



CANTERBURY-BANKSTOWN BULLDOGS

ANNUAL REPORT

2020



2020 Office Bearers	5	FINANCIAL REPORT	
Executive Officials and Life Members since Foundation	7	Statement of Comprehensive Income	53
Agenda for 86th Annual General Meeting	9	Statement of Financial Position	54
Chairman & Chief Executive Report	11	Statement of Changes in Members' Funds	55
		Statement of Cash Flows	56
		Notes to the Financial Statements	57
FOOTBALL DEPARTMENT		Directors' Declaration	76
2020 NRL Season in Review	13	Independent Auditor's Report	77
2020 NSW Cup & Jersey Flegg Review	17	Minutes of the 85th Annual General Meeting	79
2020 Award Winners	18	Bulldogs NRL Head Coach & Premierships	83
2020 Debutants and Milestones	19	Bulldogs NRL 150+ Game Players	84
2020 Representative Players	21	Bulldogs NRL 100+ Game Players	85
Current Player Records	23	Bulldogs NRL 50+ Game Players	86
2020 Harold Matthews Cup Report	25	List of Football Club Members	88
2020 SG Ball Report	27		
2020 Tarsha Gale Cup Report	29		
2020 Harvey Norman Women's Report	31		
2020 CBDJRL Premiers	32		
2020 Junior League Report	33		
ADMINISTRATION			
2020 Membership Review	35		
2020 Commercial Review	36		
Bulldogs in the Community	41		
2020 Director's Report	45		



Pictured: Bulldogs Staff on the final Game Day of 2020

JOINT PATRONS

The Hon. Tony Burke, M.P.
John Fahey, AC

CHAIR OF THE BOARD

Lynne Anderson
(resigned October 2020)

John Khoury
(started October 2020)

CHIEF EXECUTIVE

Andrew Hill

DIRECTORS

John Ballesty
(resigned October 2020)

Paul Dunn
(resigned October 2020)

John Khoury
Joe Thomas

Peter Mortimer
Adrian Turner

Peter McMahon
(started October 2020)

Jim Koutsouklakis
(started October 2020)

Andrew Gifford
(started October 2020)

Delegates to NSWRL Ltd
TBC

Auditors
KPMG

Club Solicitor
Robert Picone

FULL TIME FOOTBALL STAFF

NRL Head Coach
Dean Pay (until July)

NRL Head Coach
Steve Georgallis (from July)

NRL Asst Coach
Steve Antonelli

NRL Asst Coach
Steve Georgallis

NRL Asst Coach
Brad Henderson

Skills Development Coach
Stephen James

Canterbury Cup Head Coach
Brad Henderson

Canterbury Cup Asst Coach
Ben Anderson

NRL Physical Performance
Mgr.
Tony Ayoub

NRL Conditioning Coach
Tony Grimaldi

NRL Strength Coach
Harry Harris

NRL Asst Strength &
Conditioning Coach
Sam Drummond

NRL Physiotherapist
Henry Pye

Sport Scientist & Nutrition
Matthew Kan

NRL Team Manager
Fred Ciraldo

Strategic Analyst
Mohamed Ali

Chief Medical Officer
Dr David Givney

GM Football
Steve Price

NRL Football Manager
Stephen Litvensky

Wellbeing and Education Mgr.
Steve Pike

Club Career Coach
Renee Robson
(maternity leave Feb)

Wellbeing Coordinator
Luke Goodwin

Player Engagement
Coordinator
Yvette Davey

Pathways Performance Mgr.
Dave Hamilton

Pathways Performance
Officer
Craig Wilson

Recruitment Officer
Mark Hughes

Junior League Competition
Manager
John Grealy

ADMINISTRATION

Accounts Payable
Lydia Fenech

Accounts Receivable
Pamela Knight

Chief Financial Officer
Vince Costa (until May)

Chief Financial Officer
Alison Lane (from June)

Club Ambassador
Terry Lamb

Community & Facilities Mgr.
Saree Boutros

Community Programs
Executive
Arthur Meredith

Senior Content Producer
Steve Turner

Content Producer
Paul Teiotu

Partnerships Coordinator
Ashleigh Miranda

Corporate Partnership
Executive
Andrew Mortimer
Barry Ward

Events & Game Day Mgr.
Zoe Oake

Events & Game Day Executive
Elana White

Executive Assistant to the
CEO & Chair
Ania Konopka

Finance Mgr.
Alison Lane

GM Corporate Partnerships
Grant McFadden

Chief Commercial Officer
Jack Mesley

GM Media & Communications
David Townsend

General Manager
People & Culture
Selina Birchall

Marketing Manager
Michael Appleford

Membership Sales &
Services Coordinator
Steven Marreiros

Membership & Ticketing
Operations Coordinator
Damon Koulouris

Senior Membership & Fan
Engagement Manager
Stacie Brand

Merchandise Mgr.
Nadine Wilson

Reception & Customer
Service Coordinator
Julie Gesovska

Senior Design & Brand
Executive
Andreas Strauss

PART TIME STAFF

Club Chaplain
Ken Clendinning

Club Historian & Alumni
Coordinator
Phil Pellizzeri

Football Operations Asst
Paul Arraj

Goal Kicking Coach
Daryl Halligan

Harold Matthews Head Coach
Pierre Tabet

Harold Matthews Asst Coach
Leo Clarke

SG Ball Head Coach
Charbel Khoury

SG Ball Assistant Coach
Darren Clancy

Jersey Flegg Head Coach
Luke Vella

Jersey Flegg Asst Coach
Wade Humphreys

Tarsha Gale Cup Head Coach
Alysha Janssen

Harvey Norman Women's
Head Coach
Lisa Fiaola

Integrity Officer
Mitch Newton

Junior League Coordinator
Anneamaree Poole

Donna Okunbor
Alana Poole

NRL Assistant Medical
Alvina Ng

NRL Assistant
Mark Ciraldo
Sean White

Club Dietician
Caitlin Reed

EXECUTIVE OFFICIALS & LIFE MEMBERS SINCE FOUNDATION



Pictured: Steve Gearin & his son

Year	President	Secretary	Treasurer
1935	Mr T. Johns	Mr F. Miller	Mr G. Russell
1936	Mr T. Johns	Mr F. Miller	Mr G. Russell
1937	Mr T. Johns	Mr F. Miller	Mr G. Russell
1938	Mr T. Johns	Mr F. Miller	Mr G. Russell
1939	Mr T. Johns	Mr A. Bray	Mr G. Russell
1940	Mr T. Johns	Mr A. Bray	Mr G. Russell
1941	Mr T. Johns	Mr B. Russell	Mr G. Russell
1942	Mr T. Johns	Mr B. Russell	Mr G. Russell
1943	Mr T. Johns	Mr B. Russell	Mr G. Russell
1944	Mr T. Johns	Mr B. Russell	Mr G. Russell
1945	Mr T. Johns	Mr B. Russell	Mr G. Russell
1946	Mr T. Johns	Mr B. Russell	Mr G. Russell
1947	Mr T. Johns	Mr B. Russell	Mr G. Russell
1948	Mr T. Johns	Mr B. Russell	Mr G. Russell
1949	Mr T. Johns	Mr B. Russell	Mr G. Russell
1950	Mr T. Johns	Mr A. Bray	Mr J. Ford
1951	Mr T. Johns	Mr A. Bray	Mr J. Ford
1952	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore
1953	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore
1954	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore
1955	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1956	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1957	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1958	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1959	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1960	Mr F. Stewart	Mr R. Ibbitson	Mr F. Dunn
1961	Mr F. Stewart	Mr R. Ibbitson	Mr F. Dunn
1962	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1963	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1964	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1965	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1966	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1967	Mr E. Burns	Mr R. Ibbitson	Mr F. Dunn
1968	Mr E. Burns	Mr R. Ibbitson	Mr F. Dunn
1969	Mr R. Schwebel	Mr R. Ibbitson	Mr F. Dunn
1970	Mr G. Ferrier	Mr P. Moore	Mr F. Dunn
1971	Mr G. Ferrier	Mr P. Moore	
1972	Mr G. Ferrier	Mr P. Moore	
1973	Mr G. Ferrier	Mr P. Moore	
1974	Mr G. Ferrier	Mr P. Moore	
1975	Mr G. Ferrier	Mr P. Moore	
1976	Mr J. Collins	Mr P. Moore	
1977	Mr J. Collins	Mr P. Moore	
1978	Mr J. Collins	Mr P. Moore	
1979	Mr J. Collins	Mr P. Moore	
1980	Mr J. Collins	Mr P. Moore	

Year	President	Secretary	Assistant Secretary
1981	Mr J. Collins	Mr P. Moore	Mr Garry Hughes
1982	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1983	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1984	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1985	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
		Chief Executive	Executive Assistant
1986	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1987	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1988	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1989	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1990	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1991	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
			General Manager
1992	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1993	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1994	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1995	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
			Football Manager
1996	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
1997	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
1998	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
1999	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
2000	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
2001	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
2002	Mr B. Nelson (OAM)	Mr R. Hagan	Mr Garry Hughes
	Dr G. Peponis	Mr S. Mortimer (OAM)	
2003	Dr G. Peponis	Mr S. Mortimer (OAM)	Mr Garry Hughes
2004	Dr G. Peponis	Mr S. Mortimer (OAM)	Mr Garry Hughes
		Mr M. Noad	Mr B. Clyde
2005	Dr G. Peponis	Mr M. Noad	Mr B. Clyde
2006	Dr G. Peponis	Mr M. Noad	Mr B. Clyde
2007	Dr G. Peponis	Mr M. Noad	Mr B. Clyde
2008	Dr G. Peponis	Mr T. Greenberg	Mr B. Clyde
2009	Dr G. Peponis	Mr T. Greenberg	Mr F. Barrett
2010	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
2011	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
2012	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
2013	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
		Ms R. Castle	
2014	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2015	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2016	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2017	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2018	Ms L. Anderson	Mr A. Hill	Mr A. Farrar/G. Holmes
2019	Ms L. Anderson	Mr A. Hill	Mr S. Price
2020	Ms L. Anderson/ Mr J. Khoury	Mr A. Hill	Mr S. Price

Life Members

Messrs: C.Gartner, C.Brown, M.Cliff, B.Nelson (OAM), N.Thomas, B.Phillis, C.Anderson, S.Cutler, L.Brown, Garry Hughes, Dr. G.Peponis (OAM), R.Thompson, P.Cassilles, M.Hughes, Graeme Hughes, S.Mortimer (OAM), G.Robinson, P.Mortimer, T.Pickup, C.Mortimer, A.Farrar, K.Lotty, T.Lamb (OAM), K.Moore, L.Britton, S.Gillies, M.Newton, R.Relf, S.Reardon, Glen Hughes, G.McIntyre, R.Harborne, C.Pollamounter, D.Tiller, S.Hughes, S.Price, B.Ward, H.El Masri, G.Carden, A.Coorey (OAM), P.Charlton, A.Perry, D.Cooper, A.Brideson, L.Johns, P.Langmack, A.Ryan, L.Patten, A.Elias, B.Sherwin, B.Morrin, M.Utai, F.Cirialdo, T.Cutler, W.Mason, J.Feeney, T.Grimaldi, C.Hughes, F.Walker, P. Durose, S. Gearin

Deceased

Messrs: F.Miller, F.Stewart Snr, T.Johns, B.Russell, H.Culbert, A.Dunn, G.Cairns, J.Elliott, G.Whitmore, A.Bray, G.Russell, R.Kirkaldy, S.Parry CBE, G.Clunas, V.Murray, F.Dunn, R.Gartner, C.Bloom, G.Garland, H.Porter, J.Hartwell, J.Ford, V.Saunders, Bernie Williams, J.Collins, R.Ibbitson, R.Buchanan, F.Sponberg, P.Moore (OAM), A.Nelson, S.Garland (OAM), E.Burns, J.Gartner, B.Smith, K.Stewart (AO), W.Delauney, J.O'Brien, Bob Williams, K.Ingall, R.Baxter, F.Anderson, G.Ferrier, A.Schwebel, K.Charlton, G.Connell, K.Dawes, L.White, S.Folkes, Dr. H.Hazard (AM), R.Nicey, K. Cox, B. Numapo, D. Tiller, P. Charlton

AGENDA FOR THE 86TH ANNUAL GENERAL MEETING



BUSINESS TO BE CONDUCTED

- 1. Annual Report**
To receive and consider the Annual Report for the 12 months ended 31 October 2020.
- 2. Address by The Chair**
- 3. Minutes of Previous Annual General Meeting**
To receive and consider the Minutes of the previous Annual General Meeting held on 9 February 2020.
- 4. Financial Statements**
To receive and consider the Financial Statements for the 12 months ended 31 October 2020 and the Reports of the Directors and the Auditors for the 12 months ended 31 October 2020.
- 5. Auditors**
KPMG, Chartered Accountants continue in office as the Auditors of the Club in accordance with the Corporations Act.
- 6. Chief Executive's Report**
- 7. Head Coach's Presentation**
- 8. General Business**
To deal with general business.

“
The year 2020 will always be looked back upon as a time when the whole world was thrown upside down and the game of rugby league definitely felt the effects of what transpired.

Yet we were extremely lucky. Through the great work of Peter V'Landy's and the NRL the game was able to return faster than any other sport around the world. With tough protocols in place the sport that we love was back on our screens and our fans were able to witness almost a full season.



It has been a difficult time for the Bulldogs. When the full impact of COVID-19 hit the club had to make many quick and sometimes tough decisions to make sure that we were able to fight our way through this period.

To do that we needed everyone to pull together and I must thank the players, staff, members and fans for doing whatever was required to enable our club to formulate a plan to see us through these challenging times.

Without doubt it was a disappointing season on the field, but there is a genuine feeling that we are now on the path to a 'new beginning'. The addition of Jim Koutsouklakis, Andrew Gifford and Peter McMahon to our Board has given us real stability moving into the 2021 season and each Director will bring valuable skills and experience to their roles. It is also important to take this time to thank departing Directors Lynne Anderson, Paul Dunn and John Ballesty for their great contributions over the past 3 years.

On the football front we welcomed Head Coach Trent Barrett and a brand new coaching and high performance staff to Belmore, in addition to some talented signings in Nic Cotric, Kyle Flanagan, Jack Hetherington and Corey Waddell. We have already seen the effort and commitment the coaches and players have been putting into pre-season and we look forward to how that translates into next year. Again, it is important to show our gratitude to Dean Pay and the rest of his staff for the effort they put in on behalf of the club, in addition to departing players Aiden Tolman, Kieran Foran, Marcelo Montoya, Kerrod Holland, Jack Cogger, Jesse Sue, Tim Lafai and Isaiah Tass.

I wish every one of them the best of luck going forward in the knowledge that they will always be a part of the Bulldogs family.

The off-season at Belmore has seen some major changes with the appointment of former All Black World Cup winning coach Steve Hansen as our High Performance Consultant who will work closely with Trent Barrett around preparation and culture. Alongside Steve's appointment we have made several major changes in regard to facilities for the players with a total re-design of the gym and re-ramped wrestling area so that the players came back to new look facilities in the football department.

In the area of pathways there has been a commitment to the strategy of once again becoming a successful Development Club through a renewed focus on our Junior League. This resulted in some excellent results in both the Harold Matthews and SG Ball competitions.

Beyond our Juniors we have also created a new relationship with the Far North Coast area and closer to home we announced a partnership with the successful Mounties Group to open additional Bulldogs pathway opportunities for both boys and girls. This partnership will provide additional marketing resources and reach to grow our support in the broader Western Sydney region, plus in a COVID impacted economy it provides crucial financial savings in the immediate future through cost sharing with Mounties.

We have also created a first ever Bulldogs Women's Strategy, including applying for a NRLW franchise and establishing the Women of Bulldogs program with its goal of increasing female representation across all levels of our club and community. In addition, we have committed to embedding the Bulldogs DNA and culture across all layers of our club with this resulting in a revived relationship with our Bulldogs Ambassadors.

On the sponsorship front we were able to welcome Laundry Hotels on board as our Major Partner. This partnership creates the opportunity for both groups to work together in many different areas and I am delighted to have such a recognised brand as the Laundry Group supporting our club.

Our 2021 draw is now out and based on fan and corporate surveys we have looked to adapt a 'right venue for the right game' approach. This will see us play our big blockbuster games such as Good Friday (Souths) and Queens Birthday (St George) at ANZ Stadium, while creating a key day time footy match up at Belmore (Wests Tigers), in addition to four other excellent home games at Bankwest Stadium.

2020 will also see us play a home game at Magic Round in Brisbane (Rd 10) and one in Perth (Rd 5), which are both great opportunities to engage with and build our fan base in QLD and Perth.

I am also in discussion with State and Federal Government around the potential for the funding of stadium development into the future.

In regard to our new merchandise range I am delighted with the designs and these are now available at our team store in Belmore and on line.

I am really excited about what we are building here at Belmore and I can't wait for you to be there with us all the way.

Last season was an extremely difficult time for everyone in all walks of life and I am so very grateful for your continued support and passion for this club. It is what inspires the players and makes them proud to pull on the jersey every time they run out on to the field.

I look forward to everyone at the club working hard on your behalf as we get ready for what we believe will be an exciting 2021 season.

