessing the Federal Government's JobSaver scheme. Subsequent amendments to the Health Order permitted reopening from 11 October 2021, this was subject to capacity restrictions and social distancing rules. The club has continued to operate limited services and facilities since 11 October 2021 including a reduction in the number of gaming machines, which has impacted revenue. The Club is committed to prioritising the health, safety and wellbeing of its people, partners, customers and the community.

### Company

The onset of the pandemic resulted in NRL competition being relocated in the 2021 financial year. As a result of this, the Company experienced a decline in revenue from services and the sale of goods, however, the Company has acted swiftly in implementing cost control measures. The situation is continuously evolving and is dependent on measures imposed by the government and relevant regulatory authorities which are outside of the Company's control and the effects of which are far reaching in Australia and globally,

## 27 Events after the reporting period

There has not arisen in the interval between the end of the financial period and the date of this report any item, transaction or event of a material and unusual nature likely, to affect significantly the operations of the Club, the results of those operations, or the state of affairs of the Club, in future financial years.

## 28 Economic dependency

The Company is dependent on financial support provided by the Controlled entity. The Controlled entity has committed grant funding to the Company for the year ending 31 October 2021 of \$3,320,000.

# DIRECTOR'S DECLARATION

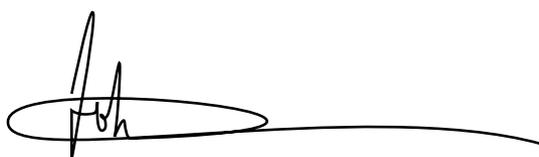
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## Canterbury Bankstown Bulldogs Rugby League Club Limited

In the opinion of the Directors of Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company):

- a. the Company is not publicly accountable;
- b. the financial statements and notes that are set out on pages 51 to 73, are in accordance with the Corporations Act 2001, including:
  - i. giving a true and fair view of the Consolidated entity's financial position as at 31 October 2021 and of their performance for the financial year ended on that date; and
  - ii. complying with Australian Accounting Standards - Reduced Disclosure Regime and the Corporations Regulations 2001; and
- c. there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of Directors.

A handwritten signature in black ink, appearing to be 'John Khoury', is written over a horizontal line. The signature is stylized and includes a large loop at the end.

**John Khoury**  
Chair of the Board of Directors

Dated at Belmore this 21st Day of December 2021.

# INDEPENDENT AUDITOR'S REPORT



## Independent Auditor's Report

To the Directors of Canterbury Bankstown Bulldogs Rugby League Club Limited

### *Opinion*

We have audited the **Financial Report** of Canterbury Bankstown Bulldogs Rugby League Club Limited (the **Company**) and its controlled entity (the **Consolidated entity**).

In our opinion, the accompanying Financial Report of the **Consolidated entity** and Company is in accordance with the Corporations Act 2001, including:

- giving a true and fair view of the **Consolidated entity** and the Company's financial position as at 31 October 2021 and of its financial performance for the year ended on that date; and
- complying with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations Regulations 2001.

The **Financial Report** comprises:

- Statements of financial position as at 31 October 2021;
- Statements of profit or loss and other comprehensive income, Statements of changes in members' funds and Statements of cash flows for the year then ended;
- Notes including a summary of significant accounting policies; and
- Directors' declaration.

The **Consolidated entity** consists of the Company and the entity it controlled at the year-end or from time to time during the financial year.

### *Basis for opinion*

We conducted our audit in accordance with Australian Auditing Standards. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the Financial Report section of our report.

We are independent of the Consolidated entity in accordance with the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the Financial Report in Australia. We have fulfilled our other ethical responsibilities in accordance with the Code.

### *Other information*

Other Information is financial and non-financial information in Canterbury Bankstown Bulldogs Rugby League Club Limited's annual reporting which is provided in addition to the Financial Report and the Auditor's Report. The Directors are responsible for the Other Information.

Our opinion on the Financial Report does not cover the Other Information and, accordingly, we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the Financial Report, our responsibility is to read the Other Information. In doing so, we consider whether the Other Information is materially inconsistent with the Financial Report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We are required to report if we conclude that there is a material misstatement of this Other Information and based on the work we have performed on the Other Information that we obtained prior to the date of this Auditor's Report we have nothing to report.

# INDEPENDANT AUDITOR'S REPORT



## *Responsibilities of the Directors for the Financial Report*

The Directors are responsible for:

- Preparing the Financial Report that gives a true and fair view in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the Corporations Act 2001;
- Implementing necessary internal control to enable the preparation of a Financial Report that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
- Assessing the Consolidated entity and Company's ability to continue as a going concern and whether the use of the going concern basis of accounting is appropriate. This includes disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate the Consolidated entity and Company or to cease operations, or have no realistic alternative but to do so.

## *Auditor's responsibilities for the audit of the Financial Report*

Our objective is:

- to obtain reasonable assurance about whether the Financial Report as a whole is free from material misstatement, whether due to fraud or error; and
- to issue an Auditor's Report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Financial Report.

A further description of our responsibilities for the audit of the Financial Report is located at the Auditing and Assurance Standards Board website at: [http://www.auasb.gov.au/auditors\\_responsibilities/ar3.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar3.pdf). This description forms part of our Auditor's Report.

A handwritten signature in black ink, appearing to read 'Cameron Roan'.

**Cameron Roan**  
Partner  
Sydney

17 December 2020

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# MINUTES OF THE 86TH AGM

Minutes of the 86th Annual General Meeting of the Bulldogs Rugby League Football Club held on Sunday, 14th February 2021 via Zoom Webinar.

## Official Table:

Mr John Khoury (Chairman)

Mr John White (Chief Financial Officer & Interim CEO)

## Minutes:

Monica Shakya (Executive Assistant to the CEO & Chairman)

## OPENING REMARKS

Chair, Mr John Khoury welcomed all to the 86th Annual General Meeting of the Football Club and declared the meeting open at 10:01am.

Mr Khoury introduced the official table:

Mr John White (Chief Financial Officer & Interim CEO)

Mr Khoury acknowledged the Football Club Directors, League Club Directors and League Club CEO present in the room;

- Mr Joe Thomas
- Mr Jim Koutsouklakis
- Mr Adrian Turner
- Mr Andrew Gifford
- Mr Peter Mortimer
- Mr Peter McMahon
- Mr Paul Dunn
- Mr George Coorey
- Mr Peter Winchester
- Mr Greg Pickering

Mr Khoury wished to acknowledge other special guests:

- Trent Barrett (Head Coach)
- John Carmody (Club Solicitor)
- Cameron Roan (KPMG, Club Auditor)

Mr Khoury expressed his gratitude to his fellow Football Club Directors along with former Chair Lynne Anderson and former Directors Paul Dunn and John Ballesty. Mr Khoury thanked them for their significant contributions whilst on the Board, and for their help in laying the foundations for future success.

Apologies:

- Norman Boustany
- John Chidiac
- Danny Khoury

Mr Khoury ran through the procedural matters for members' information. He then stated, for the sake of expedience and unless there were any objections, that the Chair will accept all motions. This was moved by Adrian Turner #360, and seconded by Andrew Gifford #1,263. There were no objections.

Mr Khoury then introduced a short highlights video from the 2020 season.

Mr Khoury also wished to acknowledge the passing of former Club stalwarts.

Vale:

- Kevin Cox
- Bal Numapo
- Jack Stewart
- Dallas Tiller
- Pauline Charlton
- John Fahey AC

Mr Khoury requested all observe a moment's silence in respect to those who have passed.

## AGENDA ITEM #1: ANNUAL REPORT

John Khoury moved a motion that the 2020 Annual Report be tabled.

## AGENDA ITEM #2: ADDRESS BY THE CHAIR

Mr Khoury spoke of new beginnings for the Club with the arrival of Head Coach Trent Barrett, his coaching staff and new players. He also spoke of the appointment of High-Performance Consultant, Steve Hansen, and upgrades to the training facilities at Belmore Sports Ground.

Mr Khoury then spoke of the Junior League and Pathways program, that will give young male and female players the environment and resources they need to help them develop as athletes. Mr Khoury announced the reconnection with the Ambassadors Club and the Bulldogs will now be able to draw upon a fantastic group of former players to connect with the current generation.

Mr Khoury mentioned the players had volunteered to help serve food for charity alongside other volunteers on what would usually have been the first Monday after the season. This is part of an ongoing commitment to make a positive impact on the community.

Mr Khoury welcomed Laundry Hotels as the Bulldogs Major Sponsor and looked forward to the opportunities for both groups to work together. Mr Khoury also announced the launch of the new Bulldogs Business Club, to help promote "business to business" relationships amongst Bulldogs sponsors and business partners.

Mr Khoury ended by expressing his gratitude to members for their continued support and passion and he looked forward to an exciting 2021.

Mr Khoury then moved a motion that the Annual Report for the year, 31 October 2020, be adopted. A poll was triggered, and members voted in favour of this motion.

## CARRIED

## AGENDA ITEM #3: MINUTES OF PREVIOUS AGM

Mr Khoury moved a motion that the Minutes from the previous General Meeting, held on 9 February 2020, be tabled.

Mr Khoury requested any corrections, errors or omissions.

- Nil.

Mr Khoury then moved a motion that the Minutes from the previous General Meeting, held on 9 February 2020, be

# MINUTES OF THE 86TH AGM

adopted as a true and accurate record. A poll was triggered, and members voted in favour of this motion.

## CARRIED

### AGENDA ITEM #4: FINANCIAL STATEMENTS

Mr Khoury moved a motion that the Financial Report, Director's Report, and Auditor's Report for the year ending 31 October 2020, be tabled.

Mr Khoury requested any comments/questions relating to the reports.

Mr Khoury moved a motion that the Financial Report, Director's Report, and Auditor's Report for the year ending 31 October 2020, be adopted as a true and accurate record. A poll was triggered, and members voted in favour of this motion.

## CARRIED

### AGENDA ITEM #5: AUDITORS

Mr Khoury stated that KPMG would continue to act as the Club's Auditors in accordance with the provisions of the Corporations Act.

### AGENDA ITEM #6: CHIEF EXECUTIVE REPORT

Mr White spoke about the difficulties of 2020, and how it affected the Club in relation to reduced wages for staff and players, and the sacrifice made by players, staff and families in adhering to the strict NRL Bubble guidelines.

Mr White thanked the members and corporate partners who stuck by the Club, especially those who financially pledged to help sustain the Club.

Mr White expressed his admiration for the Club's winning mentality and 'Dogs of War' attitude, in addition to acknowledging the passion of the members and fans.

Mr White spoke of tough decisions being made over the year, and thanked departing players and staff, in particular Dean Pay and Steve Georgallis.

Mr White stated that, as mentioned by Chairman John Khoury, 2021 is a year of new beginnings and there is an air of excitement around Belmore. With a new and experienced coaching staff, new players and established stars, this will be a team to be proud of for years to come.

Mr White acknowledged that this year marks 100 years of the Canterbury-Bankstown Junior Rugby League which will be celebrated throughout the year.

### AGENDA ITEM #7: HEAD COACH'S PRESENTATION

Mr Khoury introduced Head Coach Trent Barrett and acknowledged all the hard work that he had undertaken so far.

Mr Barrett spoke about pre-Christmas training focusing on conditioning and strength. Mr Barrett then acknowledged the new staff, players and training structure and stated that one of the most important factors is that the players have become

familiar with each other.

Mr Barrett spoke of the importance of building good culture and upholding the four key pillars of: honesty, trust, respect and accountability. Despite Covid challenges, Mr Barrett acknowledged Steve Hansen's contribution to creating an environment to be proud of. He had spoken of building and sustaining culture, handling pressure and preparation. This had made a significant difference, particularly with the younger players.

Mr Barrett also said that there is a lot of potential around young recruits such as Corey Allan, Nick Cotric and Kyle Flanagan. He acknowledged the importance of growing together, as well as having a core group of leaders like Josh Jackson and Adam Elliot to provide guidance.

Mr Barrett spoke of the management team, acknowledging the supportive nature of the Board and Peter Sharp, who will be joining as Head of Recruitment.

Mr Barrett ended by thanking all members for their continued support and is looking forward to the season ahead.

Mr Khoury then introduced a video clip of Josh Jackson, who had a message for all members.

Mr Jackson provided members with an update on pre-season training and changes to the training program, coaching staff, high-performance staff and new recruits. Mr Jackson also stated that this has been the toughest pre-season training he had experienced, with a real focus on strength. Another key focus had been working on power, with additional wrestle sessions included in the program.

Mr Jackson then stated that all the players, including himself, had gained new knowledge on attack and defence, and acknowledged the exceptional work that Trent and the coaching staff had undertaken. Mr Jackson also noted the improvement that had taken place from the start of preseason to where the team is now, and how excited everyone was leading into the new season.

Mr Jackson also acknowledged the new recruits brought in to boost the strength of the squad and their impact throughout preseason. Most importantly, Mr Jackson stated that they are good people who are great additions to the squad.

In addition, Mr Jackson spoke of the difficulties of 2020 and not being able to interact with the members, but thanked everyone for their support throughout the season.

### AGENDA ITEM #8: GENERAL BUSINESS

Mr Khoury invited members to submit their questions through the chat feature on their screens. The following questions were received.

Robert Pellegriti #677- what controls do we have in place to avoid a repeat of the salary cap challenges we have had in the past?

Mr Khoury thanked Mr Pellegriti for his question and advised members that there is a Recruitment and Retention Committee comprised of two Board Members, Head Coach, CFO and Management, that meet weekly to review and discuss the Salary Cap. There is also the Finance, Risk and

# MINUTES OF THE 86TH AGM

Audit Committee who also oversee the Salary Cap.

Anne Elaro #1,216 - how will the board focus on recruiting a woman on the board/leadership role: Yes, I acknowledge you have females in the club currently in the leadership roles and coaching staff are predominantly males.

Mr Khoury started by stating that the Club has a 'Women in League' strategy with women being included in the Junior League and Tarsha Gale. There were also hopes of running a Women's NRL team. Mr Khoury stated that if a position was to arise, he would be committed to having a woman representative on the Board provided the candidate had a skill-set that would complement other Board members. Mr Khoury also stated that there are currently female representatives on the Board Sub-Committees.

Jamie Nunez #822 - Can John Khoury expand on the State and Federal Government discussions for potential funding of Stadium development into the future? Is the aim here to revamp Belmore? Or to build a new stadium in a new location?

Mr Khoury mentioned that meetings have been held between the Club and Council and stated that the main focus is to secure funding to enhance our facilities at Belmore, including a Pathways Centre of Excellence for our male and female participants. Mr Khoury then informed members that the Government is unlikely to develop ANZ stadium, but instead invest in boutique suburbia stadiums. Mr Khoury noted that this is a key pillar and priority of this Board, and progress will be reported on accordingly.

Saïde Abou-Sleiman #1271 What can the club do to stop leaks to the media which occurred in 2020.

Mr Khoury stated that whilst we have limited control of what is leaked externally, the Board and Management of this Club are committed to upholding confidentiality.

Michael Volikas #244 What is the status with regard to the securing of a sleeve sponsor?

Mr Khoury stated that there was some very good news that will be announced in the coming weeks.

Spiro Doukas #112 - Do we have a long-term strategic vision of upgrading Belmore Sports Ground or moving to Liverpool? Mr Khoury stated that the Club remains committed to Belmore remaining the home of the Bulldogs. There have been discussions around securing funding to enhance and improve Belmore, however, the State Government and NRL are focused on new 'purpose built' stadiums and that Liverpool is one of their key interests.

Claire Bailey #1,553 Are there any females in senior leadership positions in the organisation?