John Khoury
Chairman

Pictured: John Khoury



Pictured: Josh Jackson

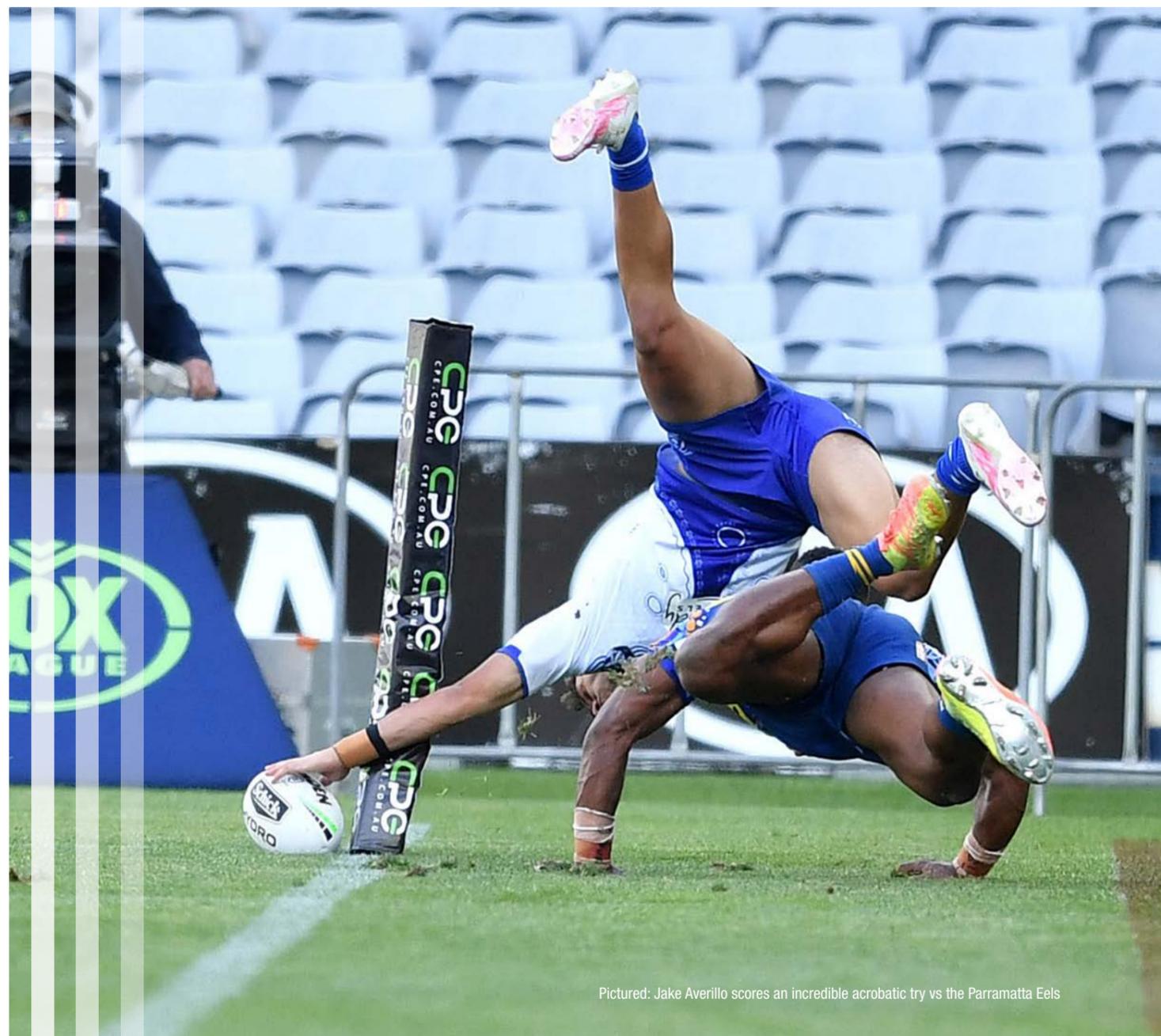
The 2020 season was a difficult one for the game of rugby league as a whole due to the impact of COVID-19 and for the Bulldogs it also had its challenges.

After a strong performance in Round One against the Parramatta Eels where the team fought hard before eventually going down by 8-2, the next round saw the impact of COVID with the Bulldogs being the first side to play in front of a zero crowd at ANZ Stadium against the Cowboys.

After this the competition was suspended for just over two months and on resumption the team found it hard to reach any level of consistency, eventually recording three wins for a 15th place final finish.

Amongst the disappointing results were a number of bright spots with star English forward Luke Thompson able to join the club and gain some valuable NRL experience, while talented local juniors Jake Averillo and Matt Doorey both made their first team debuts and showed great promise for the future.

With the signings of Nic Cotric, Kyle Flanagan, Jack Hetherington and Corey Waddell for the 2021 season the future looks bright. Incoming Head Coach Trent Barrett and a brand new coaching and high performance staff have already made their mark at Belmore and the team moves forward with a sense of a 'new beginning' and genuine excitement at what the future holds.



Pictured: Jake Averillo scores an incredible acrobatic try vs the Parramatta Eels

Our Pride. Our Pack



Back Row: Marcelo Montoya, Sauaso Sue, Morgan Harper, Joe Stimson,

Middle Row: Sione Katoa, Kerrod Holland, James Roumanous, Jayden Okunbor, Dean Britt,

Front Row: Corey Harawira-Naera, Kieran Foran, Christian Crichton, Jeremy Marshall-King, Aiden Tolman

Raymond Faitala-Mariner, Chris Smith, Nick Meaney, Jake Averillo, Tui Katoa

Dylan Napa, Reimis Smith, Renouf Atoni, Ofahiki Ogden, Isaiah Tass, Jack Cogger, Brandon Wakeham

Dean Pay (Head Coach), Josh Jackson, Will Hopoate, Adam Elliott, Dallin Watene-Zelezniak, Lachlan Lewis

TOOHEYS
NEW

CPE
CPE.COM.AU

CLASSIC

ULTIMATE
SECURITY

M&J
CHICKENS

Canterbury

Ladbrokes

HITACHI
Cooling & Heating

WATERVIEW
IN BICENTENNIAL PARK

mpa

BSC



2020 NSW CUP & JERSEY FLEGG



The Bulldogs NSW Cup and Jersey Flegg teams were the biggest losers of the COVID-19 pandemic that impacted during 2020.

After 17 weeks of toil and hard work during the pre-season, both the NSW Cup and Jersey Flegg Competitions were abandoned after only one round.

The NSW Cup team were defeated 24-16 by Parramatta and the Jersey Flegg side also went down 20-14 to Parramatta.

The abandonment of both competitions had wider implications as it resulted in some players in the NRL squad training for five months without a game through winter.

Likewise, players in the Jersey Flegg squad effectively missed a crucial year of footy.

A significant development for season 2021 will see the NSWRL increase the age of the Jersey Flegg competition to Under 21. This will allow those who missed out in 2020 another opportunity to play and develop in the Bulldogs system.



Pictured: Jackson Topine

Pictured: Kayne Kalache

2020 AWARD WINNERS

Dr George Peponis Medal;
Bulldogs 2020 NRL Player of the Year
 Kieran Foran

Steve Mortimer Medal;
Bulldogs 2020 Rookie of the Year
 Jake Averillo

Les Johns Medal;
Bulldogs 2020 Clubman of the Year
 Jackson Topine

Peter Warren Medal;
Bulldogs 2020 Community Award
 Adam Elliott

Coaches Award
 Raymond Faitala-Mariner

Employee of the Year
 Damon Koulouris

Karen Folkes Award
 Kristy French - East Hills JRLFC

Volunteer of the Year
 Yasmin Harris

Junior League Appreciation
 Daniel Gardner

Harvey Norman NSW Women's Premiership
2020 Player of the Year
 Sarah Togatuki



Pictured: Jayden Okunbor & Jake Averillo (top)
 Raymond Faitala-Mariner & Steve Georgallis (middle)
 Josh Jackson & Tui Katoa (bottom)

2020 DEBUTANTS & MILESTONES

Debutants

Player Name	Milestone	Round	Date
Joe Stimson	Bulldogs NRL Debut	Rd 1 vs Eels	12/03/2020
Dean Britt	Bulldogs NRL Debut	Rd 1 vs Eels	12/03/2020
Jake Averillo	Bulldogs NRL Debut	Rd 2 vs Cowboys	19/03/2020
Sione Katoa	Bulldogs NRL Debut	Rd 9 vs Broncos	11/07/2020
Luke Thompson	Bulldogs NRL Debut	Rd 9 vs Broncos	11/07/2020
Matt Doorey	Bulldogs NRL Debut	Rd 14 vs Tigers	16/08/2020
Tui Katoa	Bulldogs NRL Debut	Rd 20 vs Panthers	26/09/2020

Milestones

Player Name	Milestone	Round	Date
Dylan Napa	150 NRL Games	8 v Rabbitohs	05/07/20
Josh Jackson	200 NRL Games	19 v Rabbitohs	17/09/20
	250 Club Games	1 v Eels	12/03/20
Kieran Foran	200 NRL Games	4 v Dragons	08/06/20
Renouf Atoni	150 Club Games	10 v Dragons	18/07/20
Will Hopoate	150 NRL Games	19 v Rabbitohs	17/09/20
	100 Bulldogs Club Games	20 v Panthers	26/09/20
	100 NRL Bulldog Club Games	3 v Manly	31/05/20

2020 REPRESENTATIVE PLAYERS



Brandon Wakeham



Fiji

Chris Smith



Indigenous All Stars

Corey Harawira-Naera



New Zealand
New Zealand 9's

Dallin Watene-Zelezniak



Maori All Stars

Elie El-Zakhem



Lebanon 9's

James Roumanos



Lebanon 9's

John Lee Gabrael



Lebanon 9's

Kayne Kalache



Lebanon 9's

Kieran Foran



New Zealand

Luke Thompson



Great Britain

Reimis Smith



New Zealand 9's

Jeremy Marshall-King



New Zealand 9's

Tim Lafai



Samoa
Samoa 9's

Tui Katoa



Tonga
Tonga 9's

CURRENT PLAYER RECORDS



Pictured: Matt Doorey on his NRL Debut, supported by family

PLAYER		NRL	RES	NYC	ALL	T	G	FG	PTS
RENOUF	ATONI	29	70	56	155	39	0	0	156
AIDEN	AUE	0	0	2	2	0	0	0	0
JAKE	AVERILLO	13	4	19	36	12	71	0	190
BAILEY	BIONDI-ODO	0	0	1	1	0	0	0	0
DEAN	BRITT	11	0	0	11	0	0	0	0
DECLAN	CASEY	0	1	22	23	10	0	0	40
MASON	CERRUTO	0	19	0	19	5	0	0	20
JACK	COGGER	22	5	0	27	4	0	1	17
CHRISTIAN	CRICHTON	13	12	0	25	11	0	0	44
MATT	DOOREY	5	6	19	30	6	0	0	24
ADAM	ELLIOTT	83	35	30	148	22	2	0	92
RAYMOND	FAITALA-MARINER	73	15	0	88	13	0	0	52
JUSTIN	FILO	0	0	17	17	2	0	0	8
KIERAN	FORAN	40	0	0	40	8	4	1	41
IVERSON	FUATIMAU	0	0	2	2	0	0	0	0
RYAN	GRAY	0	1	11	12	4	0	0	16
TYRONE	HARDING	0	0	7	7	5	0	0	20
MORGAN	HARPER	2	38	28	68	19	26	0	128
KERROD	HOLLAND	71	17	0	88	29	110	0	336
WILL	HOPOATE	100	1	0	101	23	0	0	92
VIKILIFI	HOPAI	0	0	1	1	0	0	0	0
JOSH	JACKSON	201	14	54	269	43	0	0	172
KANE	JACKSON	0	0	1	1	0	0	0	0
KAYNE	KALACHE	0	24	43	67	5	0	0	20
PAUL	KARAITIANA	0	0	18	18	1	0	0	4
SIONE	KATOA	10	0	0	10	0	0	0	0
TUIPULOTU	KATOA	1	16	31	48	24	0	0	96
FRANK	KURESA	0	2	39	41	22	0	0	88
TIM	LAFI	79	20	32	131	63	55	0	362
LACHLAN	LEWIS	37	38	10	85	16	0	1	65
BEN	MARSCHKE	0	14	0	14	0	0	0	0
JESSE	MARSCHKE	0	20	0	20	4	14	0	44
JEREMY	MARSHALL-KING	66	0	0	66	4	0	0	16
LALOTOA	MATA'AFI	0	16	0	16	5	0	0	20
NICK	MEANEY	38	2	0	40	13	54	0	160

PLAYER		NRL	RES	NYC	ALL	T	G	FG	PTS
MARCELO	MONTOYA	54	15	46	115	67	0	0	268
BILLY	MOZER	0	0	7	7	0	0	0	0
DYLAN	NAPA	36	0	0	36	2	0	0	8
OFAHIKI	OGDEN	33	31	0	64	3	0	0	12
JAYDEN	OKUNBOR	13	34	39	86	43	0	0	172
CHRIS	PATOLO	0	0	1	1	1	0	0	4
KURT	PICKEN	0	0	1	1	0	0	0	0
JAVIER	PITOVAO	0	5	33	38	5	0	0	20
MOSESE	POPE	0	0	5	5	0	0	0	0
WYATT	REYNOLDS	0	1	0	1	0	0	0	0
JAMES	ROUMANOS	0	20	5	25	4	0	0	16
ZACHARY	RUMBLE	0	0	5	5	4	0	0	16
DANIEL	SAKISI	0	0	24	24	3	0	0	12
AARON	SCHOUPP	0	0	1	1	0	1	0	2
DEVONTAI	SEUMANUTAFI	0	1	19	20	4	0	0	16
CHRIS	SMITH	24	7	0	31	2	0	0	8
DALTON	SMITH	0	15	33	48	8	0	0	32
REIMIS	SMITH	49	46	21	116	63	0	0	252
JOE	STIMSON	2	0	0	2	0	0	0	0
MURRAY	SUA	0	0	5	5	1	0	0	4
SAUASO	SUE	26	3	0	29	1	0	0	4
COOPER	TALAU	0	0	3	3	0	0	0	0
ISAIAH	TASS	0	5	31	36	18	0	0	72
MATEO	TATOLA	0	0	13	13	1	0	0	4
PENISIMANI	TEAUPA	0	0	25	25	0	0	0	0
LUKE	THOMPSON	10	0	0	10	0	0	0	0
AIDEN	TOLMAN	222	0	0	222	10	0	0	40
JACKSON	TOPINE	0	0	13	13	3	11	0	34
CHRISTIAN	URSO	0	0	4	4	0	0	0	0
BRANDON	WAKEHAM	13	11	26	50	5	71	0	162
DALLIN	WATENE-ZELEZNIK	28	0	0	28	3	0	0	12
SEBASTIAN	WINTERS-CHANG	0	0	3	3	1	0	0	4

2020 HAROLD MATTHEWS REPORT



Training for the Harold Matthews squad commenced in November and on paper the squad appeared to be strong with a number of players having participated in the Harold Matthews Grand Final of 2019.

Competition for places was intense and the boys not only pushed each other to make the final 28-man squad, but learnt much about the Bulldogs culture and training methods while doing so. Players who had only ever played Junior Rugby League were now being challenged to listen, learn and change how they had previously played or trained at club level.

The final Harold Matthews squad contained 28 local juniors, highlighting the depth of our junior league competition in the Under 15 & 16 age groups.

The side lived up to the hype, going unbeaten and leading the competition when the competition was abandoned in March when COVID-19 hit.

The side had a number of good players, but two who really stood out were Paul Alamoti (centre) and Shaquille Tavita (lock).

The side was coached by Pierre Tabet, in his first year as coach of a Junior Representative Team. Pierre has been in our development program for a number of years now and works incredibly hard on creating a positive learning environment for the players. The efforts of the whole coaching and support staff (all of whom are products of the Bulldogs Junior Rugby League) are gratefully acknowledged.

Pos	Team	Played	Win	Draw	Loss	Bye	For	Against	Diff	Points
1	Bulldogs	5	5	0	0	1	170	32	138	12
2	Eels	6	5	0	1	1	136	72	64	12
3	Sea Eagles	6	4	0	2	1	156	60	96	10
4	Panthers	4	4	0	0	1	104	44	60	10
5	Sharks	5	3	0	2	1	132	96	36	8
6	Knights	5	3	0	2	1	124	98	26	8
7	Bears	4	2	0	2	1	76	68	8	6
8	Raiders	5	2	0	3	1	80	94	-14	6
9	Magpies	5	2	0	3	1	74	98	-24	6
10	Tigers	4	1	1	2	1	56	74	-18	5
11	CC Roosters	4	1	1	2	1	58	78	-20	5
12	Roosters	5	1	0	4	1	60	144	-84	4
13	Rabbitohs	5	1	0	4	1	50	158	-108	4
14	Steelers	4	0	0	4	1	48	98	-50	2
15	Dragons	5	1	0	4	1	54	164	-110	2

Round	Opposition	Score	Result
1	BYE		
2	South Sydney	52-0	Win
3	St George	30 - 0	Win
4	Newcastle	34-12	Win
5	Sydney Roosters	40-0	Win
6	Manly	14-10	Win

Harold Matthews Cup - Staff

Coach: Pierre Tabet
 Assistant Coach: Leo Clarke
 Manager: Danielle Towers
 Trainers: Tom Haddad (Orange Shirt Trainer)
 Shadi Faraj (Yellow Shirt Trainer)
 Paul Winterstein (Blue Shirt Trainer)

2020 SG BALL REPORT



Pictured: Danny Ghanous

The NSWRL SG Ball (Under 18) competition sits in the middle of our development structure between our Under 16 (Harold Matthews) and Under 20 (Jersey Flegg) teams.

The 2020 SG Ball squad (28 players) was comprised of:

- 25 players coming from the Bulldogs Junior Rugby League
- 22 players having emerged from the Harold Matthews in the previous 2 years

The squad kicked off the 2019 SG Ball regular season with two wins and a draw followed by consecutive losses to the strong Newcastle and Manly sides.

When COVID-19 hit in mid-March the side sat one point outside of the top eight.

Progress within this SG Ball group is not only measured by results, but also by the number of players who graduate to the Bulldogs Jersey Flegg squad. Currently there are ten SG Ball players training with the Jersey Flegg squad and anticipation is high that a number of them will figure in that competition in 2021.

The positive for our development program is that a number of the squad will be able to back up again next year.

The 2020 SG Ball side had a number of excellent performers with two standouts being Omar Yaghi (Prop) and Danny Ghanous (Hooker).

Coach Charbel Khoury coached the SG Ball team for the first time and he and his team worked extremely hard all season in delivering the content requested by the senior club coaches.

Pos	Team	Played	Win	Draw	Loss	Bye	For	Against	Diff	Points
1	Knights	5	5	1	0	1	194	66	128	11
2	Sea Eagles	6	4	2	1	1	208	110	98	10
3	Warriors	6	4	0	2	1	202	127	75	10
4	Raiders	5	4	0	1	1	148	124	24	10
5	Panthers	4	3	1	0	1	184	40	144	9
6	Rabbitohs	5	3	1	1	1	139	80	59	9
7	Steelers	4	3	0	1	1	155	66	89	8
8	Roosters	4	3	0	1	1	120	64	56	8
9	Eels	6	3	0	3	1	182	134	48	8
10	Tigers	4	3	0	1	1	100	68	32	8
11	Bulldogs	6	2	0	2	1	124	120	4	7
12	Thunderbolts	6	2	0	3	1	140	148	-8	6
13	Sharks	5	2	0	3	0	90	106	-16	4
14	Magpies	6	1	0	4	1	84	186	-102	4
15	Dragons	5	1	0	4	0	110	164	-54	2
16	CC Roosters	4	0	0	4	1	52	156	-104	2
17	Bears	4	0	0	4	1	30	196	-166	2
18	Pirates	6	0	0	6	1	26	333	-307	2

Round	Opposition	Score	Result
1	Pirates	42-4	Win
2	South Sydney	18-18	Draw
3	St George	38-16	Win
4	Newcastle	10-48	Loss
5	BYE		
6	Manly	8-34	Loss

SG Ball Cup - Staff

Coach: Charbel Khoury
 Assistant Coach: Darren Clancy
 Manager: Darren Bitz
 Trainers: Jim Liakos (Orange Shirt Trainer)
 Richard El Bitar (Yellow Shirt Trainer)
 Nirendra Prasad (Blue Shirt Trainer)

2020 TARSHA GALE CUP REPORT



The Bulldogs Tarsha Gale Cup program came on in leaps and bounds in 2020.

The side was very young with a number of local girls committing to the Bulldogs, illustrating a massive show of faith in our female program.

The Bulldogs Rugby League Club is committed to forming an NRLW team in the near future, and a number of the girls in the 2020 Tarsha Gale squad will form the basis of the NRLW squad in the years ahead.

On the field, the girls were victorious in two of the six matches they played, and a number of the losses were by small margins.

When COVID-19 brought an abrupt end to the Tarsha Gale Cup competition, the team sat in sixth position, with games

against teams below them on the ladder still to be played. Given the side had only won one game in the previous two seasons, the improvement was substantial.

There were a number of stand out performers, with twins Anneka and Leilani Wilson, Indee Brown and Mya Hill-Moana being among the best. Mya was selected in the end of year Test for the New Zealand Kiwi Ferns against Samoa, which was an amazing feat given Mya's tender age of 18.

The Tarsha Gale Cup side was coached by Alysha Janssen. Alysha and her coaching staff were able to call on the support of dual international Lisa Fiaola throughout the season and the benefits were enormous in terms of the progression the girls made in their Rugby League journey.

Pos	Team	Played	Win	Draw	Loss	Bye	For	Against	Diff	Points
1	Steelers	5	5	0	0	0	156	26	130	10
2	Sharks	5	4	0	1	0	106	96	10	8
3	Dragons	5	3	1	1	0	124	72	52	7
4	Indigenous Academy	5	3	0	2	0	90	50	40	6
5	Raiders	6	3	0	3	0	118	96	22	6
6	Bulldogs	5	2	0	3	0	88	88	0	4
7	Wests Tigers	5	2	0	3	0	58	132	-74	4
8	Eels	6	1	1	4	0	58	118	-60	3
9	Knights	5	1	0	4	0	54	110	-56	2
10	Panthers	5	1	0	4	0	56	120	-64	2

Round	Opposition	Score	Result
1	Indigenous Academy		Postponed
2	St George	16-22	Loss
3	Cronulla	18-20	Loss
4	Newcastle	32-8	Win
5	Canberra	16-12	Win
6	Illawarra	6-26	Loss

Tasha Gale Cup - Staff

Coach: Alysha Janssen
 Assistant Coach: Mick Daley
 Manager: Katie Lawrence
 Assistant Manager: Mette Kitiona
 Trainers: Katherine Bitas (Orange Shirt Trainer)
 Lisa Pemberton (Yellow Shirt Trainer)
 Allira Cadogan (Blue Shirt Trainer)

2020 HARVEY NORMAN WOMENS PREMIERSHIP REPORT



2020 saw a renewed focus on female pathways at the Bulldogs and in particular the Harvey Norman Women's Premiership team. Luke Goodwin was appointed coach and the side thrived on his enthusiasm and professional approach.

Unfortunately, when COVID-19 hit in March, Luke was forced into the NRL bubble and stood down as coach. Dual international Lisa Fiaola was appointed coach when the season resumed in mid-July.

During the shortened season the team had two wins and a draw from their six games.

The most notable result came against a North Sydney Bears outfit containing a number of Origin players. A converted try in the final seconds of the match resulted in an 18-16 win which was really enjoyed and confirmed that they could compete

with the best teams in the competition.

The team then qualified for an elimination final against the West Tigers. Hampered by injuries to key players at the back end of the season the team fought valiantly before going down 20-10.

A special thanks to coach Lisa Fiaola and her staff who worked tirelessly with the players in the shortened season.

The Harvey Norman Women's Premiership Player of the Year was Sarah Togatuki. Sarah played second row and never shied away from contact – with or without the ball. Sarah and Quincy Dodd were rewarded with selection in the NSW Origin team.

Pos	Team	Played	Win	Draw	Loss	Bye	For	Against	Diff	Points
1	CC Roosters	6	5	1	0	1	122	34	88	12
2	Sharks	6	5	0	1	1	98	58	40	12
3	Bears	6	2	1	3	1	102	60	42	7
4	West's Tigers	6	2	1	3	1	76	76	0	7
5	Bulldogs	6	2	1	3	1	66	100	-34	7
6	Rabbitohs	6	2	1	3	1	46	94	-48	7
7	Wentworthville	6	0	1	5	1	32	120	-88	3

Round	Opposition	Score	Result
1	CC Roosters	0-22	Loss
2	Wentworthville	14-4	Win
3	Bears	18-16	Win
4	West's Tigers	20-32	Loss
5	Rabbitohs	0-0	Draw
6	BYE		
7	Sharks	8-14	Loss
Finals	West's Tigers	10-20	Loss

Harvey Norman Women's Premiership - Staff

Coach: Lisa Fiaola
 Assistant Coach: Sam Saadat
 Manager: Paul Arraj
 Trainers: Stephen Batger (Orange Shirt Trainer)
 Vai Alaia (Yellow Shirt Trainer)
 Sam Saadat (Blue Shirt Trainer)

Pictured: Quincy Dodd

- 9 D1 Moorebank Rams
- 9 D2 St George Dragons
- 9 D3 Berala Bears
- 10 D1 Bankstown Sports B
- 10 D2 St Johns Eagles
- 11 D1 St Christophers
- 11 D2 Chester Hill Hornets
- 12 D1 Greenacre Tigers
- 12 D2 St Christophers
- 13 Gold St Christophers
- 13 Silver Greenacre Tigers
- 13 Bronze Chester Hill Hornets
- 14 Gold Chester Hill Hornets
- 14 Silver Bankstown Bulls
- 15 Silver Greenacre Tigers
- 16 Gold Milperra Colts
- 16 Gold (Girls) Greenacre Tigers
- 18 Silver St Johns Eagles



Pictured: Junior League Under 11's Div 1 Champions

It is pleasing to report that the Canterbury Bankstown Junior Rugby League (CBJRL), completed another successful season in what can only be described as trying circumstances. Prior to the shutdown in March, the CBDJRL was on target to increase participation from the level of the previous season, however, by the time we started in August our numbers were down from the previous year.

Thank you to all our junior club volunteers. Despite the many hurdles caused by COVID (plans, training schedules, breaks, supporters and canteens), led by their volunteers all clubs still managed to provide quality rugby league for their members and participants.

The efforts and dedication of the Canterbury Bankstown District Rugby League Referees Association also needs to be recognized. This season saw time changes, venue changes and mid-week games thrown into the mix, but the flexibility of the officials in adapting to the situation was outstanding. A very big thank you to Paul Archer and Daniel Gardner from the Association.

A special mention must also be made of Canterbury-Bankstown City Council. Not only did they extend the winter season so that we could complete our competitions, they waived the ground hire fees as well which were then returned to the local clubs. A big thanks for that kind gesture.

One local junior made their NRL debut in 2020. Congratulations Jake Averillo from Bankstown Sports and Moorebank. With the added commitment to the Juniors, we are hoping there will be many more in the coming years.

Finally, congratulations to all clubs in the CBDJRL for what has been achieved this season with special mention to those recognised with End of Year Awards:

Season 2020 Awards & Highlights	
Mini Club Championship Award	Moorebank Rams
Mod Club Championship Award	Bankstown Sports
Junior Club Championship Award	Bankstown Sports
Women's Club Championship	Milperra Colts
International Club Championship	St Christophers
Club Championship	St Christophers
Sandy Steurwald Volunteer of the Year	Yasmin Harris
Karen Folkes Award	Kristy French
Junior League Appreciation Award	Daniel Gardner
Club of the Year	Moorebank Rams



Pictured: CBDJRL Grand Finals



Pictured: The Wizard

We acknowledge that every Bulldogs Member had their Membership experience affected by the COVID-19 pandemic and we want to take this opportunity to thank you for your patience, understanding and unwavering support throughout the 2020 season. Although Membership numbers and revenue are down on last season, we welcomed 1342 new members to the pack and retained 71% of our 2019 Members.

When the 2020 NRL Telstra Premiership season was suspended in March, our ability to fulfill the entire range of membership benefits was severely impacted and while the Bulldogs office was closed, we remained committed to updating members throughout this period with emails, website articles and through our social channels.

In June, when the new draw was released and the implications to our Members and Fans were fully understood, we developed and announced our COVID-19 response program and in doing so explained the credit and pledge model. We are extremely grateful for the generous donations received from over 3,000 Ticketed members who pledged their 2020 Membership fee to the Club. We will acknowledge their contribution by including their names in the design of the 2021 Member's jersey and other initiatives throughout the season.

When games were re-opened to fans in July, we were granted the opportunity to allow all ticketed members the ability to redeem a ticket to all remaining home matches, as well as the reciprocal away game against the South Sydney Rabbitohs for those eligible. Although members were unable to sit in their regular allocated seat due to mandatory social distancing measures, they were allocated a seat within the same category.

Although the range of Member events and game day initiatives were limited in 2020, we adapted Members Appreciation Round and made it even bigger and better! This year it included an entire week of exclusive content, competitions and offers across our digital channels. We did this to ensure that it was accessible to Members at home and at the game. Activities included a social media competition, game day prizes, seat upgrades, player phone calls, a higher merchandise discount and an array of sponsor offers.

In 2020, we continued to reward Members for their long-term commitment to the loyalty program, with some small but important adjustments. Where consecutive tenure was previously recognised from the foundation of the loyalty program in 2008, the Club now acknowledges tenure from a Member's original join date.

Members who reached a 2, 5, 10, 20, 30, 40, 50 or 60 - year milestone in 2020, received a commemorative certificate and lapel pin in their membership pack. Furthermore, the 18 Jersey initiative was continued and presented by Terry Lamb via Zoom in 2020.

Congratulations to all of our Members celebrating a milestone year and also the following winners of the 18 Jersey:

18 Jersey Winner	
	Darlene Musgrove
	Chona Victorino
	Nicholas Cook
	Jodie Huntley
	Benjamin Nicholson
	Natalie Debbo
	Maria George
	Danny Deegan



Pictured: Josh Jackson with a Bulldogs Member

EVENTS

The 2021 season was an extremely challenging time for the events industry as a whole and for the game of rugby league. Due to the COVID implications the Bulldogs had to heavily reduce our events program to two major events for the season.

However, it did provide us with the opportunity to adapt and learn from a whole new match day situation, with our Club being the first of all NRL clubs to deal with both a closed gates game (no crowds) in Round 2 against the Cowboys and also the NRL's first rescheduled game when we had our round 5 match against the Roosters moved at the last minute from Sunday to Monday.

Both these games, and all others in 2020, ran successfully which is a huge testament to the entire staff, who all pitched in and assisted in delivering what was required, due to casual workers not being allowed into the ground with COVID restrictions in place.

What we learned from 2020 will help us enhance our program in 2021 and we are excited about the fantastic fan experience we believe we can deliver as COVID restrictions ease moving forward.

MERCHANDISE

The merchandise program performed well despite the restrictions of COVID.

Pre-season merchandise arrived in early November and sales were strong with key lines selling out before the season kicked off.

The jersey range was particularly well received. Initial sales were strong, but increased after the arrival of Major Sponsor Laundry Hotels when we were able to offer free sponsor patching in-store and on game day.

Exciting news for 2021, will see the Club taking full control of the design of the overall merchandise range, including playing kit for the first time.

This season's training gear has launched on pre-sale and has been extremely well received, with sales almost three times up on last year. We have also brought back the full chevron on the Home and Away jerseys and look forward to the fan reaction to the range.

A great deal of time has gone into creating the right design based on feedback that we have sought from a wide range of supporter groups and we look forward to all of our Members and fans enjoying the fresh look.



Pictured: 2020 Season Launch

CORPORATE PROGRAM

The 2020 season presented a new set of challenges for the Corporate Partnerships Team, with COVID-19 placing significant pressure on being able to deliver for our contracted Sponsors and Corporate Partners. A reduced season, a period with no crowds and eventually crowds at only 50% capacity, all contributed to the challenge of delivering value for our clients.

In an unprecedented year, we were still able to produce some significant highlights for the Corporate Team. Hitachi, Sydney Tools and Laundry Hotels were all welcomed to the club as partners, filling the key assets of back of shorts, sternum and the Major Partner on the front of our jersey. There can be no doubt that these brands have significantly reinforced the strength of the Bulldogs brand.

With planning well underway for the 2021 season, we are introducing the Bulldogs Business Chamber to our program. The purpose of this program will be to provide a platform for like-minded business people and individuals to engage in an environment that will drive financial outcomes for their respective organisations. We are looking forward to the future of this program and sharing in the success of each member of the Chamber.

Moving into the 2021 season, the Corporate Team are working closely with our current Sponsors and Corporate Partners to ensure their commitment to the Bulldogs is backed up by a commitment to deliver successful outcomes and enhance their Bulldogs experience.

On behalf of the Corporate Partnerships Team, I would like to thank all departments within the Bulldogs Business for their support and guidance throughout a challenging 2020 season. Without the support of the Board, Executive, Commercial Divisions, Players and Football Staff, the Corporate Team would not be able to deliver the level of quality and service that has been a trademark of the Bulldogs Club for many years.

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PRINCIPAL COMMUNITY PARTNER



BULLDOGS IN THE COMMUNITY

Highlights from Bulldogs in the Community programs

- School Visits were not permitted by all schools during the pandemic this year and the club are working on alternative ways to reach our schools.
- League Stars was completed by the Karningul School which is a behavioural school that has responded well to learning fundamental skills through the League Stars Program.
- Revive Program (Lighthouse Community Support Charity)
 - a. Launch @ BSG with tour of the high-performance facilities.
 - b. 20 students from various high schools – Belmore Boys, Punchbowl Boys, Canterbury Boys, Kingsgrove North, Bankstown Girls, Moorebank.
 - c. Identity workshop delivered as a representation of the club and our values. Everyone appreciated this presentation and the Bulldogs have been asked to offer this as an ongoing component of youth engagement across our community.
- The club gave our NRL players an opportunity to help feed the homeless at the end of the season and over twenty players and staff volunteered at the Loaves And Fish Restaurant in Ashfield.
- Indigenous Jersey 2020
 - a. A very successful partnership was formulated between the Bulldogs and the indigenous students at Bethlehem College Ashfield to produce a local design for our NRL squad to wear during Indigenous Round.
 - a. Some great outcomes included a content piece on the design through the Bulldogs digital platforms.
- The Bulldogs Inspire Respect Online resource delivery program with Game Development officers will include some of our NRL stars offering a simple message on how to respect yourself and others. This is being worked on this year and will be piloted in Term 1 2021.

BULLDOGS COMMUNITY PILLARS

HEALTH & WELLNESS

COMMUNITY COHESION

Pictured: Adam Elliott and the Bulldogs helping the Bill Crews Foundation



Pictured: Rehms Smith, Marcelo Montoya, Tui Katoa, Ota Ogden, Day Watene-Zelezniak and Joe Stimson

The Directors present their report together with the financial report of Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company) and of the Consolidated entity, being the Company and its controlled entity (Canterbury League Club Limited) for the financial year ended 31 October 2020 and the auditor's report thereon.