Mr Khoury stated that there have been women in Leadership positions on the Executive Team and that the Board will continue to recruit people who are the best candidates, regardless of them being male or female.

Gerard McGettigan #1,394 on the 13th of January I sent an email re the departure of Andrew Hill, I was assured this was passed on to the Chairman, yet I have received no response, Andrew Hill took us through the most difficult 3 years I

can remember, yet there has been no mention today of his contribution. Are members not entitled to know why Andrew is no longer a part of our club?

Mr Khoury stated that all details of employment are confidential, however, reiterated that Andrew Hill resigned from his position as CEO after deciding it was time to move on. This was accepted by the club. Mr Khoury continued by affirming that Andrew Hill's contribution over the past 3 years has been greatly appreciated. The Board have since undertaken an extensive process and are glad to announce Aaron Warburton as Club CEO.

William Lor #303 Will the football club consider introducing member cards/metals as a way of identifying their members. I only realised my number '303' as I was advised by your EA Monica, when I was registering for the Zoom AGM presentation this morning. Surely the Leagues Club can assist in facilitating with the issue of a membership card, given they have the technology to create League Club membership cards.

Mr Khoury encouraged any member wishing to obtain a membership card to request one via email or phone.

Roland Chahoud #786 since the board appointed Aaron Warburton 9 weeks ago, why did the club go through the process of interviewing others via a recruitment Agency? and how much did the club pay the recruitment agency?

Mr Khoury assured all members that the recruitment agency Sportspeople, were engaged to fill the CEO position. Mr Khoury spoke of the extensive process which led to the decision of appointing Aaron Warburton as Club CEO. Mr Khoury then reiterated that the process was rigorous and thorough, with appropriate governance.

Mr Khoury advised members that there will soon be an opportunity to meet the Directors in person, either in small groups or as a collective, for a Q&A session. Mr Khoury reiterated that the Board are easily accessible and welcomed members to contact the Club office should anyone wish to meet a member of the Board in person.

Mr White stated that questions regarding pre-season trials had been received. When the Club has information on ticketing it will be posted on the website.

Roland Chahoud #786 Why has the football club, which is the controlling entity of our League Club, been so slow in removing the directors that stood down in October 2020

Mr Khoury advised due to Board confidentiality and governance, this matter cannot be discussed at this time.

Anna Vergos #646 What is the status of the arrangement regarding games being played in Perth? When does the arrangement end? Is there a contingency plan If we are unable to play the game in Perth?

Mr Khoury spoke about the restrictions of the Western Australian Government, and what is required before being able to travel, noting there is a lot of uncertainty and therefore it will be likely the game will be played in Sydney. Discussions are currently taking place with the NRL to determine if another interstate game will be arranged in place of Perth.

# MINUTES OF THE 86TH AGM

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Mr Khoury noted that all the business set out in the agenda had been conducted, and that there is no other business to be raised.

Mr Khoury thanked the Members for their cooperation and contribution in dealing with the resolutions, and wished everyone an enjoyable day.

Mr Khoury closed the meeting at 10:53am

A handwritten signature in black ink, appearing to read 'J. Khoury', with a long horizontal flourish extending to the right.

**John Khoury**  
Chairman, Bulldogs

# BULLDOGS NRL HEAD COACHES

Coach Name	Years Coached
Ed (Tedda) Courtney	1935
Frank Burge	1936
George Mason	1937
Jimmy Craig	1938
Jerry Brien	1939, 1942
Alan Brady	1940
Ron Bailey	1941
Roy Kirkaldy	1943
Cec Fifield	1944
Bill Kelly	1945
Ross McKinnon	1946-47
Arthur Halloway	1948
Henry Porter	1949
Alby Why	1950, 51-52
Vic Bulgin	1951
Jack Hampstead	1953-54
Vic Hey	1955-56
Col Geelan	1957

Coach Name	Years Coached
Cec Cooper	1958-59
Eddie Burns	1960-62, 65
Clive Churchill	1963-64
Roger Pearman	1966
Kevin Ryan	1967-70
Bob Hagan	1971-72
Malcolm Clift	1973-77
Ted Glossop	1978-83
Warren Ryan	1984-87
Phil Gould	1988-89
Chris Anderson	1990-97
Steven Folkes	1998-2008
Kevin Moore	2009-11
Jim Dymock	2011
Des Hasler	2012-17
Dean Pay	2018-20
Steve Georgallis	2020
Trent Barrett	2021

## NRL PREMIERSHIP WINNING YEARS



# BULLDOGS NRL 150+ GAME PLAYERS

Player Name	Games Played	Player Name	Games Played
EL MASRI Hazem	317	NOONAN Bill	161
MORTIMER Steve	273		
LAMB Terry	262		
FOLKES Steven	245		
ANDERSON Chris	231		
PATTEN Luke	225		
PRICE Steve	222		
TOLMAN Aiden	222		
RYAN Andrew	218		
JACKSON Josh	218		
MORRIS Josh	217		
BURNS Eddie	215		
HUGHES Corey	213		
ANDERSON Fred	197		
MORTIMER Chris	193		
POLLA-MOUNTER Craig	192		
MORTIMER Peter	191		
SHERWIN Brent	191		
FARRAR Andrew	186		
GARTNER Ray	185		
SMITH Darren	185		
HUGHES Glen	178		
HUGHES Mark	178		
EASTWOOD Greg	177		
LANGMACK Paul	175		
BRITT Darren	168		
HALLIGAN Daryl	166		
HUGHES Garry	163		
REARDON Steve	163		
GILLIES Simon	161		



# BULLDOGS NRL 50+ GAME PLAYERS

Player Name	Games Played
LICHAA Michael	98
BARBA Ben	97
RYAN Matthew	95
BROWN Kevin	94
MBYE Moses	94
STAGG David	94
PETLEY Bill	93
ROBERTS Ben	93
HODKINSON Trent	92
PEEK John	92
JOHNSON Lin	91
SMITH Barry	91
WARD Barry	91
GARTNER Clive	87
EVANS Nick	86
TAYLFORTH George	86
McCARTER Roy	85
ASOTASI Roy	84
BROWNE Tim	84
JOHNSTONE Billy	83
HAGAN Michael	82
BAILEY Ron	81
TONGA Willie	81
McCRACKEN Jarrod	80
POTTER Mick	80
WILLIAMS Tony	80
BROKENSHIRE Mark	79
COOPER Cec	79
DUNN Fred	79
HICKS Merv	79

Player Name	Games Played
LAFAI Tim	79
ANDERSON Ted	77
COLLINS Jim	77
THOMAS Norm	76
VAGANA Nigel	76
FAITALA-MARINER Raymond	75
MARSHALL-KING Jeremy	75
FUALALO Danny	73
WILLIAMS Jason	73
WILLIAMS Sonny Bill	73
HICKEY Jarrad	72
NEWHAM Edgar	72
DYMOCK Jim	71
HOLLAND Kerrod	71
TOOHEY Leo	71
ALCHIN Jason	70
FLYNN Frank	70
HOLDSWORTH Daniel	70
HUGHES Steven	70
MARTEENE Shane	70
SCHWEBEL Alan	70
WILLEY Ron	70
HALATAU Dene	69
NISSEN Glen	69
CHARLTON Phil	68
GOODWIN Bryson	68
IDRIS Jamal	68
KELLY Peter	68
MORRIS Brett	68
ALLISON Bob	66