1 Directors

The Directors of the Company at any time during or since the end of the financial year are:

Name, qualifications and independence status	Experience, special responsibilities and other directorships
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John Khoury
Chair of the Board
Age 49



Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since February 2018
Chair of the CBJRL Sub Committee since February 2018
Deputy Chairperson of the CBJRL Appeals Committee since February 2019
Chief Technology Officer at Allied Pinnacle since March 2019
GM of Technology, Change Management & Sales Operations at Hills Limited July 2017 - March 2019
2017 Rugby League World Cup community ambassador and SBS media tournament correspondent
Chief Technology Officer at Allied Pinnacle August 2015 - July 2017
National IT Business Platforms & Project Manager at Cater Care December 2014 - August 2015
IT Manager - APAC Region at Zodiac Marine & Pool October 2006 - December 2014
Technical Business Manager at Infotron, Techway and MaxeTrade 1993 – 2006
UNSW (AGSM) Business and Technology, Business and Technology Specialisation
Diploma of Information Technology, Information Technology
Prince2 Project Management
Diploma of Management, Business Administration and Management Advanced Certificate in Logistics and Supply Chain Management
Former CBJRL player, coach and team manager at Greenacre Grasshoppers, St John's Eagles and St Christopher's Panania

Joe Thomas
Deputy Chair of the Board
Age 57



Member of Canterbury Bankstown Bulldogs Rugby League Club Limited
Ambassadors Club – Former Chairman 2007 - 2012
Former player of Canterbury Bankstown Bulldogs Rugby League Club Limited - Premiership Winner 1988
Owner and Director of CEJ Fashion Promotions P/L – Est. Oct 1999

Andrew Robert Gifford
(Appointed 16 October 2020)
Age 54



Director of Canterbury Bankstown Bulldogs Rugby League Club Limited (October 2020 – present)
Member of the Finance, Risk & Audit Sub Committee (March 2018 – present)
Bachelor of Business (B Bus) Accounting CPA
Justice of the Peace
AIM (Australian Institute of Management)
Director of ARG Financial Services Pty Ltd
Director of Australian Surgical Innovations Pty Ltd
30-year recognition Australian Society of CPA's



Pictured: Belmore Sports Ground

1 Directors (continued)

The directors of the Company at any time during or since the end of the financial year are:

Name, qualifications and independence status	Experience, special responsibilities and other directorships
<p>Peter Chanel McMahon (Appointed 16 October 2020) Age 64</p> 	<p>Director of Canterbury Bankstown Bulldogs Rugby League Club Limited (November 2011 to February 2018) (October 2020 – present) Bachelor of Arts (University of Sydney, 1977) Bachelor of Laws (University of Sydney, 1979) Principal of Peter McMahon Advisory (July 2017 – present) Partner, Clayton Utz 1989 to 2017 (including term as National Managing Partner, 2000-2001) Fellow of Australian Property Institute (from 20 May 2015) Leadership in Professional Service Firms, Harvard Business School (USA), 1998 Regional Vice Chair (Asia Pacific) for Real Estate in Lex Mundi (the world's leading association of independent law firms) (2009 - 2014) Chair Elect for Lex Mundi Real Estate (2014 - 2015) Global Chair for Lex Mundi Real Estate (from 8 May 2015 to 1 May 2017) Regional Vice Chair (Asia Pacific) for Agribusiness in Lex Mundi (2011 - 2017) Member of Property Council of Australia Past Chairman of Property Law Reform Alliance and Property Council representative on PLRA Trustee of Committee for the Economic Development of Australia (CEDA) (2000 to 2017) Life Member of University of Sydney Union (since 1979) Foundation Member of Australian Turf Club (formerly being member of both Australian Jockey Club and Sydney Turf Club) Member of Sydney Cricket Ground Trust (since 1985) Director of Canterbury League Club Limited (March 2014 – March 2018) Member of Canterbury League Club Audit & Risk Committee (March 2016 – March 2018) Member of Canterbury League Club Remuneration Committee (March 2015 – March 2018) Member of Canterbury League Club Members Disciplinary Sub Committee (October 2017 – March 2018) Member of Canterbury Bankstown Bulldogs Rugby League Club Limited Finance, Risk & Audit Committee (October 2017 – February 2018) Club Director Training: Director Foundation and Management Collaboration Club Director Training: Finance for Club Boards</p>

<p>Peter Mortimer Age 63</p> 	<p>Player Canterbury Bankstown Bulldogs Rugby League Club Limited 1977 to 1988 Marketing Manager Canterbury Bankstown Bulldogs Rugby League Club Limited 1986 until 1992 Chief Executive Cronulla Sutherland Sharks 1992 - 1993 Founder and owner of Mortimer's Wines Pty Ltd Orange since 1995 Director Canterbury Bankstown Bulldogs Rugby League Club Limited from 2002 to 2004 Director Mortimer's Australian Wines Export division 2016</p>
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Name, qualifications and independence status	Experience, special responsibilities and other directorships
<p>Dimitrios (Jim) Koutsouklakis (Appointed 16 October 2020) Age 40</p> 	<p>Managing Director – Alpha One Advisory; Commercial and Residential Finance Broking Diploma of Finance & Mortgage Broking Management Certificate IV in Finance & Mortgage Broking Member – Mortgage & Finance Association of Australia Senior Manager – ANZ Banking Group (2007 – 2018) Master of Business - Sports Management (Deakin University) Executive Course in Leadership & Negotiation (Harvard School of Law) Diploma in Advanced Insolvency Law & Practice (University of Southern Queensland) Bachelor of Commerce (Macquarie University) Appointed Director of Canterbury League Club Limited in March 2020 Member, Audit & Risk Sub-Committee Member, Member Disciplinary Sub-Committee Mandatory Director Training, Finance for Club Boards 2020 Mandatory Director Training, Director Foundation and Management Collaboration 2020 Member of The Australian Institute of Company Directors Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since October 2020 Chair of Canterbury Bankstown Bulldogs Rugby League Club Limited- Business Development Committee</p>

<p>Adrian Paul Turner (Elected 9 February 2020) Age 46</p> 	<p>Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since February 2020 Member of the Finance, Risk & Audit Sub Committee since April 2020 Member of the CBJRL Sub Committee since October 2020 Over 20 years senior management experience for large corporates across 4 industries (Hospitality, Financial Services, Utilities & Transport) Senior Manager Client Engagement at Transport for NSW since February 2019 Associate Member Governance Institute of Australia (AGIA) since 2019 Member of Director Institute since 2013 Master of Business Administration - MGSM (MBA) Master of Management – MGSM (MMgt) Post Graduate Diploma of Management – MGSM (PGDipMgt) Certificate Corporate Governance & Risk Management – GIA</p>
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<p>John Ballesty (Resigned 6 October 2020) Age 75</p> 	<p>Deputy Chair of the Canterbury Bankstown Bulldogs Rugby League Club from 11 February 2018 to 6 October 2020 Director of Canterbury League Club from March 2018 - present CEO Canterbury League Club – 1982 - 2011 Mandatory Director Training, Finance for Club Boards 2018 Mandatory Director Training, Director Foundation and Management Collaboration 2018</p>
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1 Directors (continued)

The directors of the Company at any time during or since the end of the financial year are:

Name, qualifications and independence status	Experience, special responsibilities and other directorships
<p>Lynne Anderson (Resigned 6 October 2020) Age 65</p> 	<p>Chair of the Canterbury Bankstown Bulldogs Rugby League Club from 11 February 2018 to 6 October 2020 Chief Executive Officer of the Australian Paralympic Committee since August 2015 Anderson Holdings Pty Ltd (Director and Secretary) Australian International Military Games (Invictus) (Director) Museum of Applied Arts and Sciences (MAAS) (Director) Marketing Manager for Canterbury Bankstown Bulldogs Rugby League Club Limited - 1993-1997 Director of the Australian International Military Games since April 2016 Former Deputy Chair of the Parramatta Stadium Trust, Director of 2002 Melbourne World Masters Games, Camp Quality, Gold Coast Titans NRL Club and Museum of Applied Arts and Sciences.</p>
<p>Paul Anthony Dunn (Resigned 6 October 2020) Age 57</p> 	<p>Director of Canterbury Bankstown Bulldogs Rugby League Club Limited from 11 February 2018 to 6 October 2020. Previously a Director from 17 February 2008 to 9 February 2014 Self Employed Business Coach/Consultant Director of Belief First Pty Ltd Director of Global Tech Australia Pty Ltd Director of Fuel Flow International Pty Ltd Director of Ciinch Pty Ltd Director of Australian Associated Tank Farms Pty Ltd Bachelor of Business (Accounting) Master of Business Administration (MBA) in Sports Management Chairman of Canterbury League Club Limited, September 2020 to present Director of Canterbury League Club Limited since March 21, 2018 Member, Growth and Innovation Committee since January 2019 Member, Remuneration Sub-Committee since March 2018 Member, Audit & Risk Sub-Committee since March 2018 Director, Canterbury Bankstown Bulldogs Rugby League Club Limited February 2008 to February 2014 and February 2018 to October 6, 2020 Member of Canterbury Bankstown Bulldogs Rugby League Club Limited's Ambassadors Club – Former Chairman 2013-2015 Former Player of Canterbury Bankstown Bulldogs Rugby League Club Limited – Premiership winner in 1988 – Clive Churchill Medal recipient ClubsNSW Governance Refresher Training 2018 Australian Sports Medal Former Director of Men of League Foundation 2005-2008 Former Director of Rugby League Players Association Club Director Training: Director Foundation and Management Collaboration Club Director Training: Finance for Club Boards RPL Member of The Australian Institute of Company Directors</p>

Name, qualifications and independence status	Experience, special responsibilities and other directorships
<p>Mr Stephen Charles Mortimer (OAM) (Resigned 9 February 2020) Age 64</p> 	<p>Director of Canterbury Bankstown Bulldogs Rugby League Club Limited from 9 October 2017 to 9 February 2020 Director of Steve Mortimer Marketing & Promotions Pty Limited since 1984 Founder and Managing Director of Australian Shuffleboard Pty Limited 1989 - 2002 Australian Shuffleboard relaunched under SMMP Pty Ltd in 2015 The Athletes Foot Shop (Bankstown & Roselands) Franchisee 1984-1988 Canterbury Bankstown Bulldogs Rugby League Club Limited, CEO 2002-2004 Director of ANZ Stadium Club Berries/Bulldogs Rugby League Football Club player 1976-1988 Played in 6 NRL Grand Finals for Canterbury Bankstown Bulldogs Rugby League Club Limited 4 Grand Final Premierships 1980, 1988, Captain of Bulldogs Premiers 1984, 1985 Represented Australia 1982-1985 (9 tests) Captained NSW to first State of Origin series win 1985 Voted as one of the 100 greatest ARL players in 2008 celebrating the "Centenary of Rugby League" Life Member of the Canterbury Bankstown Bulldogs Rugby League Club Limited since 1988 Life Member of Canterbury League Club Limited since 2013 Patron, Newhaven Farm (Intellectual Disability Support Service) Member, ClubGRANTS Sub-Committee since February 2011 Director of Canterbury League Club Limited since 1 January 2003 Corporate Governance Training 2012 ClubsNSW Governance Refresher Training 2016 Max Employment Ambassador</p>

2 Company secretary

Mr Andrew Hill (the Company's Chief Executive Officer) was appointed as Company Secretary on 11 December 2017 and remained in the position for the entirety of the year.

3 Directors' meetings

The number of directors' meetings held (including meetings of committees of directors) and attendance by each of the directors of the Company during the financial year were as follows:

Director	Board Meetings		Finance, Risk & Audit Committee Meetings	
	A	B	A	B
L Anderson	14	14	2	2
J Ballesty	14	14	-	-
P Dunn	14	14	-	-
S Mortimer	1	3	-	-
J Khoury	15	15	-	-
J Thomas	15	15	-	-
P Mortimer	15	15	-	-
A Turner	12	12	2	2
A Gifford	1	1	2	2
P McMahon	1	1	-	-
D Koutsouklakis	1	1	-	-
T Johnston*	-	-	1	2

A - Number of meetings attended **B** - Number of meetings held during the time the director held office during the year

(*) - Denotes external advisory committee members who are not directors

4 Company strategy, objectives and principal activities

Company strategy and objectives

Vision: Bulldogs, the family club that unites and inspires.

Values: Tough, Resilient, Family,

Mission Objectives:

1. Deliver an innovative football program that delivers consistent, unmatched on field success and nurtures local talent.
2. Leverage 'the Bulldogs effect' to support harmony and social change.
3. Set the benchmark for the game day and fan experience.
4. Maximise the Bulldogs strong brand and the commercialisation of assets.
5. Build a resilient organisation to protect and grow the Bulldogs' legacy.

Principal activities

The principal activities of the Consolidated entity during the course of the financial year were the operation of registered clubs and the promotion of rugby league.

There were no significant changes in the nature of the activities of the Consolidated entity during the year.

5 Operating and financial review and performance measurement

Overview of the consolidated group

The earnings before depreciation, grants, net finance cost and tax of the Consolidated entity for the year ended 31 October 2020 was \$19,924,511 (2019: \$12,925,559). The profit after tax of the Consolidated entity for the year ended 31 October 2020 was \$4,449,829 (2019: loss of \$4,474,518).

Overview of the Controlled entity

The earnings before depreciation, grants, net finance cost and tax of the Controlled entity for the year ended 31 October 2020 was \$18,989,107 (2019: \$17,611,123). The profit after tax of the Controlled entity for the year ended 31 October 2020 was \$1,529,200 (2019: loss of \$3,951,558).

Overview of the Company

The profit after tax of the Company for the year ended 31 October 2020 was \$2,918,964 (2019: loss of \$446,322).

Performance measurement

The Consolidated entity's financial performance is continually measured against internally set Key Performance Indicators (KPIs) in core business activities including commercial revenues and football operations.

Industry benchmarks, past performance and current economic conditions are also used when setting internal KPIs

Coronavirus COVID-19

The significance of the economic and financial impacts from the downturn in trade and the related quarantine and isolation practices resulting from COVID-19 is unprecedented.

Controlled entity

On 23 March 2020 registered clubs in NSW were forced to close by a Health Order of the NSW Government. During the closure, the Controlled entity sought to mitigate the financial and earnings impacts through a range of actions including: deferring payments in consultation with its creditors, reducing operating and capital expenditure, reduced hours (salaries) of all staff, and accessing the Federal Government's Job Keeper scheme. Subsequent amendments to the Health Order permitted reopening from 1st June 2020, this was subject to capacity restrictions and social distancing rules. The Controlled entity employed a Covid Safety Manager to oversee the increased compliance responsibility and costs brought by the ongoing changes to the NSW Health Orders. The Controlled entity has continued to operate limited services and facilities since 1st June 2020 including a reduction in the number of gaming machines, which has impacted revenue. The Controlled entity is committed to prioritising the health, safety and wellbeing of its people, partners, customers and the community.

Company

The Company was and remains well placed to deal with the challenges posted by COVID-19 due to its strong member base and balance sheet. The onset of the pandemic resulted in a shortened NRL competition in the 2020 financial year, impacting the number of games played as well as the crowd numbers in attendance. As a result of this, the Company experienced a decline in revenue from services and the sale of goods, however, the Company has acted swiftly in implementing cost control measures and accessing government subsidies. The situation is continuously evolving and is dependent on measures imposed by the government and relevant regulatory authorities which are outside of the Company's control and the effects of which are far reaching in Australia and globally.

6 Membership

The Company is a Company limited by guarantee and without share capital. The numbers of members as at 31 October 2020 were 1,745 (2019: 1,403). In accordance with the Constitution of the Company, every member of the Company undertakes to contribute an amount limited to \$10 per member in the event of the winding up of the Company during the time that he or she is a member or within one year thereafter. Total amount that members are liable as at 31 October 2020 is \$17,450 (2019: \$14,030).

7 Likely future developments

Further information about likely future developments in the operations of the Consolidated entity and the expected results of those operations in future financial years has not been included in this report because disclosure of the information would be likely to result in unreasonable prejudice to the Consolidated entity.

8 Events subsequent to reporting date

There has not arisen in the interval between the end of the financial period and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors of the Company and Controlled entity, to affect significantly the operations of the Consolidated entity, the results of those operations, or the state of affairs of the Consolidated entity, in future financial years.

9 Lead auditor's independence declaration

The Lead auditor's independence declaration under S307C is set out on page 52 and forms part of the directors' report for financial year ended 31 October 2020.

This report is made in accordance with a resolution of the Directors:



John Khoury

Chairman of Board of Directors

Dated at Belmore this 17th day of December 2020



Lead Auditor's Independence Declaration under Section 307C of the Corporations Act 2001

To: the directors of Canterbury Bankstown Bulldogs Rugby League Club Limited

I declare that, to the best of my knowledge and belief, in relation to the audit for the financial year ended 31 October 2020, there have been:

- no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- no contraventions of any applicable code of professional conduct in relation to the audit.

Cameron Roan
Partner
Sydney

17 December 2020

For the year ended 31 October 2020

In AUD	Note	Consolidated		Company	
		2020	2019	2020	2019
Continuing Operations					
Revenue	4 (a)	88,115,559	109,839,496	22,506,861	28,259,502
Other income	4 (b)	8,726,975	503,643	2,329,000	-
Net gain arising from changes in the fair value of investment property	11	119,389	-	-	-
Gain on disposal of non-current assets		69,506	197,446	-	-
Changes in inventories		403,161	50,765	275,443	(2,061)
Materials and consumables used		(4,027,965)	(6,103,574)	(1,065,387)	(1,293,445)
Poker machine licences and taxes		(16,346,665)	(19,959,510)	-	-
Personnel expenses	5	(40,488,081)	(48,519,267)	(16,933,091)	(20,362,744)
Property expenses		(4,955,903)	(6,052,996)	(591,127)	(825,090)
Members' amenities expense		(2,371,286)	(4,015,675)	-	-
Donations and sponsorships		(512,132)	(853,337)	-	-
Security expense		(155,111)	(147,022)	-	-
Repairs and maintenance		(2,910,463)	(3,810,480)	(115,517)	(150,404)
Consulting and professional fees		(789,393)	(775,886)	(151,501)	(192,175)
Other expenses		(3,168,352)	(3,769,451)	(1,021,642)	(1,396,285)
Hospitality and promotional expenses		(360,588)	(1,138,452)	(416,827)	(1,271,084)
Game day and on field expenses		(1,424,140)	(2,520,141)	(1,424,140)	(2,520,141)
Earnings before depreciation, grants paid, net finance cost and income tax		19,924,511	12,925,559	3,392,072	246,073
Depreciation expense		(13,877,263)	(15,309,771)	(424,726)	(388,700)
Sponsorship and grant expenses		(166,667)	(712,500)	-	(287,500)
Results from operating activities		5,880,581	(3,096,712)	2,967,346	(430,127)
Finance income	6	951	7,813	79	5,271
Finance cost	6	(936,692)	(1,513,708)	(48,461)	(21,466)
Net finance cost	6	(935,741)	(1,505,895)	(48,382)	(16,195)
Profit/(loss) before income tax		4,944,840	(4,602,607)	2,918,964	(446,322)
Tax benefit/(expense)	7	(495,011)	128,089	-	-
Profit/(loss) from continuing operations		4,449,829	(4,474,518)	2,918,964	(446,322)
Other comprehensive income, net of tax		-	-	-	-
Total comprehensive (loss)/income for the year		4,449,829	(4,474,518)	2,918,964	(446,322)

The notes on pages 57 to 75 are an integral part of these consolidated financial statements.

STATEMENT OF FINANCIAL POSITION

For the year ended 31 October 2020

In AUD	Note	Consolidated		Company	
		2020	2019	2020	2019
Assets					
Cash on hand and at bank	8	19,622,537	3,936,525	4,390,031	2,568
Trade and other receivables	9	620,323	506,127	583,485	589,614
Inventories	10	1,125,400	1,528,561	172,306	447,749
Prepayments		323,955	753,141	33,999	205,208
Total current assets		21,692,215	6,724,354	5,179,821	1,245,139
Trade and other receivables	9	106,907	134,690	106,907	134,690
Investment property	11	13,725,000	13,605,611	-	-
Deferred tax assets	12	485,252	980,263	-	-
Property, plant and equipment	13	195,934,969	206,829,854	1,659,954	1,910,787
Intangible assets	15	6,217,682	6,217,682	-	-
Right of use asset	20	2,185,177	2,641,618	718,539	760,320
Total non-current assets		218,654,987	230,409,718	2,485,400	2,805,797
Total assets		240,347,202	237,134,072	7,665,221	4,050,936
Liabilities					
Bank overdraft	8	-	1,258,737	-	1,258,737
Trade and other payables	16	20,469,405	11,811,581	5,263,279	2,980,745
Provisions	17	253,795	288,902	-	-
Loans and borrowings	18	11,753	40,271,753	11,753	11,753
Employee benefits	19	3,088,569	3,564,667	183,539	365,651
Lease liabilities	20	450,641	469,862	44,042	77,013
Current tax payable		72,377	72,377	-	-
Total current liabilities		24,346,540	57,737,879	5,502,613	4,693,899
Trade and other payables	16	1,081,117	1,200,000	1,081,117	1,200,000
Loans and borrowings	18	32,664,832	64,832	64,832	64,832
Employee benefits	19	220,947	183,106	18,549	-
Provisions	17	2,000	2,000	2,000	2,000
Lease liabilities	20	1,885,052	2,249,370	814,600	827,659
Total non-current liabilities		35,853,948	3,699,308	1,981,098	2,094,491
Total liabilities		60,200,488	61,437,187	7,483,711	6,788,390
Net assets/(liabilities)		180,146,714	175,696,885	181,510	(2,737,454)
Members' funds					
Amalgamation reserve		12,901,167	12,901,167	-	-
Retained earnings/(Accumulated losses)		167,245,547	162,795,718	181,510	(2,737,454)
Total members' funds		180,146,714	175,696,885	181,510	(2,737,454)

The notes on pages 57 to 75 are an integral part of these consolidated financial statements.

STATEMENT OF CHANGES IN MEMBERS' FUNDS

For the year ended 31 October 2020

In AUD	Note	Consolidated		
		Amalgamation reserve	Retained earnings	Total members' funds
Balance at 1 November 2018		12,901,167	167,270,236	180,171,403
Profit for the year		-	(4,474,518)	(4,474,518)
Other comprehensive income, net of tax		-	-	-
Total comprehensive income for the year		-	(4,474,518)	(4,474,518)
Balance at 31 October 2019		12,901,167	162,795,718	175,696,885
Balance at 1 November 2019		12,901,167	162,795,718	175,696,885
Profit for the year		-	4,449,829	4,449,829
Other comprehensive income, net of tax		-	-	-
Total comprehensive income for the year		-	4,449,829	4,449,829
Balance at 31 October 2020		12,901,167	167,245,547	180,146,714

In AUD	Note	Company		
		Amalgamation reserve	Retained earnings	Total members' funds
Balance at 1 November 2018		-	(2,291,132)	(2,291,132)
Loss for the year		-	(446,322)	(446,322)
Other comprehensive income, net of tax		-	-	-
Total comprehensive loss for the year		-	(446,322)	(446,322)
Balance at 31 October 2019		-	(2,737,454)	(2,737,454)
Balance at 1 November 2019		-	(2,737,454)	(2,737,454)
Profit for the year		-	2,918,964	2,918,964
Other comprehensive income, net of tax		-	-	-
Total comprehensive loss for the year		-	2,918,964	2,918,964
Balance at 31 October 2020		-	181,510	181,510

The notes on pages 57 to 75 are an integral part of these consolidated financial statements.

STATEMENT OF CASH FLOWS

For the year ended 31 October 2020

In AUD		Consolidated		Company	
Cash flows from operating activities	Note	2020	2019	2020	2019
Cash receipts from customers, sponsors and fund providers and government		106,440,374	121,370,136	27,120,459	30,918,454
Cash paid to suppliers and employees		(78,059,914)	(109,631,442)	(21,247,735)	(32,099,625)
Cash generated from operations		28,380,460	11,738,694	5,872,724	(1,181,171)
Interest paid	6	(936,692)	(1,465,862)	(48,461)	(5,508)
Income tax received		-	121,765	-	-
Interest received	6	951	7,813	79	5,271
Net cash from/(used in) operating activities		27,444,719	10,402,410	5,824,342	(1,181,408)
Cash flows from investing activities					
Proceeds from sale of property, plant and equipment		228,788	346,486	-	-
Acquisition of property, plant and equipment	13	(2,685,219)	(5,521,849)	(132,112)	(166,573)
Acquisition of investment property	11	-	(30,611)	-	-
Net cash used in investing activities		(2,456,431)	(5,205,974)	(132,112)	(166,573)
Cash flows from financing activities					
Payments of lease liabilities		(383,539)	(360,374)	(46,030)	(50,849)
Repayment of borrowings		(40,260,000)	(7,758,860)	-	-
Proceeds from borrowings		32,600,000	-	-	-
Net cash (used in)/from financing activities		(8,043,539)	(8,119,234)	(46,030)	(50,849)
Net increase/(decrease) in cash and cash equivalents		16,944,749	(2,922,798)	5,646,200	(1,398,830)
Cash and cash equivalents at beginning of year		2,677,788	5,600,586	(1,256,169)	142,661
Cash and cash equivalents at end of year	8	19,622,537	2,677,788	4,390,031	(1,256,169)

The notes on pages 57 to 75 are an integral part of these consolidated financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

1 Reporting entity

Canterbury Bankstown Bulldogs Rugby League Club Limited (the "Company") is a company incorporated and domiciled in Australia. The consolidated financial statements of the Company as at and for the year ended 31 October 2020 comprise the Company and its controlled entity (Canterbury League Club Limited) (together referred to as the 'Consolidated entity' and individually as 'Controlled entity').

The Company is a Company limited by guarantee and without share capital. In accordance with the Constitution of the Company, every member of the Company undertakes to contribute an amount limited to \$10 per member in the event of the winding up of the Company during the time that he or she is a member or within one year thereafter.

The Consolidated entity is a not-for-profit entity and is primarily involved in the operation of registered clubs and the promotion of rugby league.

2 Basis of preparation

(a) Statement of compliance

In the opinion of the Directors, the Consolidated entity and the Company are not publicly accountable. The financial statements of the Consolidated entity and the Company are Tier 2 general purpose financial statements which have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements (AASB-RDRs) adopted by the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. These financial statements comply with Australian Accounting Standards - Reduced Disclosure Requirements.

ASIC Class Order 10/654 Inclusion of parent entity financial statements in financial reports has been applied to permit the inclusion of parent entity financial statements in this consolidated financial report.

The financial statements were approved by the Board of Directors on 17 December 2020.

(b) Basis of measurement

These consolidated financial statements have been prepared on the historical cost basis, except for investment property which is measured at fair value.

(c) Functional and presentation currency

These consolidated financial statements are presented in Australian dollars, which is also the Consolidated entity's functional currency.

(d) Use of estimates and judgements

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment within the next financial year are included in the following notes:

- Note 11 Investment property
- Note 13 Property, plant and equipment
- Note 15 Intangible assets
- Note 16 Trade and other payables
- Note 20 Leases
- Note 22 Contingent assets and contingent liabilities

(e) Going concern

The financial statements of the Company and its Controlled entity have been prepared on the going concern basis of accounting, which assumes the continuity of normal business activities and the realisation of assets and settlement of liabilities in the ordinary course of business.

(i) Company

The Company has reported a working capital deficiency of \$322,792 (2019: \$3,448,760) as at 31 October 2020. Notwithstanding the above, the Directors believe the going concern assumption is appropriate given:

- The Controlled entity has committed grant funding to the Company for the year ending 31 October 2021 of \$5,880,000;
- The Company has an unutilised overdraft facility of \$1,500,000 available from Commonwealth Bank of Australia; and

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

2 Basis of preparation

- In addition to the committed funding above, the Controlled entity has undertaken to continue to provide such financial and other support that the Directors determine, is within its capacity and that is necessary (including grants or loans) to the Company for at least the next twelve months from the date of approval of the Company's financial statements for the year ended 31 October 2020 to enable the Company to continue to trade and to meet its financial obligations and be able to pay its debts as and when they become due and payable.
- After considering the above, the Directors consider that the Company will be able to continue to fulfil all obligations as and when they fall due for the foreseeable future, being at least one year from the date of approval of these financial statements, and accordingly, that the Company's financial statements should be prepared on a going concern basis.

(ii) Controlled entity

As at 31 October 2020, the Controlled entity recorded a net working capital deficiency of \$2,331,533 (2019: \$47,563,100) and net assets of \$179,965,204 (2019: \$178,436,004). The Controlled entity recorded a net profit for the year of \$1,529,200 (2019: loss of \$3,951,558) and positive operating cash flows of \$21,620,377 (2019: \$11,482,766).

The Directors have prepared the cash flow forecasts for the 13 months post year end date of 31 October 2020 (1 November 2020 to 30 November 2021) and are comfortable that the Controlled entity will be able to meet its financial obligations as and when they fall due. Accordingly, the Directors have prepared the financial report on a going concern basis in the belief that the Controlled entity will realise its assets and settle its liabilities and commitments in the normal course of business and for at least the amounts stated in the financial report.

3 Significant accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these consolidated financial statements, except for the adoption of new accounting standards.

(a) Basis of consolidation

(i) Subsidiaries

Subsidiaries are entities controlled by the Consolidated entity. Control exists when the Consolidated entity has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that currently are exercisable are taken into account. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases. The accounting policies of subsidiaries have been changed when necessary to align them with the policies adopted by the Consolidated entity.

(ii) Transactions eliminated on consolidation

Intra-group balances, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements.

(iii) Amalgamation reserve

An amalgamation reserve in members' funds is utilised for amalgamations with other registered clubs. The amount presented is equal to the fair value of the net assets of the club acquired at the date of acquisition. The individual assets and liabilities acquired are presented in the consolidated statement of financial position. This policy is effective for amalgamations occurring after 1 November 2010.

(b) Financial instruments

(i) Recognition and derecognition

Financial assets and financial liabilities are recognised when the Consolidated entity becomes a party to the contractual provision of a financial instrument.

Financial assets are derecognised when the contractual rights to the cash flows from the financial assets expire, or when the financial asset and substantially all the risks and rewards are transferred.

A financial liability is derecognised when it is extinguished, discharged, cancelled or expires.

Loans and receivables comprise cash and trade and other receivables and call deposits with maturities greater than three months from the acquisition date that are subject to an insignificant risk of changes in their fair value.

(ii) Classification and measurement of financial assets

Financial assets are classified according to their business model and the characteristics of their contractual cash flows. Except for those receivables that do not contain a significant financing component and are measured at the transaction price, all financial assets are initially measured at fair value adjusted for transactions costs (where applicable).

(iii) Subsequent measurement of financial assets

For the purpose of subsequent measurement, financial assets, other than those designated and effective as hedging instruments, are classified into the following four categories:

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

- Financial assets at fair value through profit or loss (FVTPL);
- Financial assets at amortised cost;
- Debt instruments at fair value through other comprehensive income (FVTOCI); and
- Equity Instruments at FVTOCI.

Financial assets are not reclassified subsequent to their initial recognition unless the Consolidated entity changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

All income and expenses relating to financial assets that are recognised in profit or loss are presented within finance income and finance expenses, except for impairment of trade receivables which is presented within other expenses.

Financial assets with contractual cash flows representing solely payments of principal and interest and held within a business model of 'hold to collect' contractual cash flows are accounted for at amortised cost using the effective interest method.

Financial assets at amortised costs comprise of cash at bank and trade and other receivables. There are no financial assets classified under the FVPTL, debt instruments at FVTOCI and equity instruments at FVTOCI categories.

(iv) Classification and measurement of financial liabilities

Financial liabilities are initially measured at fair value, and, where applicable, adjusted for transaction costs unless the Consolidated entity designated a financial liability at fair value through profit or loss.

Subsequently, financial liabilities are measured at amortised cost using the effective interest method except for derivatives and financial liabilities designated at FVPL, which are carried subsequently at fair value with gains or losses recognised in profit or loss (other than derivative financial instruments that are designated and effective as hedging instruments).

(c) Property, plant and equipment

(i) Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Any gains and losses on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

(ii) Subsequent costs

Subsequent expenditure is capitalised only when it is probable that the future economic benefits associated with the expenditure will flow to the Consolidated entity. Ongoing repairs and maintenance are expensed as incurred.

(iii) Depreciation

Depreciation is calculated over the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value.

Depreciation is recognised in profit or loss over the estimated useful lives of each part of an item of property, plant and equipment, since this most closely reflects the expected pattern of consumption of the future economic benefits embodied in the asset. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Consolidated entity will obtain ownership by the end of the lease term. Land is not depreciated.

	Depreciation rates	Depreciation methods
Leasehold improvements	33.30%	Straight line
Buildings	2.50%	Straight line
Furniture and fittings, plant and equipment	10 - 40%	Diminishing value
Poker machines	20 - 40%	Diminishing value
Assets under lease/hire purchase	25%	Straight line

The depreciation methods and estimated depreciation rates for the current and comparative periods are as follows:

Depreciation methods, useful lives and residual values are reviewed at each financial year-end and adjusted if appropriate.

- Land is not depreciated.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

3 Significant accounting policies (continued)

(d) Intangible assets

Poker machine entitlements

Poker machine entitlements have infinite useful lives given they have no expiry date. They are measured at cost less accumulated impairment losses. Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognised in profit or loss as incurred. Poker machine entitlements have indefinite useful lives as they have no expiry date. Accordingly, such intangible assets are not amortised but are systematically tested for impairment at each reporting date.

(e) Investment property

Investment property is property held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes. Investment property is measured at cost on initial recognition and subsequently at fair value with any change therein recognised in profit or loss. Cost includes expenditure that is directly attributable to the acquisition of the investment property.

When the use of a property changes such that it is reclassified as property, plant and equipment, its fair value at the date of reclassification becomes its cost for subsequent accounting.

(f) Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventories is based on the first-in first-out principle, and includes expenditure incurred in acquiring the inventories and other costs incurred in bringing them to their existing location and condition.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

(g) Impairment

(i) Non-derivatives financial assets

The Consolidated entity recognises loss allowances for Expected credit losses (ECL) on financial assets measured at amortised cost.

The Consolidated entity measures loss allowances for cash at bank balances as 12-month ECL as credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECL, the Consolidated entity considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Consolidated entity's historical experience and informed credit assessment and including forward-looking information.

The Consolidated entity considers cash balance to have low credit risk when its credit risk rating is equivalent to the globally understood definition of "investment grade". The Consolidated entity considers this to be Baa3 or a higher rating per Moody's or BBB- or higher per Standards and Poor's.

12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months).

The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.

Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flow due to the entity in accordance with the contract and the cash flows that the Company expects to receive).

ECLs are discounted at the effective interest rate of the financial asset.

At each reporting date, the Consolidated entity assesses whether financial assets carried at amortised cost are credit impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Presentation of allowance for ECL in the statement of financial position

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

Trade and other receivables

A provision for impairment of trade receivables is established when there is objective evidence that the Consolidated entity will not be able to collect all amounts due according to the original terms of the receivables. Provision is raised on a specific debtor as well as on a collective basis. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments are considered indicators that a specific debtor balance is impaired. The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in profit or loss. When a receivable is uncollectable, it is written off against the allowance for receivables. Subsequent recoveries of amounts previously written off are credited against profit or loss.