# LIST OF FOOTBALL CLUB MEMBERS

As of 31 Dec 2021

## Voting Members

Lorraine Abbound #1670  
 Anne Abound #639  
 Saïde Abou-Sleiman #1271  
 Glenn Adams #611  
 Peter Adouni #926  
 John Agland #432  
 Tracy Aibar #1361  
 Khalid Al Kadhmi #1344  
 John Alam #1198  
 Elena Albanakis #678  
 Michael Aldred #177  
 David Aldridge #430  
 Carmela Alexis #1046  
 George Alexis #427  
 Mohamed Ali #1220  
 Arturo Alibrandi #1605  
 Keith Allen #16  
 Gary Allen #683  
 Chris Anderson #124  
 Lynne Anderson #931  
 Charles Anderson #65  
 Franco Andreacchio #570  
 John Andrews #425  
 Dennis Andriopoulos #424  
 Angelo Anello #1516  
 Tony Antoniou #1305  
 Peter Antonopoulos #621  
 Hamza Anwer #1340  
 Jack Aoun #1165  
 Paul Aoun #1164  
 Richard Appleyard #423  
 Kim Archer #93  
 Paul Archer #100  
 Frank Arena #728  
 Nick Arhontakis #1102  
 Karl Arkins #567  
 Anthony Armstrong #719  
 Sam Arnold #963  
 Christopher Arnold #962  
 Peter Arraj #1385  
 Dennis Arvanitakis #814  
 Khal Astour #1080  
 Gregory Aspinall #129  
 Charlie Assaf #1109  
 Dale Atkins #421  
 Melissa Auld #1363  
 John Austin #109  
 Phillip Auswilio #96  
 Mark Auswilio #97  
 Sharbel Ayoub #1110  
 Paul Ayoub #1693  
 Tony Ayoub #1108  
 Fred Ayoub #1254  
 Anthony Aysford #1045  
 Antoine Azar #1411  
 Paul Azzopardi #934  
 Mathew Badcock #1609  
 Peter Bader #1074  
 Claire Bahr #1553  
 Matt Baker #103  
 Alessandra Ball #706  
 George Barakat #419  
 Terry Barry-James #418  
 Robbie Basha #1543  
 David Basha #566  
 Christopher Basha #1542  
 Irene Beaven #608  
 Michael Beck #54  
 Chris Beck #1186  
 Roy Beckman #715  
 Gavin Beccraft #416  
 Carmen Belliere #1256  
 Tony Belliere #1281  
 Gregory Bellenger #753  
 Barbara Bellenger #752  
 Claire Bellis #1669  
 Brian Beynon #415  
 John Bhuruth #66  
 John Bily #781  
 William Bitar #847  
 Raiden Bitar #1518  
 Wally Bitar #688  
 Robert Blake #414  
 Joan Blake #413  
 Gordon Bobb #1950  
 Steven Bogie #412  
 Robert Bonett #441  
 Stuart Booth #411  
 John Borello #620  
 Stephen Boulios #1637  
 Andrew Boulios #779  
 Norman Boustany #410  
 Saree Boutros #176  
 Samir Boutros #429  
 Simon Boutros #1652  
 Melissa Boutros #1421  
 Louie Boutros #1119  
 Gladys Boutros #1653  
 David Bowman #408  
 Jason Boyd #1635  
 David Boyle #1057  
 David Brackenrag #698  
 Luke Braley #597  
 Dorothy Braley #794  
 Scott Brennan #407  
 Gordon Brian #404  
 Adam Brison #801  
 Larry Britton #26  
 Lionel Browdy #126  
 Col Brown #144  
 Robert Brown #772  
 John Brown #402  
 Tony Burke #1171  
 Paul Burke #557  
 Royce Burnett #1588  
 June Burnes #71  
 Deborah Burnett #1021  
 Jonathan Burnett #1024  
 Kenneth Byass #93  
 Mark Byrnes #84  
 Peter Byron #1063  
 Kim Cadet #1599  
 Nicholas Callaghan #1598  
 James Calver #548  
 Nathan Camlett #1054  
 Joshua Camlett #1053  
 Ian Camlett #58  
 Gwen Campbell #553  
 Gary Campbell #399  
 Cosimo Carbone #596  
 Gary Carden #34  
 John Carmody #479  
 Victor Carraro #116  
 James Carnuccio #1275  
 John Carolan #398  
 Edward Carolan, O.A.M. #397  
 Matthew Carroll #613

William Carson #921  
 Paul Carter #947  
 Peter Cassiles #2  
 Hazem Castle #1125  
 Darren Castle #893  
 Steven Cataldi #878  
 Peter Adouni #926  
 David Caulfield #914  
 Eddy Chahine #80  
 Josephine Chahine #130  
 Roland Chatour #786  
 George Cham #1564  
 Omar Chami #2061  
 Khalid Chami #1665  
 Leonard Channells #475  
 Lynne Channells #754  
 Phillip Charlton #19  
 Tony Charlton #92  
 Claude Chasle #1257  
 Andrew Chasle #1259  
 Elias Chebli #394  
 Sherman Cheung #880  
 John Chidie #382  
 Jason Chin #960  
 Napoleon Christopoulos #56  
 Bruno Ciaramella #1301  
 Roger Cipriano #1638  
 Fred Ciraldu #24  
 Gail Closs #154  
 Robert Clarke #1215  
 Ross Cleary #335  
 William Clements #556  
 Ken Clendinning #82  
 Malcolm Cliff #43  
 Kenneth Clifton #118  
 Brian Clunas #55  
 Christopher Clunes #1355  
 John Coates #90  
 Andrew Cochrane #920  
 Sandra Coleman #559  
 Allan Collins #334  
 Ashley Collins #442  
 Judith Collins #73  
 Steven Comisso #649  
 John Comisso #650  
 Damien Cook #1613  
 Christopher Cook #850  
 Patricia Cook #63  
 Ian Cook #332  
 Dave Cooper #574  
 Arthur Coorey #710  
 Vincent Coorey #328  
 Richard Coorey #1280  
 Richard Coorey #330  
 George Coorey #32  
 Joseph Coorey #1112  
 John Coorey #965  
 Anthony Coorey #997  
 Ian Coorey #1756  
 Tony Coorey #1757  
 Linda Coorey #1755  
 Susan Coorey #895  
 Elias Coorey #1237  
 Christopher Coorey #732  
 Neville Corrie #94  
 Kylie Cosandey #723  
 Vince Costa #773  
 William Cowley #51  
 Clint Crofts #108  
 Cullen Crofts #95  
 John Cullen #91  
 Stan Cutler #44  
 Trent Cutler #49  
 Gaby Dagher #326  
 Danni Daher #325  
 Ahmad Daher #317  
 Julie Dalla-Bona #1519  
 Armando D'Amico #867  
 Graeme Danas #122  
 Jason Daniel #1033  
 Keith Darley #1204  
 Peter Davies #343  
 Ronald Davis #635  
 Lisa Dawes #1580  
 Walter Dawes #42  
 Adam De Giorgio #323  
 George De Vries #945  
 Con Dedering #92  
 Peter Deeb #1567  
 Charlie Deeb #145  
 Anthony Deeb #1210  
 Daniel Deeb #1673  
 Carolyn Desfosses #1375  
 Bill Dicks #136  
 Helen Dicks #957  
 Bill Diakoumis #892  
 Mounira Dib #1243  
 Ray Dib #8  
 Nathan Dib #965  
 Gergette Dib #185  
 Karli Dib #1088  
 Fayez Dib #1248  
 Norman Dib #247  
 John Dib #11  
 Eric Dignam #321  
 Cro Dione #933  
 Nicholas Dimas #20  
 Jim Dimas #320  
 Stephanie Dimas #1570  
 Samantha Dimas #1568  
 Julian Dimas #1569  
 Chris Dimou #146  
 Jim Dinis #1117  
 Harry Dinos #1116  
 Elias Dinos #1027  
 Nick Dionisopoulos #115  
 George Dionisopoulos #1376  
 Lenno Divertie #1640  
 Jordan Divertie #1651  
 Joel Divertie #1642  
 Lawrence Dodds #143  
 Frank Dodd #1592  
 Paul Donchie #484  
 Thomas Dooner #549  
 Robert Douishi #1225  
 Spiro Doukas #112  
 Con Doumbos #57  
 Paul Doyle #651  
 James Drabhalis #1048  
 Alan Drake #1546  
 Clayton Drury #88  
 Raymond Drury #87  
 Jack Dummett #81  
 Paul Dunn #23  
 Peter Durov #1349  
 Nevian Edge #1584  
 Andrew Edmonds #1094  
 Lisa Edmunds #792  
 Joanne Edwards #1056  
 Fotes Eftimiadis #522

Ross Eichorn #791  
 Claudia Eid #1657  
 Jamie Eid #1359  
 Hazem El Masari #17  
 Ali El Soussi #1368  
 Joe Elaro #757  
 Anne Elaro #1216  
 Ahmed Elar #756  
 Oniel El-ansar #1287  
 Bilal El-Hayek #1386  
 Anthony Elias #3  
 Lillian Elias #324  
 Jackie Elias #615  
 Les Elias #67  
 George Elias #891  
 Emma Elias #307  
 Sue Elias #638  
 Marsha El-Khoury #1279  
 Joseph Ellaban #1115  
 John Ellis #101  
 Stephen Ellis #203  
 Noel Evans #552  
 Isuf Exhaj #935  
 George Fahd #1222  
 Drew Fairman #1404  
 Mohamad Fajajo #1230  
 Ash Fakhoury #154  
 Thomas Falster #1354  
 Angus Fabour #168  
 George Farah #1548  
 Michael Fares #946  
 Joseph Farhat #609  
 Frank Farhat #139  
 Benji Farhat #139  
 Andrew Farrar #22  
 Jamie Feeney #117  
 John Feeney #1660  
 Roger Feleto #676  
 Barry Fennell #417  
 Belinda Finn #181  
 Margaret Finn #679  
 Nathan Fitzgerald #1298  
 John Flick #1020  
 Rachel Flork #1019  
 Peter Fort #1372  
 Kenneka Forti #1211  
 Peter Foster #815  
 Rodney Foster #819  
 Natalie Fox #1675  
 Rhy Fraser #733  
 John Fullerton #478  
 Napoleon Galdmar #477  
 Philip Gaias #905  
 Cameron Gaias #961  
 Wayne Galea #476  
 Andrew Garland #858  
 Elizabeth Gartziou OAM #161  
 Clive Garner #4  
 Vasileios Gartzonis #876  
 Anthony Geaitani #848  
 Steve Geiran #1015  
 Pierre Georges #1009  
 Nicholas Georges #896  
 John Georges #1345  
 Fady Ghanem #1232  
 Stephen Ghidini #798  
 Lisetta Giambuzzi #474  
 Angelo Giambuzzi #473  
 Caterio Giannetti #1276  
 Angelo Giannos #1539  
 Andrew Gifford #1263  
 Brian Gillham #1387  
 Simon Gillies #132  
 Craig Gilver #913  
 Barry Gilmore #472  
 Daniel Glasra #1059  
 Edward Goulding #150  
 Graeme Gourlay #692  
 Brad Graham #1662  
 John Grealy #1636  
 Tony Green #158  
 Frank Green #744  
 Kayee Griffin #240  
 Tony Grimaldi #1044  
 Jennifer Grime #709  
 Gehad Gunadi #665  
 John Guner #949  
 Kelvin Haak #470  
 James Habibi #1129  
 Leon Hadchiti #1261  
 Vincent Haddad #198  
 Brian Haddad #198  
 Allan Haddad #197  
 Karol Haddada #918  
 Thomas Hamon #345  
 Terry Hall #509  
 Daryl John Halligan #41  
 Mohammad Hammoud #1187  
 John Hamstere #353  
 Arthur Hane #185  
 Andrew Hanna #193  
 Sybil Hanna #192  
 Louis Hanna #191  
 John Hanna #184  
 John Hanna #183  
 Lester Hanson #469  
 Georgina Haralambous #760  
 George Haralambous #761  
 George Harb #61  
 Steve Harborne #52  
 Catherine Harborne #467  
 Stewart Harkins #1166  
 Steven Harkins #1167  
 John Harris #1692  
 Jared Harris #70  
 Stephanie Hassarati #1196  
 Ronald Hayter #1047  
 Tony Hayek #1343  
 Mark Hayes #1300  
 Ronald Hayes #175  
 Su-Elle Heaton #1382  
 Gary Heaton #1383  
 John Hegarty #464  
 John Heraghty #283  
 Jarrad Hickey #1416  
 Andrew Hill #384  
 Keith Hill #463  
 Hills Law #303  
 William Hiltzinger #149  
 Jennifer Hofmeier #599  
 Mark Hogan #167  
 Terrence Hogan #166  
 Robert Hoile #964  
 Peter Holyday #1249  
 Matthew Hollands #164  
 Margaret Hollands #163  
 Brian Holmes #179  
 Kirstie Holovati #1650  
 Brian Horne #459

Eric Horne #186  
 Maureen Huckstadt #458  
 Shirley Hudson #169  
 David Husari #170  
 Steven Hughes #12  
 Glen Hughes #40  
 Corey Hughes #77  
 Garry Hughes #78  
 Mark Hughes #31  
 Graeme Hughes #74  
 Paul Hughes #1687  
 Colin Hugo #573  
 John Hunt #1229  
 David Husoy #1274  
 Souha Hussein #1373  
 Ugo Hutchinson #867  
 Victor Hutchinson #456  
 Anthony Ibrahim #454  
 Robert Ibrahim #516  
 Joseph Ibrahim #1601  
 Tony Ibrahim #1136  
 John Ibrahim #76  
 Raymond Ibrahim #1378  
 Steve Imbruglia #127  
 Zac Indari #837  
 Denise Isaac #972  
 Anter Isaac #178  
 Thomas Isalter #300  
 Angus Jabour #889  
 Shaun Jackson #919  
 Dane Jama #916  
 Bruce James #457  
 George Jamnal #110  
 Wesley Jamnal #787  
 Henry Janowski #156  
 Gary Jenkins #1574  
 Alfred Jennings #171  
 Jim Joannou #450  
 Leslie Jones #228  
 John Jones #151  
 Michael Jukhador #799  
 Christine Jukhador #826  
 Aysor Jukhador #788  
 Jason Jukhador #1372  
 Peter Jukhador #448  
 Moneka Kady #1547  
 Robert Kairouz #1208  
 Paul Kakasiouris #803  
 Jim Kalabatsios #1028  
 Nick Kalatazakis #152  
 John Kalantzis #236  
 Jason Kara #563  
 Theodoros Karabetsos #1073  
 Theo Karabetsos #188  
 Chris Karabetsos #187  
 Joseph Karam #888  
 Peter Karabetsos #1018  
 Nicholas Kasmas #569  
 John Katalanis #445  
 Tom Katsimaras #1127  
 John Kavanagh #174  
 John Kazzi #1107  
 George Kazzi #1147  
 Dave Kelly #797  
 Joseph Kelly #130  
 Darren Kermond #1409  
 Victor Kerr #783  
 Alex Khatis #748  
 Peter Khoury #1607  
 Angelo Khoury #1096  
 Danny Khoury #1233  
 John Khoury #1231  
 Layal Khoury #1674  
 Fadi Khoury #1555  
 Charbel Khoury #1407  
 Carolyne Khoury #1672  
 Con Kinna #817  
 Ross Klina #440  
 Geoffrey Mockett #315  
 James Montague #216  
 Kevin Moore #21  
 Barbara Moran #656  
 Noel Morgan #564  
 Brad Morrin #1003  
 Peter Mortimer #435  
 Chris Mortimer #37  
 Steve Mortimer #243  
 Andrew Mortimer #1095  
 Steve Mortimer OAM #228  
 Natalie Moses #544  
 Bassam Moses #542  
 Kevin Mousli #214  
 Brett Mousli #215  
 Anthony Moujtaji #1557  
 Adam Moustakas #948  
 Jim Moustakas #1537  
 Alison Lane #1364  
 Shane Langley #1374  
 Gerry Lam #1099  
 Kern Loughton #1291  
 Maurice Layton #304  
 Thomas Lee #648  
 Christina Lee #741  
 Anne Lee #309  
 Chris Lee #201  
 Warren Lees #809  
 Alan Lees #1398  
 Ian Lees #623  
 Barry Lehmann #238  
 Steve Lembidakis #727  
 Harry Lembidakis #739  
 Marko Lescic #594  
 Ebony Leung #1131  
 Brent Leung #924  
 Patrick Leung #236  
 Mark Lewis #243  
 Carolyn Lewis #233  
 Geoffrey Lewis #232  
 John Lindsay #405  
 Mark Lindsay #1604  
 Brian Lindsay #572  
 Joseph Lint #257  
 Mark Lippone #1017  
 Nicholas Lewellyn Lloyd #1025  
 Glenn Long #22  
 Maree Longden-Gee #647  
 Ann Loza #1643  
 Keith Loty #185  
 Robert Loty #231  
 Marjorie Loty #294  
 David Loty #290  
 Michael Lotz #836  
 Brian Lough #229  
 Allan Lythall #267  
 Darren MacGillcuddy #912  
 John Mackay #927  
 Judith Macri #762  
 Alan Madden #1307