(ii) Non-financial assets

At each reporting date, the Consolidated entity reviews the carrying amounts of its non-financial assets (other than investment property, inventories and deferred tax assets) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs.

The recoverable amount of asset of CGU is the greater of its value in use and its fair value less costs to sell. Value in use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risk specific to the asset or CGU.

An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its recoverable amount.

Impairment losses are recognised in profit or loss. They are allocated to the carrying amounts of the assets in the CGU on a pro rata basis.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

(h) Employee benefits

(i) Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution plans are recognised as an employee benefit expense in profit or loss in the periods during which services are rendered by employees.

(ii) Other long-term employee benefits

The Consolidated entity's net obligation in respect of long-term employee benefits other than defined benefit plans is the amount of future benefit that employees have earned in return for their service in the current and prior periods plus related on-costs; that benefit is discounted to determine its present value, and the fair value of any related assets is deducted. The discount rate is the yield at the reporting date on government bonds that have maturity dates approximating the terms of the Consolidated entity's obligations.

(iii) Short-term benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

(i) Provisions

A provision is recognised if, as a result of a past event, the Consolidated entity has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

The Consolidated entity operates a loyalty program where customers accumulate points for dollars spent. The provision represents the current estimate of future cash outflows that will result from future redemption of unredeemed points as at year end.

Make good provision

In accordance with the Consolidated entity's leases of premises, the Consolidated entity must restore leased premises to their original condition. Because of the long-term nature of the liability, the greatest uncertainty in estimating the provision is the costs that will ultimately be incurred.

The provision is the best estimate of the present value of the expenditure required to settle the make good obligation at the reporting date, based on current market conditions. Future restoration costs are reviewed annually and any changes are reflected in the present value of the make good provision at the end of the reporting period.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

3 Significant accounting policies (continued)

(j) Revenue

Provision of services

Revenue from the provision of services includes sponsorship and corporate hospitality, membership subscriptions, merchandise royalties and commissions. Revenue from the provision of services is recognised in the period over which the Consolidated entity satisfies its performance obligations or series of performance obligations to its customers. Revenue is recognised to the extent that recovery of the contract consideration is considered probable and the amount of revenue can be measured reliably. Revenue is deferred to the extent that the Consolidated entity has not met its performance obligations to its customers. Revenue is recognised using the output method under the terms of each contractual arrangement with customers.

Gaming revenue

Revenue from gaming is recognised at a point-in-time being the net difference between gaming wins and losses for the day and is recognised at the close of business each day.

Food and beverage revenue

Food and beverage revenue is recognised at the point in time the goods are provided and payment is collected.

Function and other revenues

Function and other revenues are recognised at the point in time services are performed.

Jobkeeper government grant

Jobkeeper government grant revenue is recognised on a gross basis when there is reasonable assurance that the Consolidated entity is able to comply with the conditions attached to the program, receipt of monies is considered probable and related employee expenses are incurred.

Commissions

When the Consolidated entity acts in the capacity of an agent rather than as the principal in a transaction, the revenue recognised is the net amount of commission made by the Consolidated entity.

Grant revenue

Grants are initially recognised as deferred income at fair value if there is reasonable assurance that the grants will be received, and that the Consolidated entity will satisfy the performance obligations associated with the grant. Grant revenue is recognised on a systematic basis over the period to which the grant relates.

(k) Finance income and finance costs

Finance income comprises interest income on cash and cash equivalents. Interest income is recognised as it accrues in profit or loss, using the effective interest method.

Finance costs comprise interest expense on loans and borrowings. Borrowing costs that are not directly attributable to the acquisition, construction or productions of a qualifying asset are recognised in profit or loss using the effective interest method.

(l) Taxation

(i) Company

The Company is exempt from income tax under Taxation Ruling 97/22 as the Company is regarded as being established for the encouragement of a game and sport.

(ii) Consolidated entity

a) Current tax

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

b) Deferred tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

The measurement of deferred tax reflects the tax consequences that could follow the manner in which the Consolidated entity expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted by the reporting date.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

A deferred tax asset is recognised for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

c) Tax exposure

In determining the amount of current and deferred tax the Consolidated entity takes into account the impact of uncertain tax positions and whether additional taxes and interest may be due. This assessment relies on estimates and assumptions and may involve a series of judgements about future events. New information may become available that causes the Consolidated entity to change its judgement regarding the adequacy of existing tax liabilities; such changes to tax liabilities will impact tax expense in the period that such a determination is made.

(m) Goods and services tax

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the Australian Taxation Office (ATO) is included as a current asset or liability in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

(n) Leases

At inception of a contract, the Consolidated entity assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Consolidated entity assesses whether:

- the contract involves the use of an identified asset – this may be specified explicitly or implicitly, and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the supplier has a substantive substitution right, then the asset is not identified;
- the Consolidated entity has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and
- the Consolidated entity has the right to direct the use of the asset. The Consolidated entity has this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used. In rare cases where the decision about how and for what purpose the asset is used is predetermined, the Consolidated entity has the right to direct the use of the asset if either:
 - the Consolidated entity has the right to operate the asset; or
 - the Consolidated entity designed the asset in a way that predetermines how and for what purpose it will be used.

At inception or on reassessment of a contract that contains a lease component, the Consolidated entity allocates the consideration in the contract to each lease component on the basis of their relative stand-alone prices.

For contracts entered into before, the Consolidated entity determined whether the arrangement was or contained a lease based on the assessment of whether:

- fulfilment of the arrangement was dependent on the use of a specific asset or assets; and
- the arrangement had conveyed a right to use the asset. An arrangement conveyed the right to use the asset if one of the following was met:
 - i. the purchaser had the ability or right to operate the asset while obtaining or controlling more than an insignificant amount of the output;
 - ii. the purchaser had the ability or right to control physical access to the asset while obtaining or controlling more than an insignificant amount of the output; or
 - iii. facts and circumstances indicated that it was remote that other parties would take more than an insignificant amount of the output, and the price per unit was neither fixed per unit of output nor equal to the current market price per unit of output.

(i) As a lessee

The Consolidated entity recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date and plus any initial direct costs incurred.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of right-of-use assets are determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

3 Significant accounting policies (continued)

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, and the Consolidated entity's incremental borrowing rate. Generally, the Consolidated entity uses its incremental borrowing rate as the discount rate.

Lease payment included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date; and
- lease payments in an optional renewal period if the Consolidated entity is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Consolidated entity is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Controlled entity's estimate of the amount expected to be payable under a residual value guarantee, or if the Controlled entity changes its assessment of whether it will exercise a purchase, extension or termination option.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero. The Consolidated entity presents right-of-use assets and lease liabilities separately in the statement of financial position.

(ii) As a lessor

When the Consolidated entity acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. To classify each lease, the Consolidated entity makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Consolidated entity considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

The Consolidated entity recognises lease payments received under operating leases as income on a straight line basis over the lease term as part of "other revenue".

The accounting policies applicable to the Consolidated entity as a lessor in the comparative period were not different from AASB 16.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

4 (a) Revenue <i>In AUD</i>	Consolidated		Company	
	2020	2019	2020	2019
Revenue from catering	5,650,556	9,636,255	-	-
Redemption of complimentary & discounted food	(1,874,503)	(3,046,885)	-	-
	3,776,053	6,589,370	-	-
Revenue from beverages	3,720,728	5,522,673	-	-
Redemption of complimentary & discounted drinks	(2,048,928)	(2,490,550)	-	-
	1,671,800	3,032,123	-	-
Revenue from gaming	61,466,208	74,566,110	-	-
Loyalty points issued	(1,025,342)	(1,331,623)	-	-
	60,440,866	73,234,487	-	-
Revenue from fitness centre	1,544,751	2,159,531	-	-
Revenue from functions	504,039	1,540,852	3,105	411,924
Subscriptions and joining fees	207,810	218,493	25,668	11,698
Sponsorship and corporate partnership revenue	3,585,291	5,637,953	3,685,291	5,737,953
Commissions revenue	113,040	183,761	-	-
Season tickets and gate receipts	879,267	2,194,752	879,267	2,194,752
Other revenue	673,636	1,029,609	736,191	1,029,609
Grant revenue	14,393,490	13,296,375	16,851,823	18,151,375
Merchandise sales and royalties	325,516	722,190	325,516	722,191
	88,115,559	109,839,496	22,506,861	28,259,502

4 (b) Other Income <i>In AUD</i>	Consolidated		Company	
	2020	2019	2020	2019
Government grants received - Job Keeper	8,368,000	-	2,329,000	-
Rent received	272,517	423,738	-	-
Sundry Income	86,458	79,905	-	-
	8,726,975	503,643	2,329,000	-

5 Personnel expenses <i>In AUD</i>	Consolidated		Company	
	2020	2019	2020	2019
Wages and salaries	32,136,936	37,785,429	14,312,958	17,091,227
Other associated personnel expenses	5,847,770	7,309,975	1,616,932	1,942,055
Contributions to defined contribution plans	2,503,375	3,423,863	1,003,201	1,329,462
	40,488,081	48,519,267	16,933,091	20,362,744

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

6 Finance income and finance costs	Consolidated		Company	
	2020	2019	2020	2019
<i>In AUD</i>				
Interest income	951	7,813	79	5,271
Finance income	951	7,813	79	5,271
Interest expense – bank loans	(828,293)	(1,460,797)	-	-
Interest expense – others	(108,399)	(52,911)	(48,461)	(21,466)
Finance cost	(936,692)	(1,513,708)	(48,461)	(21,466)
Net finance cost recognised in profit or loss	(935,741)	(1,505,895)	(48,382)	(16,195)

7 Tax expense	Consolidated		Company	
	2020	2019	2020	2019
<i>In AUD</i>				
Current tax expense	-	-	-	-
Current year	-	-	-	-
Deferred tax expense				
Origination and reversal of temporary differences	(495,011)	128,089	-	-
	(495,011)	128,089	-	-
Total tax benefit/(expense)	(495,011)	128,089	-	-

Numerical reconciliation between tax expense and pre-tax accounting profit

The Income Tax Assessment Act 1997 (amended) provides that under the concept of mutuality, registered clubs are only liable for income tax on income derived from non-members and from outside entities.

The Company is exempt from income tax (see note 3(l)).

The amount set aside for income tax in the statement of comprehensive income has been calculated as follows:

	Consolidated		Company	
	2020	2019	2020	2019
<i>In AUD</i>				
Proportion of net taxable income attributable to non-members	(718,083)	-	-	-
Tax losses not brought to account	718,083	-	-	-
	-	-	-	-
Less: Other deductible expenses	-	-	-	-
Net taxable income subject to tax	-	-	-	-
Income tax using the Company's statutory income tax rate of 30% (2019: 30%)	-	-	-	-
Movement in deferred tax assets	(495,011)	128,089	-	-
	(495,011)	128,089	-	-

Unrecognised deferred tax assets

Deferred tax assets have not been recognised in respect of carried forward tax losses amounting to \$922,723 (2019: \$204,641).

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

8 Cash and cash equivalents	Consolidated		Company	
	2020	2019	2020	2019
<i>In AUD</i>				
Cash on hand	3,567,239	3,275,866	400	-
Cash at bank	16,055,298	660,659	4,389,631	2,568
	19,622,537	3,936,525	4,390,031	2,568
Bank overdraft	-	(1,258,737)	-	(1,258,737)
Cash and cash equivalents in the statement of cash flows	19,622,537	2,677,788	4,390,031	(1,256,169)

9 Trade and other receivables	Consolidated		Company	
	2020	2019	2020	2019
<i>In AUD</i>				
Current				
Trade receivables	607,416	194,760	570,578	278,247
Other receivables	3,245	301,705	3,245	301,705
Finance lease receivable	9,662	9,662	9,662	9,662
	620,323	506,127	583,485	589,614
Non-current				
Finance lease receivable	106,907	134,690	106,907	134,690
	106,907	134,690	106,907	134,690

10 Inventories	Consolidated		Company	
	2020	2019	2020	2019
<i>In AUD</i>				
Bar	422,318	426,706	-	-
Bistro	71,634	131,103	-	-
Other	459,142	523,003	-	-
Merchandise	172,306	447,749	172,306	447,749
	1,125,400	1,528,561	172,306	447,749

11 Investment property	Consolidated		Company	
	2020	2019	2020	2019
<i>In AUD</i>				
Balance at 1 November	13,605,611	13,575,000	-	-
Acquisitions	-	30,611	-	-
Net gain arising from changes in the fair value of investment properties	119,389	-	-	-
Balance at 31 October	13,725,000	13,605,611	-	-

Investment property represents the Consolidated entity's land and building holdings located in Liverpool, Lakemba and Belmore NSW, and is stated at fair value. The determination of fair value has been based on a valuation carried out in October 2020 by an independent valuer (Hymans Assets Management) which holds a recognised and relevant professional qualification and have recent experience in the location and category of the investment properties. The open market value for these properties was \$13,725,000 as at 31 October 2020.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

12 Tax assets and liabilities

Recognised deferred tax assets and liabilities

Deferred tax assets and liabilities are attributable to the following:

Consolidated <i>In AUD</i>	Deferred tax assets		Deferred tax Liabilities		Net	
	2020	2019	2020	2019	2020	2019
Property, plant and equipment	712,375	935,832	-	-	712,375	935,832
Investment property	-	-	352,359	316,542	(352,359)	(316,542)
Leases	556	12,456	-	-	556	12,456
Employee benefits	166,054	237,425	-	-	166,054	237,425
Trade and other payables	67,106	92,399	-	-	67,106	92,399
Prepayments	-	-	8,017	-	(8,017)	-
Donations	-	-	100,463	-	(100,463)	-
Provisions	-	18,693	-	-	-	18,693
Net tax assets	946,091	1,296,805	460,839	316,542	485,252	980,263

<i>In AUD</i>	Consolidated		
	Balance 1 November 2018	Recognised in profit or loss	Balance 31 October 2019
Property, plant and equipment	879,841	55,991	935,832
Investment property	(316,542)	-	(316,542)
Leases	-	12,456	12,456
Employee benefits	201,419	36,006	237,425
Trade and other payables	71,161	21,238	92,399
Provisions	16,295	2,398	18,693
	852,174	128,089	980,263

<i>In AUD</i>	Consolidated		
	Balance 1 November 2019	Recognised in profit or loss	Balance 31 October 2020
Property, plant and equipment	935,832	(223,457)	712,375
Investment property	(316,542)	(35,817)	(352,359)
Leases	12,456	(11,900)	556
Employee benefits	237,425	(71,371)	166,054
Trade and other payables	92,399	(25,293)	67,106
Prepayments	-	(8,017)	(8,017)
Donations	-	(100,463)	(100,463)
Provisions	18,693	(18,693)	-
	980,263	(495,011)	485,252

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

<i>In AUD</i>	Consolidated						Total
	Land and buildings	Leasehold improvements	Furniture and fittings, plant and equipment	Poker machines	Asset under lease/hire purchase	Work in progress	
Cost							
Balance at 1 November 2019	217,964,983	1,053,911	74,943,422	27,997,331	411,004	-	322,370,651
Additions	704,918	-	458,216	939,923	-	582,162	2,685,219
Disposals/write-offs	-	-	(375,018)	(745,072)	-	-	(1,120,090)
Balance at 31 October 2020	218,669,901	1,053,911	75,026,620	28,192,182	411,004	582,162	323,935,780
Depreciation and impairment							
Balance at 1 November 2019	57,235,156	698,754	36,574,812	20,782,135	249,940	-	115,540,797
Depreciation for the year	4,838,107	83,786	5,325,738	3,143,828	29,363	-	13,420,822
Disposals	-	-	(270,502)	(690,306)	-	-	(960,808)
Balance at 31 October 2020	62,073,263	782,540	41,630,048	23,235,657	279,303	-	128,000,811

Carrying Amounts							
At 1 November 2019	160,729,827	355,157	38,368,610	7,215,196	161,064	-	206,829,854
At 31 October 2020	156,596,638	271,371	33,396,572	4,956,525	131,701	582,162	195,934,969

Valuation of land and buildings

The latest independent valuations of the Consolidated entity's land and buildings, carried out in October 2018 by Hymans Assets Management on the basis of open market value for existing use, resulted in a valuation of land and buildings of \$219,000,000. Any additions or transfers since the valuations are expected to be reflected in an equivalent increase in the recoverable amount of the Consolidated entity's land and buildings. The written down value of land and buildings as at 31 October 2020 is \$156,596,638 (2019: \$160,729,827). The Directors are comfortable that the carrying amounts of the land and buildings are not impaired.