James Maganakis #937  
 Peter Magnussen #601  
 Garry Maher #264  
 Joe Maddess #1604  
 Rocky Mammon #708  
 Daniel Mammon #1395  
 Bruno Manganaro #673  
 Colin Manners #720  
 Justin Mansour #896  
 Tony Mansour #967  
 Harry Mansour #226  
 Evan Mantas #1358  
 George Mantzikopoulos #784  
 Nabil Marabani #1661  
 Emanuel Marakas #821  
 Stephen Marianne #941  
 Vicki Markna #1201  
 Brad Marks #906  
 Richard Marlow #265  
 Paul Maroun #736  
 James Marroun #1360  
 Maurice Marroun #1654  
 Antoinette Marroun #1655  
 Enass Marroun #1658  
 Josephine Marroun #1647  
 Joseph Marroun #1644  
 Chris Marshall #1629  
 Gary Masteter #300  
 Graham Martin #238  
 Diego Martinez #1648  
 Celeste Marzin #225  
 Willie Mason #135  
 Georgina Mastragopolopoulos #1528  
 Stephen Mastragopolopoulos #1526  
 George Mathiopoulos #224  
 Salim Matta #333  
 Nasser Matta #106  
 George Matta #119  
 Nicholas McCarroll #1632  
 Laurie McCormick #246  
 Rory McCrudden #285  
 Steve McCullagh #640  
 Kevin McDermott #222  
 Ken McDonald #194  
 Karim McEneaney #1236  
 Patrick McFadden #1139  
 Michael McFadden #1295  
 Anthony McFadden #1299  
 Gerard McGettigan #1394  
 Sean McInlyn #220  
 Warren McInlyn #236  
 David McIntyre #238  
 Monica McKenzie #1062  
 David McLean #273  
 Leo McLeay #577  
 Ronald McLeod #577  
 Peter McMahon #1018  
 Peter McMahon #555  
 Judith McMahon #1023  
 Stephen McMahon #1022  
 Ian McNair #1403  
 Gordon McPherson #299  
 David McQuade #227  
 Chris McQuade #1582  
 Rebecca Medcalf #645  
 Dirk Melton #930  
 Sharbel Merhi #904  
 Peter Merli #1610  
 David Merli #1264  
 Rodney Messner #605  
 Michael Mezrani #17  
 Joseph Michael #1061  
 Andrew Michael #1352  
 Anthony Milham #271  
 Anthony Miller #1671  
 Michael Mir #614  
 Samuel Mir #618  
 John Mockett #316  
 Geoffrey Mockett #315  
 James Montague #216  
 Kevin Moore #21  
 Barbara Moran #656  
 Noel Morgan #564  
 Brad Morrin #1003  
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 Darren MacGillcuddy #912  
 John Mackay #927  
 Judith Macri #762  
 Alan Madden #1307

Luke Patten #1083  
 Michael Patulny #301  
 Con Pavlakis #655  
 Corey Payne #1040  
 Oliver Pearson #590  
 David Pedras #396  
 Colin Peet #952  
 Robert Pellegrini #677  
 Phillip Pelizzari #279  
 Jennie Penman #288  
 Dale Peponis #13  
 Christopher Peponis #14  
 George Peponis OAM #1  
 George Pereira #1593  
 Sam Perrett #982  
 Emma Perry #1142  
 Shane Perry #1676  
 Adam Persen #1351  
 James Peters #255  
 Douglas Pettiford #585  
 David Petts #282  
 Steven Phillips #1538  
 Helen Phillips #1530  
 Bill Phillips #1531  
 Barry Phillips #5  
 Stephen Philpott #277  
 Manjinder Phull #245  
 Emma Phipps #142  
 Barton Picone #411  
 Grace Picone #121  
 Grace Picone #140  
 Marisa Picone #138  
 Paul Pike #281  
 Stephen Pike #1089  
 Peter Piktis #1521  
 Ruben Pintos #584  
 George Plakidis #566  
 Christopher Planer #1195  
 Emmanouil Pliomartis #894  
 Robin Plowright #1082  
 Craig Polla-Mounter #207  
 Paul Polly #1754  
 Arthur Poullos #940  
 Nicholas Poulos #457  
 John Puckeridge #250  
 Steven Price #30  
 Helen Prodromou #263  
 Russell Proffoot #754  
 Andrew Psillis #1333  
 Nick Psomadellis #128  
 John Puckridge #250  
 David Quinell #60  
 Christopher Quinell #253  
 Julio Rachich #823  
 Raed Rahal #1511  
 Michael Raptis #295  
 Anastasia Raptis #1535  
 Wolfgang Rater #691  
 Greg Raue #1255  
 Kieran Rawnsley #713  
 Michael Reardon #579  
 Steve Reardon #33  
 David Reberg #598  
 Scott Redford #610  
 Ermina Redzovic #1429  
 Adrian Redzovic-Exhaj #1292  
 Jess Reid #1332  
 Steve Reid #790  
 David Reilly #1264  
 Robert Relf #367  
 Christopher Reynolds #1026  
 Scott Richardson #107  
 Bernard Rigby #578  
 Robert Rizk #1031  
 Anthony Rizk #681  
 Arthur Rizk #305  
 Tony Rizk #248  
 Lindsay Roach #879  
 James Roach #311  
 William Roberts #266  
 Graham Roberts #1802  
 Geoff Robinson #209  
 Michael Rodrigues #105  
 Steven Rodriguez #859  
 Lindsey Rogers #447  
 Leslie Rolis #205  
 Tony Ross #1552  
 Marie Ross #278  
 Angie Rossi #7  
 Arthur Rotziokos #1124  
 Kenneth Rowan #436  
 Michael Rowe #485  
 Brett Rowe #1162  
 Colin Rowe #487  
 Mavis Rowe #486  
 Andrew Ryan #1007  
 Ron Ryan #488  
 Kevin Ryan #489  
 James Sack #154  
 Sam Saffi #890  
 Paul Said #491  
 Sadie Salim #1177  
 Daniel Salim #561  
 Les Salisbury #1297  
 Christopher Salisbury #537  
 Tony Salvartiz #1641  
 Sean Sammut #1614  
 Joseph Sammut #1615  
 Anthony Samuel #388  
 Vincent Sammut #1599  
 Tania Samuel #1400  
 Greg Sankey #391  
 Ernie Santone #750  
 Jim Santarinos #734  
 Fayssal Sari #1427  
 Joe Sator #493  
 Marco Sassine #1090  
 Perry Savidis #512  
 James Savidis #1038  
 Paul Sawaged #1565  
 Lynne Schuffes #350  
 Richard Scott #1640  
 Natalie Scott #1512  
 Dymon Scoullis #471  
 George Scoullis #490  
 Doreen Scroggy #742  
 Mike Scroomb #494  
 Andrew Sedrak #1646  
 Scott Seward #27  
 Robynne Seward #466  
 Patrick Sharkey #1036  
 Brent Sherwin #718  
 Jim Sherrin #1268  
 Laz Simeonidis #466  
 Robert Simpson #377  
 John Simpson #497  
 Roy Sims #1336  
 Anne Sinclair #382

# LIST OF FOOTBALL CLUB MEMBERS

As of 31 Dec 2021

Michael Slesba #498  
 Stephen Small #196  
 Anthony Smeat #500  
 Kevin Smea #501  
 Helen Smirnes #1533  
 Andrew Smirnes #1527  
 Peter Smirnes Jr #1532  
 Peter Smirnes Snr #1534  
 Joshua Smith #503  
 David Smith #911  
 Trent Smith #694  
 Brent Smith #1335  
 Melissa Smith #104  
 Robert Snoch #38  
 Larry Sondergaard #345  
 Tim Southern #1084  
 Nicholas Sozou #625  
 Chris Sozou #695  
 Christopher Sozou #740  
 Peter Spanos #636  
 Stephen Speirs #764  
 Peter Speirs #335  
 Arthur Spiropoulos #1529  
 Ryan Stanton #1265  
 Mary Stanton #896  
 Anthony Stanton #898  
 James Stanton #1576  
 Elizabeth Stanton #1266  
 Melanie Stanton #1267  
 Stanley Stanton #380  
 George Stanton #902  
 Ben Steltenpool #1545  
 Sandy Steuermann #25  
 Gavin Stevenson #504  
 John Stewart #505  
 Michael Stierli #1180  
 Robert Stone #506  
 Ian Stromborg #641  
 Suman Sur #237  
 Stewards Wales #508  
 Anthony Swales #1380  
 Jake Swarts #929  
 James Swerydow #59  
 Gregory Swiderski #48  
 Stefan Szlyo #1126  
 Pierre Tabet #341  
 Yasmin Tabet #1174  
 Emile Tabet #53  
 Scott Talon #1075  
 Melissa Talon #502  
 Lahoud Taouk #1183  
 Jack Tarchichi #1361  
 Elias Tarchichi #1362  
 Ray Taylor #374  
 Rees Taylor #1369  
 Craig Taylor #807  
 Brenton Taylor #806  
 Richard Taylor #805  
 Bernard Temple #642  
 Kannan Thangaraj #1306  
 Margan Thelander #336  
 Thangaraj Thelander #125  
 Edward Thiel #233  
 Edward Thiek #381  
 Norm Thomas #340  
 Stuart Thomas #1578  
 Joseph Thomas #617  
 Chad Thomas #1590  
 Raymond Thompson #1366  
 Alan Thompson #857  
 Dallas Tiller #513  
 Kirsty Timsans #1253  
 Jeanette Timsans #1249  
 John Timsans #1250  
 John Tindale #434  
 Debra Tinker #363  
 Brian Tolhurst #600  
 Lynne Tolhurst #474  
 Beverly Tomkins #729  
 Sal Torrisi #602  
 Trevor Tomson #524  
 Danny Troubousie #1111  
 Matthew Travis #595  
 Robert Trevan #525  
 Frank Tripodina #613  
 Amelia Tripodina #735  
 John Tritsinotis #384  
 Gareth Troy #950  
 Terrence Trujillo #928  
 Valinda Truong #1656  
 Con Tsiouras #936  
 Chris Tsiouras #668  
 Colin Tuck #1583  
 Richard Turner #83  
 Michelle Turner #86  
 Adrian Turner #360  
 Laura Turner #98  
 John Tzavaras #922  
 Maria Tzavaras #98  
 Spiros Tzavellas #669  
 Matthew Uta #1541  
 George Valiotes #333  
 Pasquale Vartuli #839  
 Kate Vartuli #1270  
 Luke Vella #1365  
 Leo Vellis #587  
 Vicki Velonas #1617  
 Marilyn Velonas #1616  
 Ernie Velonas #1618  
 Nicholas Vergos #1331  
 Anna Vergos #646  
 Alexandros Viliotis #1686  
 Leslie Vincent #365  
 Alan Vincin #528  
 Peter Vlachokirikos #1014  
 Nick Vlahos #529  
 Raymond Voget #361  
 Michael Volikas #244  
 Steven Volikas #1338  
 Robert Vragovski #631  
 Andrew Wagner #775  
 Peter Wagstaff #515  
 Greg Wakeford #530  
 Fred Walker #379  
 Peter Walker #700  
 Judith Walker #746  
 Cheryl Walker #701  
 Phillip Walsh #453  
 Joanne Wansa #1388  
 Stephen Want #532  
 Aaron Warburton #1188  
 Barry Ward #18  
 Gary Ward #313  
 Jill Ward #930  
 Ward Ward #829  
 Ian Watmough #616  
 Peter Watsoford #378  
 Sheridan Watts #765  
 Trevor Watts #767

Charles Wesley #531  
 Frederick Wheatley #533  
 Peter Whitney #386  
 Analeeta Whittington #75  
 Nil Wijesekera #737  
 Nathan Wilcox #375  
 Matthew Wilcox #351  
 Winifred Wilcox #612  
 Kevin Wilcox #571  
 John Wild #352  
 Troy Williams #771  
 Jason Williams #540  
 Mick Williams #133  
 Peter Williams #370  
 Peter Williams #523  
 Peter Williams #364  
 Nadine Wilson #414  
 Michael Wilson #1294  
 Peter Winchester #47  
 Ian Wood #1603  
 James Woods #420  
 Alan Woods #1337  
 Timothy Worton #1121  
 Donald Wray #349  
 Grant Wright #942  
 Elizabeth Wright #1695  
 Robert Wyatt #347  
 Rustin Cassel #921  
 Patrick Yazbeck #1560  
 David Yazbeck #520  
 Hiam Yazbeck #1566  
 Maggie Yazbeck #1559  
 Alex Yazbeck #1561  
 Mico Yeh #689  
 Phillip Yung #1956  
 Michael Youssef #637  
 Angelo Zafiris #389  
 John Zafiris #857  
 Badou Zalioua #846  
 Bryan Zambesi #1042  
 Ben Zammit #824  
 Jerry Zarb #372  
 Carlos Zeidan #855  
 Christopher Zeig #664  
 Alan Zreik #358  
 Colin Zibra #768  
 George Zisopoulos #1340  
 Richard Zogbe #542  
 Patrick Zoghbi #1104  
 Antonios Zouen #1645  
 Nassan Zouen #1797  
 Walid Darjani #1787  
 Bashir Darjani #1788  
 Marwa Darouiche #1795  
 Mohammed Darouiche #1796  
 Yvette Davey #1443  
 Adam Davis #1434  
 Tony Davis #996  
 Mark D'Avolio #1989  
 Eliana De Souza #755  
 Marilia De Souza #810  
 Natalia De Souza #827  
 Patrick De Souza #632  
 Matt Deane #659  
 James DeBono #1401  
 Katherine DeBry #1855  
 Jacinta Deeb #1393  
 Gabrielle Deeb #1396  
 Brenton Deeb #1398  
 Francesco Destribis #1939  
 George Deva #1945  
 Leila Diab #1245  
 Mark Diab #1244  
 Rachelle Diab #1242  
 Felipe Djan #1856  
 Elias Dib #954  
 Joe Diles #1699  
 Yvonne Diles #1700  
 Chris Dinneville #2063  
 Kylie Dinwoodie #973  
 Liam Dixon #1701  
 Robert Dixon #1918  
 Garry Dobson #1591  
 Anna Dracopoulos #460  
 Theo Dragons #1958  
 Adam Druss #462  
 Deborah Druss #1944  
 John Drussi #465  
 Lorraine Driussi #480  
 Michael Duffy #1158  
 Ross Dummett #2014  
 Khalil El Ali #1389  
 Mazen El Damari #1800  
 Lourds El Hage #1221  
 Hassan El Sayed #1214  
 Charlie Elachi #1146  
 Elias Elachi #1182  
 Emile El-azar #437  
 Amin El-Burnawi #1480  
 Carla Eldahr #1176  
 Simon Eldahr #1175  
 George El-Dahr #1157  
 Fadi Eldick #2060  
 Pierre El-Hage #1858  
 Joe El-Hage #1860  
 Gerogette El-Hage #1859  
 Jana Elhalabi #1738  
 Gazi El-Hayek #1804  
 Sana El-Hayek #1739  
 Saïja El-Hayek #1803  
 Iman El-Hayek #1802  
 Mustapha El-Hayek #1798  
 Amany El-Hayek #1801  
 Alia El-Hayek #1805  
 Stephen Ellison #482  
 Craig Emerson #1008  
 Anthony Estephan #1118  
 Syeda Fannana #1713  
 Maria Farah #1076  
 James Farhat #1172  
 Barbara Farhat #2058  
 Michael Farhat #1085  
 Harry Faros #11679  
 Michael Awadalla #1161  
 Fathi Aydogan #1262  
 Aysun Aydogan #1269  
 Mlad Ayoub #1892  
 Phillip Ayoub #1918  
 Mohammad Azharuddin #1247  
 Tony Bachour #1736  
 Margaret Bagala #395  
 Paula Balestro #120  
 Marc Balestro #1120  
 Susanna Baracca #1906  
 Gavin Furner #2006  
 Brad Calbraith #1328  
 Elvis Bey #1217  
 Louisa Gatto #795  
 Greg Biggs #770