<i>In AUD</i>	Company				Total
	Leasehold improvements	Furniture and fittings, plant and equipment	Asset under lease/hire purchase		
Cost					
Balance at 1 November 2019	1,053,911	3,833,988	411,004	-	5,298,903
Additions	-	132,112	-	-	132,112
Balance at 31 October 2020	1,053,911	3,966,100	411,004	-	5,431,015
Depreciation and impairment					
Balance at 1 November 2019	698,754	2,439,422	249,940	-	3,388,116
Depreciation for the year	83,786	269,796	29,363	-	382,945
Balance at 31 October 2020	782,540	2,709,218	279,303	-	3,771,061
Carrying Amounts					
At 1 November 2019	355,157	1,394,566	161,064	-	1,910,787
At 31 October 2020	271,371	1,256,882	131,701	-	1,659,954

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

14 Core and non-core properties

Pursuant to Section 41J of the Registered Clubs Amendment Act 2006, the Consolidated entity defines property as follows:

In AUD	Consolidated	
	2020	2019
Core property	155,611,312	159,737,935
Non-core property	14,710,325	14,590,937
Balance at 31 October	170,321,637	174,328,872

Core properties are located at:

26 Bridge Road, Belmore, NSW
26 Quigg Street, Lakemba, NSW
61 Moxon Road, Punchbowl NSW

Non core properties are located at:

32 Quigg Street, Lakemba, NSW
82 Memorial Avenue, Liverpool, NSW
20 The Boulevard, Lakemba, NSW
21 The Boulevard, Lakemba, NSW
84 Memorial Avenue, Liverpool, NSW

Non core properties are located at:

70 Bridge Road, Belmore, NSW
64 Bridge Road, Belmore, NSW
376 Burwood Road, Belmore, NSW
4 York Street, Belmore, NSW
28 Gladstone Street, Belmore, NSW

15 Intangible assets

In AUD	Consolidated		
	Poker machine entitlements	Rights to a domain name	Total
Cost			
Balance as at 1 November 2019	6,209,500	8,182	6,217,682
Balance as at 31 October 2020	6,209,500	8,182	6,217,682

Poker machine entitlements represent the licence held by the Controlled entity to operate gaming machines at its premises. They are measured at cost less accumulated impairment losses. They have been tested for impairment losses through analysis of fair value less cost to sell and value in use. From this assessment no impairment losses were identified (2019: nil).

16 Trade and other payables

In AUD	Consolidated		Company	
	2020	2019	2020	2019
Current				
Trade payables	4,261,014	4,026,802	189,604	425,874
Other payables and accrued expenses	14,419,870	6,975,626	3,603,547	1,745,718
Income received in advance	1,788,521	809,153	1,470,128	809,153
	20,469,405	11,811,581	5,263,279	2,980,745
Non-current				
Income received in advance	600,000	1,200,000	600,000	1,200,000
Other payables and accrued expenses	481,117	-	481,117	-
	1,081,117	1,200,000	1,081,117	1,200,000

17 Provisions

In AUD	Consolidated		Company	
	2020	2019	2020	2019
Current				
Loyalty Points	253,795	288,902	-	-
	253,795	288,902	-	-
Non-current				
Make good provision	2,000	2,000	2,000	2,000
	2,000	2,000	2,000	2,000

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

In AUD	Consolidated		Company	
	2020	2019	2020	2019
18 Loans and Borrowings				
Current				
Bank loan facility	-	40,260,000	-	-
Other facilities	11,753	11,753	11,753	11,753
	11,753	40,271,753	11,753	11,753
Non-current				
Bank loan facility	32,600,000	-	-	-
Other facilities	64,832	64,832	64,832	64,832
	32,664,832	64,832	64,832	64,832

(a) Loan Facilities

The Consolidated entity's borrowings as at 31 October 2020 were \$32,600,000 and have been classified as non-current liabilities as the facility has been re-financed to Commonwealth Bank of Australia in 2020 with date of maturity being 30 October 2023. In 2019, they were accounted for as current liabilities (\$40,260,000) as they were due to mature in October 2020.

The Consolidated entity has access to the following lines of credit:

In AUD	Cash Advance Facility 1	Cash Advance Facility 2	Overdraft	Asset Finance Facility	Total loan facility
Total facility limit	32,000,000	13,500,000	1,500,000	3,500,000	50,500,000
Facilities utilised at reporting date	32,000,000	600,000	-	-	32,600,000
Facilities not utilised at reporting date	-	12,900,000	1,500,000	3,500,000	17,900,000
Maturity date	28/10/23	28/10/23	N/A	28/10/23	

Security

The facilities are secured by registered first mortgages over certain properties of the entity.

- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 26, 64 and 70 Bridge Road, Belmore, NSW 2192.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 82 and 84 Memorial Ave, Liverpool, NSW 2170.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 376 Burwood Road, Belmore, NSW 2192.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 28 Gladstone Street, Belmore, NSW 2192.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 26 and 32 Quigg Street, Lakemba, NSW 2195.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 20-21 The Boulevard, Lakemba, NSW 2195.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 61 Moxon Road, Punchbowl, NSW 2196.

The Consolidated entity is in compliance with all the restrictive loan covenants as at reporting date.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

19 Employee benefits <i>In AUD</i>	Consolidated		Company	
	2020	2019	2020	2019
Current				
Liability for long service leave	1,501,650	1,795,049	24,934	92,326
Liability for annual leave	1,586,919	1,769,618	158,605	273,325
	3,088,569	3,564,667	183,539	365,651
Non-current				
Liability for long service leave	220,947	183,106	18,549	-

20 Leases

As lessee

a) Right of use assets <i>In AUD</i>	Consolidated		Company	
	Gaming machine entitlements	Rental property	Total	Rental property
Balance at 1 November 2019	1,881,298	760,320	2,641,618	760,320
Additions during the year	-	-	-	-
Depreciation charge for the year	(414,660)	(41,781)	(456,441)	(41,781)
Balance at 31 October 2020	1,466,638	718,539	2,185,177	718,539

b) Lease liabilities <i>In AUD</i>	Consolidated		Company	
	2020	2019	2020	2019
Current	450,641	469,862	44,042	77,013
Non-current	1,885,052	2,249,370	814,600	827,659
	2,335,693	2,719,232	858,642	904,672

c) Amounts recognised in profit or loss <i>In AUD</i>	Consolidated		Company	
	2020	2019	2020	2019
Interest on lease liabilities	108,399	52,911	48,461	21,466

d) Amounts recognised in statement of cash flows <i>In AUD</i>	Consolidated		Company	
	2020	2019	2020	2019
Total cash outflow for leases	383,539	360,374	46,030	50,849

Leases as lessor

The Company leases out its investment property. At 31 October, the future minimum lease payments under non-cancellable leases were receivable as follows.

<i>In AUD</i>	Consolidated		Company	
	2020	2019	2020	2019
Less than one year	75,000	90,530	10,000	10,000
Two to five years	348,000	166,250	140,000	150,000
	423,000	256,780	150,000	160,000

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

21 Commitments

Employee compensation commitments Key management personnel <i>In AUD</i>	Consolidated		Company	
	2020	2019	2020	2019
<i>Commitments under non-cancellable employment contracts not provided for in the financial statements and payable:</i>				
Within one year	521,694	521,003	521,694	521,003
One year or later and no later than five years	-	-	-	-
	521,694	521,003	521,694	521,003

Other employees <i>In AUD</i>	Consolidated		Company	
	2020	2019	2020	2019
<i>Commitments under non-cancellable employment contracts not provided for in the financial statements and payable:</i>				
Within one year	11,313,760	14,326,690	11,313,760	14,326,690
One year or later and no later than five years	6,085,452	10,269,010	6,085,452	10,269,010
	17,399,212	24,595,700	17,399,212	24,595,700

Capital works <i>In AUD</i>	Consolidated		Company	
	2020	2019	2020	2019
Construction works contracted for but not yet completed	153,780	356,040	-	-

22 Contingent assets and contingent liabilities

The Directors are of the opinion that provisions are not required in respect of these matters, as it is not probable that a future sacrifice of economic benefits will be required or the amount is not capable of reliable measurement.

Contingent liabilities not considered remote <i>In AUD</i>	Consolidated		Company	
	2020	2019	2020	2019
<i>Guarantee</i>				
(i) Bank performance guarantees	210,300	210,300	-	-
(ii) Canterbury League Club Limited has provided a bank guarantee to the Company's financiers	1,500,000	1,500,000	-	-

23 Related parties

Key management personnel compensation

Amounts paid to non-executive Directors during the year were as follows:

<i>In AUD</i>	Consolidated		Company	
	2020	2019	2020	2019
Director honorariums and other related expenses	87,498	325,919	-	137,000

The key management personnel compensation included in 'personnel expenses' (see note 5) are as follows:

<i>In AUD</i>	Consolidated		Company	
	2020	2019	2020	2019
Short-term and long-term employee benefits and termination payments	2,220,549	1,876,160	550,000	538,158

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

Key management personnel and director transactions

From time to time Directors of the consolidated entity may purchase goods from the Consolidated entity or participate in the Consolidated entity's activities. These purchases and participations are on the same terms and conditions as those entered into by other employees or members of the Consolidated entity and are trivial or domestic in nature.

The aggregate amounts recognised during the year relating to key management personnel were as follows:

- During the 2020 financial year, the Controlled Entity paid nil (2019: \$289) for shuffleboard supplies to Steve Mortimer Marketing Promotions Pty Ltd, a company associated with Mr Stephen Mortimer. The Company also paid \$10,000 (2019: \$12,000) to the same company for sponsorship of Steve Mortimer in the Sunday Telegraph's Footy Tipping Competition. Both transactions are under arm's length terms and conditions.
- During the 2020 financial year, the Company paid nil (2019: \$127,062) for outdoor advertising to The 360 Degree Media Group, a company associated with Mr Paul Anthony Dunn. The transaction was under arm's length terms and conditions.
- During the 2020 financial year, the Company paid \$295,876 (2019: \$255,233) for health fund insurance services to Westfund Limited, a company associated with Mr Steven Price under arm's length terms and conditions.
- During the 2020 financial year, the Company entered into a sponsorship agreement with Mortimers Wines Pty Ltd, a company associated with Mr Peter Mortimer worth nil in cash (2019: \$6,000) and nil in goods (2019: \$9,090) under arm's length terms and conditions.
- During the 2020 financial year Stewarts Gentlemens Outfitters Pty Limited, a company associated with Arthur Coorey, supplied uniforms to the Controlled entity under arm's length terms and conditions with total cost amounting to nil (2019: \$50,398). Arthur Coorey was not a Director of the Controlled entity of the Company for any part of the 2020 financial year.
- During the 2020 financial year, an entity in which Mr Andrew Gifford has financial interests, paid sponsorship fees of \$15,000 (2019: nil) to the Company. This was completed at an Arms Length transaction

Transactions with the controlled entity - Canterbury League Club Limited

The Company had the following transactions with its controlled entity:

- During the year the Controlled entity paid \$2,458,333 (2019: \$4,855,000) as sponsorship to the Company. Furthermore the Controlled entity paid grants to the Junior League amounting to \$166,667 (2019: \$425,000).
- An amount of \$100,000 (2019: \$100,000) was paid as corporate hospitality by the Controlled entity to the Company.
- Certain players of the Company have paid rent amounting to \$14,555 (2019: \$28,948) to the Controlled entity. All transactions have been executed at commercial rates. Furthermore, additional property was provided to certain junior players by the Controlled entity free of charge.
- The Company operates a Teamstore in a property owned by the Controlled entity located at Burwood Road, Belmore. Total rent paid to the Controlled entity for the year amounts to \$ 48,000 (2019: \$52,000).
- The Company had a number of transactions with the Controlled entity during the year for reimbursements of shared Directors expenses amounting to nil (2019: \$39,372).
- IT personnel from the Controlled entity has been seconded to the Company for the year. Total payments paid was \$9,167 (2019: \$10,000).
- Other transactions by the Company with the Controlled entity include functions and in-house dining charged to the Company amounting to \$56,239 as at 31 October 2020 (2019: \$132,632).
- At year end, an amount of nil (2019: \$19,750) was payable to the controlled entity and nil (2019: \$210,486) receivable from the Controlled entity in the Company's financials.
- There have been other transactions between the Company and the Controlled entity, such as purchases of merchandise and game tickets. All transactions have been executed at commercial rates.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2020

24 Group entities

	Country of incorporation	Controlling interest	
		2019	2018
Parent entity			
Canterbury Bankstown Bulldogs Rugby League Club Limited	Australia	-	-
Parent entity			
Canterbury League Club Limited	Australia	100%	100%

25 Fair value measurement recognised in the Statement of Financial Position

The fair value measurement disclosures use a three-tier value hierarchy that reflects the significance of the inputs used in measuring fair values. The fair value hierarchy is comprised of the following levels:

- Level 1 – fair values measured using quoted prices (unadjusted) in active markets for identical instruments;
- Level 2 – fair values measured using directly (i.e. as prices) or indirectly (i.e. derived from prices) observable inputs, other than quoted prices included in Level 1; and
- Level 3 – fair values measured using inputs that are not based on observable market data (unobservable inputs).

The fair value of investment property was determined by external, independent property valuers, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. The fair value measurement for all of the investment properties has been categorised as a Level 2 fair value given the valuation methodology used by the valuer is the direct comparison approach.

26 Impact of COVID-19

The significance of the economic and financial impacts from the downturn in trade and the related quarantine and isolation practices resulting from COVID-19 is unprecedented.

Controlled entity

On 23 March 2020 registered clubs in NSW were forced to close by a Health Order of the NSW Government. During the closure, the Controlled entity sought to mitigate the financial and earnings impacts through a range of actions including: deferring payments in consultation with its creditors, reducing operating and capital expenditure, reduced hours (salaries) of all staff, and accessing the Federal Government's Job Keeper scheme. Subsequent amendments to the Health Order permitted reopening from 1st June 2020, this was subject to capacity restrictions and social distancing rules. The Controlled entity employed a Covid Safety Manager to oversee the increased compliance responsibility and costs brought by the ongoing changes to the NSW Health Orders. The Controlled entity has continued to operate limited services and facilities since 1st June 2020 including a reduction in the number of gaming machines, which has impacted revenue. The Controlled entity is committed to prioritising the health, safety and wellbeing of its people, partners, customers and the community.

Company

The onset of the pandemic resulted in a shortened NRL competition in the 2020 financial year, impacting the number of games played as well as the crowd numbers in attendance. As a result of this, the Company experienced a decline in revenue from services and the sale of goods, however, the Company has acted swiftly in implementing cost control measures and accessing government subsidies. The situation is continuously evolving and is dependent on measures imposed by the government and relevant regulatory authorities which are outside of the Company's control and the effects of which are far reaching in Australia and globally.

Events after the reporting period

There has not arisen in the interval between the end of the financial period and the date of this report any item, transaction or event of a material and unusual nature likely, to affect significantly the operations of the Club, the results of those operations, or the state of affairs of the Club, in future financial years.

27 Economic dependency

The Company is dependent on financial support provided by the Controlled entity. The Controlled entity has committed grant funding to the Company for the year ending 31 October 2021 of \$5,880,000.

Canterbury Bankstown Bulldogs Rugby League Club Limited

In the opinion of the Directors of Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company):

- a. the Company is not publicly accountable;
- b. the financial statements and notes that are set out on pages 11 to 41, are in accordance with the Corporations Act 2001, including:
 - i. giving a true and fair view of the Consolidated entity's financial position as at 31 October 2020 and of their performance for the financial year ended on that date; and
 - ii. complying with Australian Accounting Standards - Reduced Disclosure Regime and the Corporations Regulations 2001; and
- c. there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of Directors.



John Khoury
Chair of the Board of Directors

Dated at Belmore this 17th Day of December 2020.



Independent Auditor's Report

To the Directors of Canterbury Bankstown Bulldogs Rugby League Club Limited

Opinion

We have audited the **Financial Report** of Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company).

In our opinion, the accompanying **Financial Report** of the Consolidated entity and the Company is in accordance with the Corporations Act 2001, including:

- giving a true and fair view of the **Consolidated entity** and the Company's financial position as at 31 October 2020 and of its financial performance for the year ended on that date; and
- complying with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations Regulations 2001.

The **Financial Report** comprises:

- Statements of financial position as at 31 October 2020
- Statements of profit or loss and other comprehensive income, Statements of changes in members' funds, and Statements of cash flows for the year then ended
- Notes including a summary of significant accounting policies
- Directors' declaration.

The **Consolidated entity** consists of the Company and the entity it controlled at the year end or from time to time during the financial year.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the Financial Report section of our report.

We are independent of the Consolidated entity in accordance with the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the Financial Report in Australia. We have fulfilled our other ethical responsibilities in accordance with the Code.

Other information

Other Information is financial and non-financial information in Canterbury Bankstown Bulldogs Rugby League Club Limited's annual reporting which is provided in addition to the Financial Report and the Auditor's Report. The Directors are responsible for the Other Information.

Our opinion on the Financial Report does not cover the Other Information and, accordingly, we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the Financial Report, our responsibility is to read the Other Information. In doing so, we consider whether the Other Information is materially inconsistent with the Financial Report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We are required to report if we conclude that there is a material misstatement of this Other Information, and based on the work we have performed on the Other Information that we obtained prior to the date of this Auditor's Report we have nothing to report.

Responsibilities of the Directors for the Financial Report

The Directors are responsible for:

- preparing the Financial Report that gives a true and fair view in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the Corporations Act 2001
- implementing necessary internal control to enable the preparation of a Financial Report that gives a true and fair view



- and is free from material misstatement, whether due to fraud or error
- assessing the Consolidated entity and Company's ability to continue as a going concern and whether the use of the going concern basis of accounting is appropriate. This includes disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate the Consolidated entity and Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Report

Our objective is:

- to obtain reasonable assurance about whether the Financial Report as a whole is free from material misstatement, whether due to fraud or error; and
- to issue an Auditor's Report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Financial Report.

A further description of our responsibilities for the audit of the Financial Report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/auditors_responsibilities/ar3.pdf. This description forms part of our Auditor's Report.

Cameron Roan
Partner
Sydney

17 December 2020

Minutes of the 85th Annual General Meeting of the Bulldogs Rugby League Football Club held on Sunday, 9th February 2020 at the Canterbury League Club.

Official Table:

Mr Vince Costa (Chief Operating Officer)
Mr Rob Picone (Club Lawyer)
Mr Andrew Hill (Chief Executive)
Ms Lynne Anderson (Chair)
Mr John Ballesty (Deputy Chair)
Mr George Coorey (Canterbury League Club Chairman)

Minutes:

Ania Konopka

OPENING REMARKS

Chair, Ms Lynne Anderson welcomed all to the 85th Annual General Meeting of the Football Club and declared the meeting open at 10:03 am.