Joanne Biggs #971  
 Thomas Biggs #995  
 Sophie Biggs #993  
 Salvatore Biliot #1698  
 Bill Bogiatzis #1432  
 Vivien Bortone #1683  
 Anthony Bortone #1678  
 Marcello Bortone #1677  
 Steve Boskouski #1650  
 Joseph Boudib #682  
 Adel Boudib #687  
 Dominique Boudib #747  
 Joanna Boudib #778  
 John Boustani #1901  
 Jeffrey Boustany #1928  
 Elie Boustany #1895  
 Charbel Boutros #932  
 Michael Boyd #1350  
 Glenn Brookes #2062  
 Paul Browne #447  
 Matt Buckman #1976  
 Nicole Buckman #1977  
 Fiona Burton #1937  
 Matthew Buxton #1479  
 Andrew Byrne #449  
 Roberto Canelas #1138  
 Andre Carr #1950  
 Rustin Cassel #921  
 Hannah Chahda #1779  
 Michael Chalak #1854  
 John Chailita #1246  
 Michael Chami #1737  
 Alex Chazack #1561  
 Mico Yeh #689  
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 John Zafiris #857  
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 Ben Zammit #824  
 Jerry Zarb #372  
 Carlos Zeidan #855  
 Enrico Comito #958  
 Adam Davis #1434  
 Jeffrey Cook #997  
 Michael Costa #820  
 Matthew Costa #978  
 Rod Craig #1763  
 Carmal Dablan #1910  
 Nassan Zouen #1797  
 Walid Darjani #1787  
 Bashir Darjani #1788  
 Marwa Darouiche #1795  
 Mohammed Darouiche #1796  
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 Amin El-Burnawi #1480  
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 Simon Eldahr #1175  
 George El-Dahr #1157  
 Fadi Eldick #2060  
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 Gerogette El-Hage #1859  
 Jana Elhalabi #1738  
 Gazi El-Hayek #1804  
 Sana El-Hayek #1739  
 Saïja El-Hayek #1803  
 Iman El-Hayek #1802  
 Mustapha El-Hayek #1798  
 Amany El-Hayek #1801  
 Alia El-Hayek #1805  
 Stephen Ellison #482  
 Craig Emerson #1008  
 Anthony Estephan #1118  
 Syeda Fannana #1713  
 Maria Farah #1076  
 James Farhat #1172  
 Barbara Farhat #2058  
 Michael Farhat #1085  
 Harry Faros #11679  
 Michael Awadalla #1161  
 Fathi Aydogan #1262  
 Aysun Aydogan #1269  
 Mlad Ayoub #1892  
 Phillip Ayoub #1918  
 Mohammad Azharuddin #1247  
 Tony Bachour #1736  
 Margaret Bagala #395  
 Paula Balestro #120  
 Marc Balestro #1120  
 Susanna Baracca #1906  
 Gavin Furner #2006  
 Brad Calbraith #1328  
 Michael Cassmann #657  
 Louisa Gatto #795  
 Phillip Gatto #852

Roland Gedeon #633  
 Scott Gent #1849  
 Simon Georges #1980  
 Nicholas Gharios #1867  
 Jasmine Ghamraoui #1482  
 Jawdat Ghamraoui #1481  
 Fatima Ghamraoui #1481  
 Lina Ghamrawi #1484  
 Talal Ghattas #1963  
 Emmanuel Giamaros #1981  
 Carlisle Gidaro #910  
 Carmela Gidaro #922  
 Frank Gidaro #959  
 Maria Gidaro #976  
 Saverino Gidaro #992  
 Julie Gifford #1008  
 Michaela Ginooly #1702  
 Katrina Glinatsis #1070  
 Melinda Glover #1954  
 Luke Goff #887  
 Anthony Goff #1155  
 Phillip Gould #492  
 Mukesh Goundan #1139  
 Sarnosi Goundan #1134  
 Andrew Graham #699  
 Nancy Grimes #981  
 Orawna Griukostopoulos #619  
 Richard Guezzi #1845  
 Madeleine Haddad #1041  
 Sarah Hadid #1861  
 Matthew Hagen #658  
 Mark Halverson #1438  
 Abdelkader Hamachi #1486  
 Greg Harter #889  
 Nazim Hannoun #1078  
 John Hanzikonstandis #1946  
 Maggie Hardes #1703  
 Phil Harding #1930  
 Rachelle Harika #1342  
 Fawaz Hariri #1438  
 Craig Harley #939  
 Bradley Hartam #1064  
 Yazen Hassan #1821  
 Rany Hassan #1818  
 Amir Hassan #1820  
 Samy Hassan #1819  
 Hussein Haydar #1448  
 Marwa Hayek #1806  
 Michael Hayes #1091  
 Cliff Haynes #1092  
 Nassan Zouen #1797  
 Bede Hendren #495  
 Peter Hennessy #1430  
 Gerard Hennessy #1904  
 Nathan Higgins #1191  
 Angela Hormoz #1377  
 Andrew Houssaini #1837  
 Benjamin Hunt #403  
 Mark Hurst #499  
 Mustafa Hussein #1743  
 Wafa Hussein #1744  
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 Ronald Mitchell #1718  
 Cameron Mitchell #1762  
 Aziz Mohamed #1500  
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 Rouba Mohtadi #1308  
 Valeriya Mokushina #1501  
 Talai Moli #1875  
 Anthony Moscioudis #1872  
 Anna Moscioudis #1873  
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 Peter Mourgas #1927  
 Joseph Moussa #1725  
 Roba Moussa #1868  
 Alamia Moussa #1871  
 Samantha Mundy #989  
 Angus Murnaghan #536  
 Tador Nader #1202  
 Patrick Nader #1197  
 Lana Nano #1899  
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 Georgina Nardis #1720  
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 Abdallah Nasser #1832  
 Anthony Natoli #703  
 Cathy Natoli #722  
 James Natoli #779  
 Julia Natoli #784  
 Maria Natoli #800  
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 Stephen Natoli #860  
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 Jamie Noleviski #1911  
 Daniela Noleviski #1924  
 Loata Nuku #1728  
 Sana Korte #1709  
 Ward Nouni #1749  
 David O'Kane #953  
 Michael O'Loughlin #538  
 Angelo Ottogalli #258  
 Connor Overton #943

Con Koureas #422  
 Larissa Koutantos #1865  
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 Patrick Lahoud #2007  
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 Emily Lancaster #1974  
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 Darren Lee #1775  
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 David Littleproud #2012  
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 Cheryl Lovett #519  
 Greg Luby #889  
 Philip Lucas #1943  
 Steven Macchi #831  
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