Ms Anderson declared a last call for voting members who had not voted and would like to vote.

The meeting was held to allow for members to complete their vote.

The Ballot was declared closed at 10:06 am.

Ms Anderson introduced the official table:

- Mr Vince Costa (Chief Operating Officer)
- Mr Rob Picone (Club Solicitor)
- Mr Andrew Hill (Chief Executive)
- Ms Lynne Anderson (Chair)
- Mr John Ballesty (Deputy Chair)
- Mr George Coorey (Canterbury League Club Chairman)

Ms Anderson extended a welcome to Greg Pickering, CEO of Canterbury Leagues Club.

Ms Anderson acknowledged the Football Club Directors and League Club Directors present;

- Mr Paul Dunn
- Mr John Khoury
- Mr Joe Thomas
- Mr Peter Mortimer
- Mr Peter Callaghan
- Mr Peter Winchester

Ms Anderson wished to acknowledge other special guests:

- All Football and League Club Life Members
- Mr Niraj Singh (KPMG)

Ms Anderson took the opportunity to express her gratitude for her fellow Football Club directors.

Ms Anderson thanked former directors, Mr Chris Anderson and Mr Steve Price, for their significant contribution to the club.

Ms Anderson welcomed Mr Joe Thomas and Mr Peter Mortimer, who joined the Board as of October 2019.

Ms Anderson acknowledged the League Club Board, particularly Chair, George Coorey, thanking him for his support.

Ms Anderson noted the following apologies:

- Mr Dean Pay
- Mr David Townsend
- Ms Judy McMahon
- Ms Rachel Flick
- Mr Rohan Flick
- Ms Sarah Smith
- Mr Brent Smith
- Ms Deborah Burnett
- Mr Jonathan Burnett
- Mr Stephen McMahon
- Ms Claire Martin
- Mr Roy Sims
- Mr Bill Cowley
- Mr Arthur Coorey
- Mr Anthony Rizk
- Mr Phil Charlton
- Mr John Hatzistergos
- Ms Kate Vartuli
- Mr Peter Durose
- Mr Mark Hughes

Ms Anderson introduced a short video reviewing the 2019 season.

Lynne Anderson wished to acknowledge the passing of former Club players and staff.

Vales:

Players

- Terry Bawden #329: 40 Grade Games 1966-1968
- Peter Considine #202: 57 Grade Games 1954-1956 & 1958-1960
- Reg Cooper #246: 51 Grade Games 1954 & 1958-1960
- Dave Schiemer #190: 22 Grade Games 1953-1955
- Roger Nicey: 14 Grade Games 1957 & 1960, Former Board Member and Life Member
- Roger Pearman #300: 47 Grade Games – 1964-1967
- John Thomas: 11 Grade Games 1966
- Terry Wenden: 41 Grade Games 1966-1968

Admin

- Dr Hugh Hazard: Former Club Doctor and Life Member
- Helen O'Connor: Former Club Official 1990-2015
- Sandy Steuerwald: Former Club Official and Junior Life Member

Ms Anderson requested all to stand and observe a minute silence in respect to those who have passed.

Ms Anderson moved on to the agenda for the 85th Annual General Meeting.

Ms Anderson ran through the procedural matters for members' information.

AGENDA ITEM #1: ANNUAL REPORT

Ms Anderson moved a motion that the 2019 Annual Report be tabled.

AGENDA ITEM #2: ADDRESS BY THE CHAIR

Ms Anderson delivered her Chair's Address:

Ms Anderson spoke to the work that has been undertaken by the Board in the past two years, with an overarching goal

to return respect back to the Bulldogs both internally and externally.

Ms Anderson thanked the football staff in their resilience and resolve in driving the team to work hard and strive to improve, per the Bulldogs way.

Ms Anderson spoke to the restructuring in both the Football and Administration teams, along with the reform of the club's governance model, focusing on accountability in key areas such as salary cap, recruitment and contracts. The changes have been focal in building the foundation for the Clubs future success.

Ms Anderson noted the importance of strengthening the Junior League and returning to a club focused on the development and retention of its own players. Ms Anderson highlighted the significance of returning to the 'Family Club' values that have been crucial in creating the stepping stones for growth.

Ms Anderson warmly acknowledged new players embracing the Bulldogs values, such as Dallin Watene-Zelezniak, Corey Harawira-Naera, Dean Britt and Joe Stimson and announced the signing of English International, Luke Thompson for the 2021 season.

Ms Anderson thanked the administrative and coaching team along with all members for their continued support and loyalty.

Ms Anderson moved a motion that the Annual Report for the year end 31 October 2019 be adopted.

AGENDA ITEM #3: MINUTES OF PREVIOUS AGM

Ms Anderson moved a motion that the minutes from the previous general meeting, held on 17 February 2019 be tabled.

Ms Anderson requested any corrections, errors or omissions.

- Agenda item #8: correction of spelling - Greg Rowe
- Agenda item #8: correction of spelling – Pasquale Vartuli #339

Ms Anderson moved a motion that the minutes from the previous general meeting, held on 17 February 2019 be adopted as a true and accurate record.

Seconded Colin Peet #952

CARRIED

AGENDA ITEM #4: FINANCIAL STATEMENTS

Ms Anderson moved a motion that the Financial Report, Director's Report, and Auditor's Report for the year end 31 October 2019 be tabled.

Ms Anderson requested any comments/questions relating to the reports.

Mr George Coorey provided an update on the Consolidated Financials from a League Club perspective.

Ms Anderson moved a motion that the Financial Report,

Director's Report, and Auditor's Report for the year end 31 October 2019 be adopted as a true and accurate record.

Moved Andrew Gifford #1263
Seconded Brenton (Alby) Taylor #806

CARRIED

AGENDA ITEM #5: AUDITORS

Ms Anderson stated that KPMG continues in office as the Club's Auditors in accordance with the provisions of the Corporations Act.

AGENDA ITEM #6: CHIEF EXECUTIVE REPORT

Mr Hill welcomed all members in attendance and thanked them for their ongoing support, particularly in the 2019 Season.

Mr Hill spoke to the excitement of the upcoming 2020 season, with a committed playing and coaching staff showing great signs of strength and determination for the season ahead. Mr Hill announced the desire to return to a development-driven club, spearheaded by key personnel, David Hamilton and Craig Wilson, who work tirelessly to ensure that the pathway from Juniors to the NRL is attainable for as many players as possible.

Mr Hill marked the success of our lower grades, with all male teams making the second round of the final series, the U16's Harold Matthews being beaten at the Grand Final. Mr Hill noted that five players had been selected in the Australian Schoolboys team, most notably, Jackson Topine as Captain, who is contracted with the Bulldogs until 2022.

Mr Hill spoke to the establishment of the Football Committee, a collection of people with a diligent and rigorous criterion, held to account by policies and procedures, focusing on making a key number of decisions on recruitment and retention.

Mr Hill thanked Head Coach, Dean Pay and the players for their commitment to the past season and looks forward to season 2020.

AGENDA ITEM #7: HEAD COACH'S PRESENTATION

Mr Price welcomed all Members to the Annual General Meeting and thanked them for their continuous support of the Football Club. Mr Price provided an update on the team's pre-season training thus far, noting that the team have been working hard since October with a strong focus on running mixed in with skills work, with a gradual build-up of contact sessions. The Players are all looking forward to starting the season strong.

Mr Price expressed his excitement about developing a leadership group to assist with the development of the team holistically, with appointments such as Brad Haddin, former Australian wicketkeeper.

Mr Price spoke to the excitement of the NRL Nines, with the team getting on the field in Perth, with a lot of the young stars out in action. The team looks forward to pre-season trials, taking on the Cronulla Sharks in Port Moresby and a further

trial in Port Macquarie against the Canberra Raiders. Mr Price spoke to the importance of supporting and strengthening our relationship with the Port Macquarie region, which has been greatly affected by the Bushfires.

Mr Price looks forward to the start of the season and encouraged all members to support the opening round on Thursday 12 March against the Parramatta Eels at Bankwest Stadium.

Mr Price introduced the new NRL Recruits for 2020:

- Dean Britt
- Sione Katoa
- Joe Stimson
- Jake Averillo
- Isaiah Tass

Mr Price introduced the new Jersey Flegg recruits for 2020:

- Bailey Biondi-Odo
- Kane Jackson
- Aaron Johnson
- Aaron Schoupp

Mr Price introduced Mr Josh Jackson – 2020 Captain to say a few words.

Mr Jackson thanked the members for their support over the last season, a tough season which showed their strength and determination at the back end of 2019. Mr Jackson spoke to the excitement to the season ahead, with the team ready to get on-field for pre-season.

Mr Jackson spoke to the team's travel for pre-season, with Perth for the NRL Nines, Port Moresby for a trial game against the Cronulla Sharks and Port Macquarie for a trial game against the Raiders. Mr Jackson noted the great opportunity of travelling to Papua New Guinea with the team for the first time and additionally, to get amongst our region in Port Macquarie and provide community support following the Bush fires.

Mr Jackson touched on the season ahead, thanking Coach, Dean Pay and the Football Staff in preparing the team for Season 2020, noting that the support of the members and fans was crucial in lifting the morale of the team.

Mr Jackson welcomed the new recruits, who have settled in well and have shown a great attitude to all the training thus far. They look forward to travelling and getting on-field with the team in the next couple of weeks, with the NRL Nines taking place in Perth. Mr. Jackson spoke to the value of Andrew Ryan 'Bobcat' travelling with the team to the NRL Nines as a mentor, and the importance of learning from his experience and knowledge of the Bulldogs, particularly for the younger players.

Mr Jackson touched on players currently undertaking rehabilitation from their injuries. Kieran Foran is working hard and progressing well. Jeremy Marshall King is on track for Round One. Ray Faitala-Mariner has undergone surgery on his ankle; however, his rehabilitation is tracking well. Jesse Sue has made a great recovery and is on track for the Season.

Mr Jackson thanked everyone once more for their support, their attendance and looks forward to a successful 2020.

AGENDA #8: NOMINATIONS FOR LIFE MEMBERSHIP

To consider the recommendation by the Board that the honour of Life Membership be bestowed upon Mr Peter Durose and Mr Steve Gearin.

Ms Anderson proposed a motion that the honour of Life Membership be bestowed upon Mr Peter Durose.

Ms Anderson asked the floor whether there were any objections to the Club recording the Life Membership proceedings for Mr. Durose, whom due to health circumstances, was unable to attend the Annual General Meeting to accept his nomination in person.

No objections.

Ms Anderson welcomed Mr Chris Anderson to the floor to move the motion.

Mr Anderson spoke to Mr Peter and Mrs Mary Durose's dedication to the Bulldogs Football Club.

Mr and Mrs Durose started hosting players in their Kogarah home, before moving in to Bridge Road and then York Street nurturing over 300 young Bulldogs players over 22 years, with notable players such as Jonathan Thurston, Willie Mason, Sonny Bill Williams and Nate Myles emerging through the house.

Mr Anderson spoke to Mr Durose's determination in supporting and shaping the players and instilling the Bulldogs culture, as a House Parent. Mr Anderson noted his strong support in bestowing life membership upon Mr Durose.

Mr Garry Hughes spoke to Mr Durose's commitment and passion for the Bulldogs and confirmed his great pleasure in supporting the motion.

Moved: Chris Anderson #124
Seconded: Garry Hughes #743

Ms Anderson requested a show of hands in support of the motion.

CARRIED

Mr Anderson accepted the nomination of Life Membership, on behalf of Mr Durose, who was unable to attend the Annual General Meeting.

Ms Anderson proposed a motion that the honour of Life Membership be bestowed upon Mr Steve Gearin.

Ms Anderson welcomed Mr Phil Pellizzeri to the stage to move the motion.

Mr Pellizzeri noted his pleasure in supporting Mr Gearin's Life Membership. Mr Gearin started his career at the Bulldogs, having been spotted by Peter Moore and joining the club in 1975. Mr Gearin made his first-grade debut in 1975.

first grade career from 1976-1982 and 1985, playing 131 first grade games with 63 tries, 406 goals and 1008 total points.

Mr Pellizzeri said he was privileged to move the motion for such a great club person.

Mr George Coorey also spoke about Mr Gearin and his great pleasure in supporting the motion.

Moved: Phil Pellizzeri #279
 Seconded: George Coorey #32
 Ms Anderson requested a show of hands in support of the motion.

CARRIED

Mr Gearin accepted his nomination of Life Membership, noting his absolute gratitude to the Members, Board and Club for the great honour in receiving Life Membership.

AGENDA #9: ELECTION RESULTS

Ms Anderson reopened the meeting at 11:16 am.

Ms Anderson declared that the results of the nomination for Directors has been counted and declare the Director's as follows:

- Lynne Anderson
- Peter Mortimer
- Joseph Thomas
- John Ballesty
- John Khoury
- Paul Dunn
- Adrian Turner

Ms Anderson noted that all the business set out in the agenda had been conducted and that there was no other business to be raised.

Ms Anderson thanked the Members for their cooperation and contribution in electing the Board for the coming term. Ms Anderson invited all members upstairs to the Blueberry Hill function room for refreshments.

Ms Anderson closed the meeting at 11:18 am.



Lynne Anderson
 Chair, Bulldogs

Coach Name	Years Coached
Ed (Tedda) Courtney	1935
Frank Burge	1936
George Mason	1937
Jimmy Craig	1938
Jerry Brien	1939, 1942
Alan Brady	1940
Ron Bailey	1941
Roy Kirkaldy	1943
Cec Fifield	1944
Bill Kelly	1945
Ross McKinnon	1946-47
Arthur Halloway	1948
Henry Porter	1949
Alby Why	1950, 51-52
Vic Bulgin	1951
Jack Hampstead	1953-54
Vic Hey	1955-56

Coach Name	Years Coached
Col Geelan	1957
Cec Cooper	1958-59
Eddie Burns	1960-62, 65
Clive Churchill	1963-64
Roger Pearman	1966
Kevin Ryan	1967-70
Bob Hagan	1971-72
Malcolm Clift	1973-77
Ted Glossop	1978-83
Warren Ryan	1984-87
Phil Gould	1988-89
Chris Anderson	1990-97
Steven Folkes	1998-2008
Kevin Moore	2009-11
Jim Dymock	2011
Des Hasler	2012-17
Dean Pay	2018-20
Steve Georgallis	2020

NRL PREMIERSHIP WINNING YEARS



BULLDOGS NRL 50+ GAME PLAYERS

Player Name	Games Played
LICHAA Michael	98
BARBA Ben	97
RYAN Matthew	95
BROWN Kevin	94
MBYE Moses	94
STAGG David	94
PETLEY Bill	93
ROBERTS Ben	93
HODKINSON Trent	92
PEEK John	92
JOHNSON Lin	91
SMITH Barry	91
WARD Barry	91
GARTNER Clive	87
EVANS Nick	86
TAYLFORTH George	86
McCARTER Roy	85
ASOTASI Roy	84
BROWNE Tim	84
ELLIOTT Adam	83
JOHNSTONE Billy	83
HAGAN Michael	82
BAILEY Ron	81
TONGA Willie	81
McCRACKEN Jarrod	80
POTTER Mick	80
WILLIAMS Tony	80
BROKENSHIRE Mark	79
COOPER Cec	79
DUNN Fred	79

Player Name	Games Played
HICKS Merv	79
LAFAI Tim	79
ANDERSON Ted	77
COLLINS Jim	77
THOMAS Norm	76
VAGANA Nigel	76
FAITALA-MARINER Raymond	73
FUALALO Danny	73
WILLIAMS Jason	73
WILLIAMS Sonny Bill	73
HICKEY Jarrad	72
NEWHAM Edgar	72
DYMOCK Jim	71
HOLLAND Kerrod	71
TOOHEY Leo	71
ALCHIN Jason	70
FLYNN Frank	70
HOLDSWORTH Daniel	70
HUGHES Steven	70
MARTEENE Shane	70
SCHWEBEL Alan	70
WILLEY Ron	70
HALATAU Dene	69
NISSEN Glen	69
CHARLTON Phil	68
GOODWIN Bryson	68
IDRIS Jamal	68
KELLY Peter	68
MORRIS Brett	68
ALLISON Bob	66

BULLDOGS NRL 50+ GAME PLAYERS

Player Name	Games Played
FINUCANE Dale	66
MARSHALL-KING Jeremy	66
YOUNG Phil	66
BROWN Max	64
BUGDEN Mark	64
DAWSON Ken	63
RHODES John	63
SMITH Jason	63
CHARLTON Nev	62
CONNELL Geoff	62
DOYLE Bob	62
COSTELLO Ron	61
NELSON Barry	61
TIMU John	61
McGRADY Ewan	60
ENGLISH Pat	59
RUSSELL John	59
BONNYMAN Jack	58
STONE Troy	58
RYAN Mick	57
WARBURTON Gary	57
DAVIES Brian	56
DE BELLE Cedric	56
GARTNER Joe	56
LOWTHER Bernie	56
MORRIN Brad	56
O'BRIEN Steve	56
FARRAR Bob	55
THOMAS Joe	55
MONTOYA Marcelo	54

Player Name	Games Played
PEATS Geordi	54
TURNER Steve	54
HASSON Roy	53
MANTEIT Dennis	53
TATANA Henry	53
KIDD Ross	52
RYAN Kevin	52
HODGSON Michael	51
MOSELEY Don	51
PATMORE Andrew	51
SINCLAIR Don	51
CAMPBELL Sandy	50
RONA Curtis	50
SIMMONDS Jeff	50





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